

Committee Members

Dave Sadoff, **Chairperson**
Castro Valley Sanitary District
Keith Carson, County of Alameda
Trish Spencer, City of Alameda
Susan Wengraf, City of Berkeley
Don Biddle, City of Dublin
Dianne Martinez, City of Emeryville
Suzanne Lee Chan, City of Fremont
Laureen Turner, City of Livermore
Luis Freitas, City of Newark
Dan Kalb, City of Oakland
Shelia Young, Oro Loma Sanitary District
Pauline Cutter, City of San Leandro

AGENDA

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY MEETING OF THE PROGRAMS AND ADMINISTRATION COMMITTEE

**Thursday, February 12, 2015
9:00 A.M.**

**StopWaste Offices
1537 Webster Street
Oakland Ca 94612
510-891-6500**

- | | | |
|-------------|---|--------------------|
| | 1. Convene Meeting | |
| | 2. Public Comments
An opportunity is provided for any member of the public wishing to speak on any matter within the jurisdiction of the Programs & Administration Committee, but not listed on the agenda. Each speaker is limited to three minutes. | |
| Page | | |
| 1 | 3. Approval of the Draft Minutes of October 9, 2014 (Wendy Sommer) | Action |
| 5 | 4. Selection of Vice Chairperson (Wendy Sommer)
Staff recommends that the Programs and Administration Committee elect a Vice Chairperson. | Action |
| 7 | 5. Annual Audit for Fiscal Year 2013/14 (Gary Wolff, Wendy Sommer, Pat Cabrera & Gina Peters)
Review and forward the audit report to the Waste Management Authority, Recycling Board and Energy Council for acceptance and filing. | Action |
| 61 | 6. Presentations of Key Discards Management Projects (Wendy Sommer & Tom Padia)
This item is for information only. | Information |
| | 7. Member Comments | |
| | 8. Adjournment | |

The Programs & Administration Committee is a Committee that contains more than a quorum of the Board. However, all items considered by the Committee requiring approval of the Board will be forwarded to the Board for consideration at a regularly noticed board meeting.

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**MINUTES OF THE ALAMEDA COUNTY WASTE
MANAGEMENT AUTHORITY MEETING
OF THE
PROGRAMS AND ADMINISTRATION COMMITTEE**

Thursday, October 9, 2014

9:00 A.M.

**StopWaste Offices
1537 Webster Street
Oakland CA 94612
510-891-6500**

Members Present:

Lena Tam, City of Alameda (left 10:00 a.m.)
Peter Maass, City of Albany
Dave Sadoff, Castro Valley Sanitary District
Jennifer West, City of Emeryville
Dan Kalb, City of Oakland (left 10:30 a.m.)
Tim Rood, City of Piedmont
Pauline Cutter, City of San Leandro

Absent:

Keith Carson, Alameda County
Don Biddle, City of Dublin
Laureen Turner, City of Livermore
Luis Freitas, City of Newark
Laython Landis, Oro Loma Sanitary District

Staff Present:

Gary Wolff, Executive Director
Wendy Sommer, Deputy Executive Director
Meri Soll, Senior Program Manager
Debra Kaufman, Senior Program Manager
Michelle Fay, Program Manager
Arliss Dunn, Clerk of the Board

Others Participating:

Jim Scanlin, Clean Water Program

1. Convene Meeting

Dave Sadoff, Chair, called the meeting to order at 9:05 a.m.

2. Public Comments

Arthur Boone, former Recycling Board member, provided public comment on reusable bags and mandatory commercial recycling. Mr. Boone spoke on the weakness of the State legislation concerning reusable plastic bags. Mr. Boone indicated his concerns regarding commercial recycling and the need to restructure

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garbage rates to include paying for recycling services. Mr. Boone commented that although he supports some of the State legislation concerning organics, he disagrees with the law concerning ADC.

3. Approval of the Draft Minutes of June 12, 2014 (Gary Wolff)

Action

Mr. Rood made the motion to approve the draft minutes of June 12, 2014 with the correction noted below. Ms. West seconded and the motion was carried 7-0 (Biddle, Carson, Freitas, Landis, and Turner absent).

(Correction: Mr. Sadoff called the June 12th meeting to order, not Ms. West).

4. Reusable Bag Ordinance 2012-2: Process for Potential Expansion (Gary Wolff, Wendy Sommer & Meri Soll)

Action

Staff recommends that the Programs & Administration Committee, and the Planning and Organization Committee, discuss the potential expansion of the reusable bag ordinance and recommend that the WMA Board adopt the proposed schedule and deliverables identified in the staff report as the process to be followed for consideration of expansion of Ordinance 2012-2.

Ms. Soll provided an overview of the staff report and presented a PowerPoint presentation. The report is available here: http://www.stopwaste.org/docs/10-09-14_Bag_memo_packet.pdf. The presentation is available here: <http://www.stopwaste.org/docs/October-committee-meetings-Bags.pdf>.

Ms. West asked Mr. Scanlin for an overview of their program and how they might assist in the potential expansion of the ordinance. Mr. Scanlin indicated that the Clean Water program consists of the 14 cities, Alameda County, the Alameda County Flood Control and Water Conservation District, and the Zone 7 Water Agency. The Program educates the public on how to keep businesses and homes from contributing to storm water pollution, and also coordinates its activities with other pollution prevention programs, such as wastewater treatment plants, hazardous waste disposal, and water recycling. A requirement of the program was to reduce trash in the storm drains by 40% by July 1, 2014, and 70% by July 2017, and the best way to get reduction is by installing capture devices and instituting product bans, such as polystyrene and plastic bags. Source control and prevention are more cost effective than cleanup efforts. The program pre and post ordinance study of the number of plastic bags in the storm drains found a 50% reduction post ordinance. Ms. Tam questioned whether an ordinance expansion would be worthwhile, considering that plastic bags only constituted 1.8% of the debris found in storm drains. With almost 50% of reduction with the current ordinance, there's only less than 1% left to address.

Mr. Maass inquired if the study showed an uptick in reusable bags and was there a breakdown in geography. Mr. Scanlin stated there was no uptick in the number of reusable bags in the storm drains and the bags present were from stores that are not covered under the ordinance. Mr. Scanlin stated there were site to site differences with respect to income levels, industrial areas, etc. but not identifiable by city.

Mr. Sadoff inquired if staff is asking the Board to consider expanding the ordinance to include restaurants. Mr. Wolff stated that staff is only asking the committee to comment on and approve the proposed schedule and deliverables in the staff report. The proposal is contingent upon agreement from all 15 jurisdictions' in the countywide Stormwater program on the best way to move forward, funding from the countywide Stormwater program and either Chief Executive support from the participating member agencies or neutrality on the option or options proposed. Mr. Sadoff inquired that if the commitments are not made will the project die. Mr. Wolff stated that staff will recommend that the project not move forward if those commitments are not made by March 1, 2015, but the Board will need to make the final determination. Ms. Cutter stated that San Leandro has staff representation with the Stormwater program and inquired about Oro Loma Sanitary District. Mr. Wolff stated that both Oro Loma and Castro Valley Sanitary District elected to defer to the County at the inception of the ordinance.

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Mr. Kalb inquired if there will be an opt-in opt-out provision in the new ordinance. Mr. Wolff stated no, staff believes the complexity of partial coverage in the County is not worth the effort, which is why we are asking the stormwater staff to develop consensus among member agency staff early in the process. Mr. Kalb inquired if there are other subsets of stores that are not identified in the 7,000 stores included in the report. Ms. Soll stated that it would be difficult to separate certain sectors and doing so may cause message confusion to the public, e.g. hardware stores, sporting goods, etc. Mr. Kalb stated that he supports including all retail including restaurants but is flexible with respect to a timeline for phasing them in. Ms. West concurred with Mr. Kalb's comments and stated her appreciation for the detailed proposal submitted by staff. Ms. West stated that she is concerned about the provision in the proposal that allows one Chief Executive to hold up the process. Ms. West added that it appears that there is flexibility with respect to complaint based versus enforcement.

Mr. Rood inquired if the ordinance allows us to recapture revenue from the ten cents fee to offset administrative costs. Mr. Wolff stated no, but Prop 26 allows us to impose a fee on the stores that are subject to the ordinance to offset administrative costs but this discussion will come later (if necessary) and the Board would need to make this determination. Mr. Rood inquired about the plan to reach consensus among the City Managers. Mr. Scanlin stated that he was planning to attend the City Managers Association meetings to discuss the proposal, and that currently there is unanimous support on the Stormwater program staff level.

Ms. Cutter suggested that staff should gather more information and education on how the other entities moved forward with expansion. Ms. Soll stated that she already has information from other entities on expansion and their ordinances are nuanced very differently, e.g. no charge for paper bags, etc. and we can provide this information to the Board. Mr. Sadoff stated that all stores should be included and enforcement should be complaint based such as San Jose's ordinance, which appears to be quite successful. He further suggested that we look at charging 10 cents for take-out bags and should not impose a fee for dine-in doggie bags. Mr. Maass inquired if the Board can revisit increasing the per bag price if we choose to expand the ordinance. Mr. Wolff stated yes, state law allows us to expand the stores and adjust the minimum price.

Allison Chan, Save the Bay, stated that of all the counties that have plastic bag bans, only Alameda and Marin County don't include all retail. Ms. Chan stated that plastic bags are still prevalent in areas outside of storm drains, e.g. creeks and other trash hot spots. The study was conducted during a period when there was no rain which probably skewed the findings. Although the ordinance has been an overall success there are still plastic bags on the litter stream. Save the Bay is eager to provide assistance if the Board decides to move forward.

Ms. West made the motion to approve the staff recommendation. Ms. Cutter seconded and the motion carried 6-0 (Biddle, Carson, Freitas, Landis, Tam, and Turner absent).

Special Announcement:

Mr. Wolff introduced Ms. Sommer as the new Deputy Executive Director and informed the Committee that going forward Ms. Sommer will assume leadership of the committee meetings (although he will usually be present) and he will continue to lead the WMA Board and any combined Board meetings. Ms. Sommer led the remainder of the meeting.

5. Business Assistance Project - Update (Gary Wolff, Wendy Sommer & Michelle Fay)

Information

This item is for information only.

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Ms. Fay provided an overview of the staff report and a PowerPoint presentation. The report is available here: http://www.stopwaste.org/docs/MRO-TA_Annual_Report_Summary.pdf. The presentation is available here: <http://www.stopwaste.org/docs/MRO-TA-Annual-Report-Summary.pdf>.

Mr. Maass inquired about the number of businesses that will be subject to the reusable bag ordinance and inquired if the program will be providing technical assistance in this regard. Ms. Fay stated the program is currently offering technical assistance with the ordinance and the field representatives are well versed in which businesses are regulated under the ordinance and are able to answer questions and provide assistance to the businesses. Ms. Sommer added enforcement is also coordinated with this effort.

Ms. West inquired about the three quarters of the businesses not providing composting and recycling bins. Ms. Fay stated that some of these businesses have contacted their haulers and have put in bins, some are implementing service and those that have declined our assistance will be referred to enforcement to address compliance. Ms. West stated her appreciation for the outreach to multi-family. Mr. Kalb thanks Ms. Fay for the report and recommended contacting Merchant Associations and Business Improvement Districts to conduct outreach in reaching these businesses. Ms. Fay stated that they conduct outreach through Chambers of Commerce and housing associations and agreed that Merchant Associations would be helpful as well. Mr. Sadoff inquired why Castro Valley is not included in the listing. Ms. Fay stated that Castro Valley just recently joined in the mandatory recycling ordinance as of July 1st and the report covers last year.

Mr. Sadoff thanked Ms. Fay for her presentation.

6. Legislative Status for 2014 (Gary Wolff, Wendy Sommer & Debra Kaufman) Information

Staff recommends that the Boards receive this information report on the status of legislation the Agency tracked this year.

Ms. Kaufman provided an overview of the staff report. The report is available here: http://www.stopwaste.org/docs/porb_Leg_memo_2014_update.pdf.

Ms. West inquired about the late (2020) start date for the ADC bill (AB 1594 (Williams)). Ms. Kaufman stated that there are a number of communities that use green waste as ADC and the timeline provides those communities time to change their operations and develop additional options for their green material. Ms. West stated that she recently read about good news regarding Alameda County's pharmaceutical EPR legislation. Ms. Kaufman stated that the U.S. 9th Circuit Federal Court of Appeals decided in favor of the County's pharmaceutical bill. The County is continuing to implement its ordinance and working with companies to get them to submit plans for the take-back of pharmaceuticals in Alameda County. The industry expects to appeal the decision so this may not be the end of the issue.

Ms. Kaufman and Ms. Sommer met with Heidi Sanborn, CA Product Stewardship Council. Ms. Sanborn stated that local action drove the state bag bill and suggested the same local action with respect to the pharmaceutical issue. She was pleased to see Alameda County take action and is encouraging other communities to apply the same pressure on the State.

Mr. Sadoff thanked Ms. Kaufman for the report

7. Member Comments

Mr. Wolff announced that a judge in Superior Court of Alameda County ruled in our favor completely on the HHW litigation brought forward by Marcus Crawley. The ruling dismissed Mr. Crawley's claims with prejudice and did not allow him to amend the claims. Mr. Crawley stated that he will file an appeal.

8. Adjournment

The meeting adjourned at 10:40 a.m.



DATE: February 5, 2015

TO: Programs and Administration Committee

FROM: Wendy Sommer, Deputy Executive Director

SUBJECT: Selection of Vice Chairperson

BACKGROUND

Board member Jennifer West served as Vice Chairperson to the Programs and Administration Committee. Due to her departure from the Board, this seat is now vacant. The Committee should elect a new Vice Chairperson. The Vice Chairperson's duty is to run the meetings in the absence of the Chairperson.

RECOMMENDATION

Staff recommends that the Programs and Administration Committee elect a Vice Chairperson.

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February 5, 2015

TO: Programs and Administration Committee
Planning and Organization Committee\Recycling Board

FROM: Gary Wolff, Executive Director
Wendy Sommer, Deputy Executive Director
Pat Cabrera, Administrative Services Director

BY: Gina Peters, Chief Finance Officer

SUBJECT: Annual Audit for Fiscal Year 2013/14

BACKGROUND

An external audit, required by law, is an independent examination of the financial statements prepared by the Agency. The external auditors' responsibility is to express an opinion on whether the Agency's financial statements give a "true and fair" view of the Agency's state of affairs and operations for the fiscal year being examined.

DISCUSSION

Fiscal year 2013/2014 financial statements were audited by the auditing firm, Maze and Associates, and they expressed a clean unmodified opinion on the Agency's financial statements. *"In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Agency as of June 30, 2014 and the change in financial position and cash flows for the year ended in conformity with accounting principles generally accepted in the United States of America."*

The annual financial report was submitted to the State Controller's Office - Department of Local Government Fiscal Affairs by the required deadline. There were no internal control deficiencies noted, however, the auditors proposed one audit adjustment to revise the amortization of Other Post-Employment Benefits (OPEB) assets to agree to the actuarial report. In 2012, the agency made a lump sum payment to satisfy its Net OPEB obligation. This resulted in a net OPEB asset.

The audit report includes a Management's Discussion and Analysis (MD&A) (pages 3-7) and should be read in conjunction with the audited financial statements. The audit report also includes a total Agency (WMA, Recycling Board and Energy Council) Statement of Net Position (page 9); total

Statement of Revenues, Expenses and Changes in Net Position (page 10); and total Statement of Cash Flows (page 11). On pages 25-30, the report shows the Statement of Net Position and the Statement of Revenues, Expenses and Changes in Net Position by Board and by fund.

REVENUE & EXPENSES

Total actual revenues minus the Revolving Loan Fund income, for FY 13/14 were \$22,212,541, a 10.8% reduction from mid-year estimates. The decrease is primarily attributed to the timing of grant funding (which is linked to grant related expenditures) and lower, property/wind related revenues than estimated. Total actual expenses excluding Revolving Loan Fund related expenses were \$20,832,824, an 18.4% reduction compared to mid-year budgeted expenses due to the timing of grant related expenses as mentioned above.

REVOLVING LOAN FUND (RLF)

The Agency collected \$136,797 repayments from outstanding loans, bringing the balance of loans receivable to \$240,786 from the previous year balance of \$377,583. No loans were issued in FY 13/14.

NET POSITION

The Agency functions as an Enterprise Fund and, as such, the difference between assets and liabilities is known as "Total Net Position".

The Authority's Net Position as of June 30, 2014 was \$38.3 million consisting of \$12.9 million reserved for specific purposes by the Board; \$5.9 million for outstanding contracts; \$14.6 million in capital assets; and approximately \$4.9 million was unreserved (this is the figure we used for the beginning available resources for the fiscal year 2014/15 mid-year budget adjustments). The Net Position is comprised of 46% cash, 38% invested in capital assets, and 16% other net assets (which includes the current value of previously paid off pension and other post employment benefits (OPEB) side funds).

The Recycling Board's Net Position (excluding revolving loans) as of June 30, 2014 was \$5.7 million consisting of \$0.7 million reserves; \$1.7 million for outstanding contracts; and \$3.3 million was unreserved (this is the figure we used for the beginning available resources for the fiscal year 2014/15 mid-year budget). The Net Position is comprised of 138% cash offset by 38% other liabilities.

The RLF Net Position as of June 30, 2014 was \$2.1 million consisting of \$0.24 million in loan receivables and \$1.86 million designated for issuing loans and other related expenses. The net position is comprised of 90% cash 10% loan receivables and 1% other liabilities.

The Energy Council's Net Position as of June 30, 2014 was \$1,077.

FISCAL YEAR 2014/2015

As required, we will be implementing GASB Statement No. 68 in the current fiscal year 2014/2015. Statement 68 requires that we report the net pension liability on the balance sheet. Our current best estimate is that this will reduce our Net Position by approximately \$4.5 million. The agency

participates in a cost-sharing multiple-employer pension plan (Miscellaneous Risk Pool) and has initiated a request to CalPERS to prepare, for a fee, an actuarial study to identify in accordance with GASB Statement No. 68 the Agency's proportionate share of the pool's collective net pension liability. The net pension liability is the unfunded liability for pension benefits promised to current employees, retirees, and their beneficiaries. It is worth noting, however, that the currently unfunded liability is and has been, in practice, funded by a PERS-required higher than normal-cost employer contribution. In that sense, the unfunded liability is a debt to PERS, scheduled to be paid off over a 30 year (or shorter, at our discretion) amortization period.

RECOMMENDATION

Review and forward the audit report to the Waste Management Authority, Recycling Board and Energy Council for acceptance and filing.

Attachment: Audit Report for FY13/14

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**ALAMEDA COUNTY
WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND
RECYCLING BOARD AND ENERGY COUNCIL**

**BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2014**

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**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
For The Year Ended June 30, 2014**

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ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY
BOARD OF DIRECTORS
JUNE 2014

Don Biddle, *City of Dublin*, **President**
Jennifer West, *City of Emeryville*, **1st Vice President**
Pauline Cutter, *City of San Leandro*, **2nd Vice President**
Lena Tam, *City of Alameda*
Keith Carson, *Alameda County*
Joanne Wile, *City of Albany*
Gordon Wozniak, *City of Berkeley*
Dave Sadoff, *Castro Valley Sanitary District*

Anu Natarajan, *City of Fremont*
Barbara Halliday, *City of Hayward*
Laureen Turner, *City of Livermore*
Luis Freitas, *City of Newark*
Dan Kalb, *City of Oakland*
Laython Landis, *Oro Loma Sanitary District*
Tim Rood, *City of Piedmont*
Jerry Pentin, *City of Pleasanton*
Lorrin Ellis, *City of Union City*

ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
BOARD OF DIRECTORS
JUNE 2014

Anu Natarajan, *City of Fremont*, **President**
Daniel O'Donnell, *Environmental Organization*, **1st Vice President**
Laureen Turner, *City of Livermore*, **2nd Vice President**
Barbara Halliday, *City of Hayward*
Chris Kirschenheuter, *Recycling Programs*
Michael Peltz, *Solid Waste Industry Representative*
Jerry Pentin, *City of Pleasanton*
Steve Sherman, *Source Reduction Specialist*
Minna Tao, *Recycling Materials Processing Industry*
Gordon Wozniak, *City of Berkeley*
Vacant, *Environmental Educator*

ENERGY COUNCIL
BOARD OF DIRECTORS
JUNE 2014

Lena Tam, *City of Alameda*, **President**
Pauline Cutter, *City of San Leandro*, **2nd Vice President**
Barbara Halliday, *City of Hayward*, **1st Vice President**
Keith Carson, *Alameda County*
Gordon Wozniak, *City of Berkeley*
Joanne Wile, *City of Albany*
Don Biddle, *City of Dublin*
Jennifer West, *City of Emeryville*
Anu Natarajan, *City of Fremont*
Luis Freitas, *City of Newark*
Dan Kalb, *City of Oakland*
Tim Rood, *City of Piedmont*
Lorrin Ellis, *City of Union City*

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Alameda County Waste Management Authority,
Alameda County Source Reduction and Recycling Board
and Energy Council
Oakland, California

Report on Financial Statements

We have audited the accompanying financial statements of the Alameda County Waste Management Authority, Alameda County Source Reduction and Recycling Board and Energy Council (Agency) as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the Agency's basic financial statements as listed in the Table of Contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Agency's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Agency as of June 30, 2014, and the change in financial position and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to this information in accordance with generally accepted auditing standards in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Agency's basic financial statements as a whole. The Supplemental Information as listed in the Table of Contents are presented for purposes of additional analysis and are not required parts of the basic financial statements.

The Supplemental Information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with generally accepted auditing standards in the United States of America. In our opinion, the Supplemental Information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 12, 2015 on our consideration of the Agency's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Agency's internal control over financial reporting and compliance.

Mage & Associates

Pleasant Hill, California
January 12, 2015

**ALAMEDA COUNTY WASTE MANGEMENT AUTHORITY, ALAMEDA COUNTY SOURCE
REDUCTION AND RECYLING BOARD AND ENERGY COUNCIL
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED JUNE 30, 2014**

The following analysis, prepared by Agency staff, is a brief discussion of the Agency's (Alameda County Waste Management Authority; Alameda County Source Reduction and Recycling Board; and Energy Council) financial activities for the year ended June 30, 2014. Please read it in conjunction with the financial statements and the accompanying notes to those financial statements.

FINANCIAL HIGHLIGHTS

- As of June 30, 2014, the Agency assets exceeded its liabilities by \$46,115,667 (reported as net position). The Authority's net position represents 83% and Recycling Board's 17%.
- Cash and short-term investments balance at June 30, 2014 totaled \$28,283,280 of which 63% represents Authority cash, 34% Recycling Board cash and 3% Energy Council cash.
- Tonnage fees from the landfills amounted to \$16,097,294 or 89% of operating revenues. Authority's tonnage fees totaled \$7,650,217 and Recycling Board fees totaled \$8,447,077.
- The Agency external grant revenues totaled \$4,111,200 of which Energy Council's portion was \$3,655,592 or 89%.
- The Agency instituted a Benchmark Service.
- Benchmark Fees revenue totaled \$950,002.
- The Agency earned \$64,706 in interest on its investments. Of the interest earned, Authority's portion was \$38,895, Recycling Board \$24,734 and Energy Council \$1,077.
- Operating expenses totaled \$20,943,275. Authority's portion was \$9,279,244 or 44%; the Recycling Board's portion was \$8,008,438 or 38% and \$3,655,593 or 18% for Energy Council.
- The Agency distributed \$4,228,882 of Measure D Fees to the municipalities.
- Benchmark Service related expenses totaled \$819,025.
- There were no additions to capital assets.

OVERVIEW OF THE FINANCIAL STATEMENTS

The Agency is comprised of three separate Boards, Alameda County Waste Management Authority Board, Alameda County Source Reduction and Recycling Board and Energy Council.

This fiscal year the Agency instituted Benchmark Service. The Benchmark Service provides random anonymous measurements of how much recyclable and compostable material is in garbage containers in Alameda County; analysis of those measurements and reports sent directly to garbage service account holders describing what was found and what people can do to reduce waste at home and at work. The fee ranges from \$1.85 to \$22.15 a year and charged to all residential and commercial garbage accounts in Alameda County. The fee adjusts each July 1, based on the rate of inflation as determined by the change between the prior two Consumer Price Indices for our region. Starting July 1, 2015 the fee will adjust downward if the actual cost of the service in the prior fiscal year (July 1, 2014) is less than the revenue received.

The Agency operates as an Enterprise Fund and presents its financial statements using the full accrual basis of accounting. Revenues are recorded when earned and expenses recorded at the time liabilities are incurred, regardless of when cash is received or paid.

The Agency's financials report includes the three basic financial statements: the Statement of Net Position, the Statement of Revenues, Expenses and Changes in Net Position and the Statements of Cash Flows.

The Statement of Net Position presents information on all of the Agency's assets and liabilities, with the difference between the two reported as net position. The statement provides information about the nature and the amounts of investments in resources (assets) and obligations (liabilities). Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Agency is improving or deteriorating. There are two sections to the Statement of Net Position: Invested in Capital assets and Unrestricted.

The Statement of Revenues, Expenses and Changes in Net Position present the results of the Agency's operations over the course of the fiscal year and information as to how the net position changed during the year. All of the fiscal year's revenues and expenses are accounted for in this statement.

The Statement of Cash Flows provides information about the Agency's cash receipts, cash payments, and net changes in cash resulting from operations, investing and financing activities. The statement shows what the sources and uses of cash were and what the change in the cash balance was during the fiscal year.

Statement of Net Position

A comparison of the Agency's Statement of Net Position for fiscal year ended June 30, 2014 and 2013 is as follows:

Table 1
Summary Statement of Net Position at June 30, 2014 and 2013

	2014	2013	Increase (Decrease) Amount	Increase (Decrease) Percentage
Current and Other Assets	\$35,458,314	\$33,815,461	\$1,642,853	4.9%
Capital Assets (net of depreciation)	14,613,629	14,775,951	(162,322)	(1.1%)
Total Assets	<u>50,071,943</u>	<u>48,591,412</u>	<u>1,480,531</u>	<u>3.0%</u>
Current and Other Liabilities	3,956,276	3,780,401	175,875	4.6%
Total Liabilities	<u>3,956,276</u>	<u>3,780,401</u>	<u>175,875</u>	<u>4.6%</u>
Net position:				
Invested in Capital Assets	14,613,629	14,775,951	(162,322)	(1.1%)
Unrestricted	31,502,038	30,035,060	1,466,978	4.9%
Total Net Positions	<u>\$46,115,667</u>	<u>\$44,811,011</u>	<u>\$1,304,656</u>	<u>2.9%</u>

Net position may serve over time as a useful indicator of the Agency's financial position. At the close of the fiscal year, June 30, 2014, the Agency's assets exceeded liabilities by \$46 million. The largest portion of the Agency's net position, \$32 million (68.4%) is unrestricted and represents resources that may be used to meet any of the Agency's ongoing obligations. The Board has designated \$14 million (43.3%) of the \$32 million for specific purposes.

The Agency's investment in capital assets (land, buildings, furniture and equipment) amounted to \$15 million (31.6%).

The Agency's has no external restrictions on how any portion of the net position may be used.

Statement of Revenues, Expenses and Changes in Net Position

The following table provides a summary of the Agency's operations for the fiscal years ended June 2014 and 2013.

Table 2
Summary Statement of Revenues, Expenses and Changes in Net Position
for the years ending June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>	Increase (Decrease) Amount	Increase (Decrease) Percentage
Operating revenues	\$18,072,025	\$17,915,110	\$156,915	0.8%
Non-operating revenues	4,175,906	3,492,153	683,753	19.5%
Total Revenues	<u>22,247,931</u>	<u>21,407,263</u>	<u>840,668</u>	<u>3.9%</u>
Operating expenses	20,780,953	19,302,934	1,478,019	7.6%
Depreciation	162,322	163,921	(1,599)	(0.9%)
Total expenses	<u>20,943,275</u>	<u>19,466,855</u>	<u>(1,476,420)</u>	<u>(7.6%)</u>
Change in Net Position	1,304,656	1,940,408	(635,752)	(32.7%)
Beginning net position	44,811,011	42,870,603	1,940,408	4.5%
Ending net position	<u>\$46,115,667</u>	<u>\$44,811,011</u>	<u>\$1,304,656</u>	<u>2.9%</u>

The Statements of Revenues, Expenses, and Changes in Net Position show the results of operations during the course of the year. Operating revenues consist of tonnage fees from the landfills (89%), benchmark fees (5.3%) and other revenues (5.7%) from a variety of sources (wind/property, Use oil campaign, household hazardous waste and bay roc junk mail campaign.

Compared to 2013 operating revenues increased by \$157,000 or 0.8% in fiscal year 2014 as follows: Loss of revenue from the Cooperative Facility Fee Implementation and Diversion agreement between the Authority and Waste Management of Alameda County and Republic Services, which sunsetted on March 15, 2013 (\$1,050,000); slight increase in tonnage fees of \$14,000; increase in Other revenues of \$243,000 and the addition of \$950,000 from the new Benchmark fees.

Non-operating revenues comprised primarily of grants and interest income. Compared to 2013, grants revenues were higher by \$689,000 and interest income decreased slightly by \$5,000 due to lower interest rates.

Total operating expenses for fiscal year 2014 increased by \$1,476,000 or 7.6% over 2013.

Capital Assets

At June 30, 2014, the Agency has invested \$15 million in capital assets, net of depreciation. The investment in capital assets includes land, buildings, furnishings and equipment. No assets were added to furniture and equipment.

Details of the capital assets, net of accumulated depreciation, as of June 30, 2014 and 2013 are as follows:

	<u>2014</u>	<u>2013</u>	<u>Increase (Decrease) Amount</u>	<u>Increase (Decrease) Percentage</u>
Land (Altamont and Webster Street)	\$9,230,922	\$9,230,922	\$-0-	
Buildings (Webster Street and Education Center)	6,278,660	6,278,660	-0	
Furniture and equipment	<u>259,652</u>	<u>259,652</u>	<u>-0</u>	
Total Capital Assets	<u>\$15,769,234</u>	<u>\$15,769,234</u>	<u>-0</u>	
Less: Accumulated Depreciation	<u>(1,155,605)</u>	<u>(993,283)</u>	<u>(162,322)</u>	<u>(16.3%)</u>
Ending capital assets, net Assets	<u>\$14,613,629</u>	<u>\$14,775,951</u>	<u>\$(162,322)</u>	<u>(16.3%)</u>

Additional information on the Agency's capital assets can be found in note 4 of the notes to financial statement.

Request for information

The Agency's financial statements are designed to provide a general overview of the Agency's finances and to show the Agency's accountability of the resources it receives and expends. If you have questions about this report, or need additional information, contact the Chief Finance Officer at Alameda County Waste Management Authority, Recycling Board and Energy Council, 1537 Webster Street, Oakland CA 94612.

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ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION, AND RECYCLING BOARD
AND ENERGY COUNCIL
STATEMENT OF NET POSITION
JUNE 30, 2014

ASSETS

Current Assets	
Cash and cash equivalents (Note 2)	\$28,283,280
Accounts receivable	2,381,668
Interest receivable	19,104
Grants receivable	1,572,502
Loans receivable - current (Note 3)	27,517
	<hr/>
Total Current Assets	32,284,071
Noncurrent Assets	
Capital Assets - net of accumulated depreciation (Note 4)	14,613,629
Loans receivable - non-current (Note 3)	213,269
Net pension asset (Note 8A)	748,097
Net OPEB asset (Note 8B)	2,212,877
	<hr/>
Total noncurrent assets	17,787,872
	<hr/>
Total Assets	50,071,943

LIABILITIES

Current Liabilities	
Accounts payable	2,072,624
Accrued expenses	151,324
Accrued vacation (Note 6)	250,706
Due to other governmental agencies (Note 5)	1,081,849
Unearned revenue	331,180
	<hr/>
Total current liabilities	3,887,683
Noncurrent liabilities	
Accrued vacation (Note 6)	68,593
	<hr/>
Total Liabilities	3,956,276

NET POSITION (Note 7)

Restricted for:	
Net investment in capital assets	14,613,629
Unrestricted	31,502,038
	<hr/>
Total Net Position	\$46,115,667

See accompanying notes to financial statements

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY AND
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE YEAR ENDED JUNE 30, 2014

OPERATING REVENUES	
Disposal and waste import mitigation Fees	\$16,097,294
Benchmark fees	950,002
Other	<u>1,024,729</u>
Total Operating Revenues	<u>18,072,025</u>
OPERATING EXPENSES	
Salaries and benefits	5,990,719
Program expenses	14,514,836
Legal and accounting	191,277
Board expenses	46,993
Administrative and other	37,128
Depreciation	<u>162,322</u>
Total Operating Expenses	<u>20,943,275</u>
OPERATING LOSS	<u>(2,871,250)</u>
NON-OPERATING REVENUE	
Grants	4,111,200
Interest income	<u>64,706</u>
Total Non-Operating Revenue	<u>4,175,906</u>
CHANGE IN NET POSITION	1,304,656
Net position, beginning of year	<u>44,811,011</u>
Net position, end of year	<u><u>\$46,115,667</u></u>

See accompanying notes to financial statements

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY AND
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2014

CASH FLOWS FROM OPERATING ACTIVITIES	
Cash received from customers and users	\$18,482,424
Cash payments to suppliers	(14,506,323)
Cash payments to employees for wages and benefits	<u>(6,020,435)</u>
Net cash provided by (used for) operating activities	<u>(2,044,334)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Grants	<u>3,421,005</u>
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest income	<u>62,439</u>
Net change in cash and cash equivalents	1,439,110
Cash and cash equivalents at beginning of year	<u>26,844,170</u>
Cash and cash equivalents at end of year	<u><u>\$28,283,280</u></u>
Reconciliation of operating loss to net cash provided by (used for)	
Operating activities:	
Operating loss	(\$2,871,250)
Adjustments to reconcile operating loss to	
Depreciation	162,322
(Increase) decrease in accounts receivable	273,602
(Increase) decrease in loans receivable	136,797
(Increase) decrease in net pension asset and OPEB asset	78,320
Increase (decrease) in accounts payable	(224,902)
Increase (decrease) in accrued expenses	68,714
Increase (decrease) in amounts due to other governments	(5,313)
Increase (decrease) in unearned revenue	329,964
Increase (decrease) in accrued vacation	<u>7,412</u>
Net cash provided by (used for) operating activities	<u><u>(\$2,044,334)</u></u>

See accompanying notes to financial statements

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**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 1 – SUMMARY SIGNIFICANT ACCOUNTING POLICIES

A. *Description of the Authority and its Programs*

Alameda County Waste Management Authority, Alameda County Source Reduction and Recycling Board and Energy Council are three separate legal entities

The Alameda County Waste Management Authority (Agency) is a public agency formed in 1976 by a Joint Exercise of Powers Agreement among the County of Alameda, each of the fourteen cities within the county, and two sanitary districts that provide refuse and recycling collection services. The Agency has a seventeen-member board composed of elected officials appointed by each member agency.

The Agency is responsible for preparation of the Alameda County Integrated Waste Management Plan and Alameda County Hazardous Waste Management Plan. It manages a long-range program for development of solid waste facilities and offers a wide variety of other programs in the areas of source reduction and recycling, market development, technical assistance and public education. Funding is provided by per ton disposal and waste import mitigation fees.

The Alameda County Source Reduction and Recycling Board (Recycling Board) was created in 1990 by the voters of Alameda County through a ballot initiative, "Measure D". The eleven-member board includes six citizen experts appointed by the Alameda County Board of Supervisors and five elected officials from the Alameda County Waste Management Authority.

The Recycling Board is responsible for programs that promote source deduction, residential and commercial recycling, recycled product procurement and market development. Program funding is provided from a per ton disposal surcharge at the Altamont and Vasco Road landfills.

The Energy Council was formed in Spring 2013 as a Joint Powers Agency to seek funding on behalf of its member agencies to develop and implement programs and policies that reduce energy demand, increase energy efficiency, advance the use of clean, efficient and renewable resources, and help create climate resilient communities. The Energy Council will assist its members in strengthening staff capacity, providing technical expertise, and securing funds to implement local sustainable energy strategies. To date, thirteen members serve on the Board. Funding for projects comes from external grants and sources.

B. *Basis of Presentation*

The Agency's Basic Financial Statements are prepared in conformity with accounting principles generally accepted in the United States of America. The Government Accounting Standards Board is the acknowledged standard setting body for establishing accounting and financial reporting standards followed by governmental entities in the United States of America.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 1 – SUMMARY SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. *Basis of Accounting*

Enterprise fund financial statements include a Statement of Net Position, a Statement of Revenues, Expenses and Changes in Fund Net Position, and a Statement of Cash Flows.

Enterprise funds are accounted for using “economic resources” measurement focus and the accrual basis of accounting. Accordingly, all assets and deferred outflows of resources, and liabilities and deferred inflow of resources, (whether current or noncurrent) are included on the Statement of Net Position. The Statement of Revenues, Expenses, and Changes in Fund Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred.

Operating revenues are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

D. *Compensated Absences*

Vested or accumulated vacation leave that is expected to be liquidated with expendable available financial resources is reported as an expense and a liability. Generally, earned vacation may be accumulated up to a maximum of 400 hours by all personnel. Agency employees do not receive compensation for accumulated sick leave unless they retire, in which case they have the option of cashing out half of their sick leave or converting sick leave to service credit. To date all eligible employees have chosen the latter option. Accordingly no sick leave has been accrued.

E. *Use of Estimates*

The preparation of financial statements in conformity with generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

F. *Deferred Outflows/Inflows of Resources*

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense) until then. The Agency did not have any items that qualify for reporting in this category.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 1 – SUMMARY SIGNIFICANT ACCOUNTING POLICIES (Continued)

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The Agency has only one item that qualifies for reporting in this category. Accordingly, the item, unavailable revenue, are deferred and recognized as an inflow of resources in the period that the amounts become available.

NOTE 2 - CASH AND INVESTMENTS

The Agency invests in investment pools. The Agency carries its investments at fair market value, as required by generally accepted accounting principles. Cash and investments at June 30, 2014 consist of the following:

Cash on hand and in banks	\$598,407
Investment pools	<u>27,684,873</u>
Total cash and cash equivalents	<u><u>\$28,283,280</u></u>

A. Authorized Investments

The Agency is authorized to invest in the instruments, in the table below, which also identifies certain provisions of the California Government Code or the Agency's investment policy where it is more restrictive:

Authorized Investment Type	Maximum Maturity	Maximum Percentage of Portfolio	Maximum Investment in One Issuer
Alameda County Investment Pool	N/A	None	None
Local Agency Investment Fund (LAIF)	N/A	None	None

B. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
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NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 2 - CASH AND INVESTMENTS (Continued)

Information about the sensitivity of the fair values of the Agency's investments to market interest rate fluctuations is provided by the following table, which shows the distribution of the Agency's investments by maturity:

Authorized Investment Type	Remaining Maturity (in Months) 12 Months or less
Alameda County Investment Pool	\$15,858,843
Local Agency Investment Fund (LAIF)	11,826,030
	<u>\$27,684,873</u>

The Agency is considered to be a voluntary participant in an external investment pool. The fair value of the Agency's investment in the pool is reported in the financial statements at amounts based upon the Agency's pro-rata share of the fair value provided by the County Treasurer for the entire portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by the County Treasurer, which is recorded on the amortized cost basis.

The Agency is a participant in the Local Agency Investment Fund (LAIF) that is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. The Agency reports its investment in LAIF at the fair value amount provided by LAIF, which is the same as the value of the pool share. The balance is available for withdrawal on demand, and is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis. Included in LAIF's investment portfolio are collateralized mortgage obligations, mortgage-backed securities, other asset-backed securities, loans to certain state funds, and floating rate securities issued by federal agencies, government-sponsored enterprises, United States Treasury Notes and Bills, and corporations. At June 30, 2014, these investments matured in an average of 232 days.

C. Credit Risk

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The State and County pools are not rated.

D. Concentration of Credit Risk

Investments in any one issuer (other than U. S. Treasury securities, mutual funds, and external investment pools) that represent 5% or more of total investments. As of June 30, 2014 there were no investments in any one issuer (other than external investment pools) that represent 5% or more of the total Agency investments.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 2 - CASH AND INVESTMENTS (Continued)

E. Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Agency will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Under California Government Code Section 53651, depending on specific types of eligible securities, a bank must deposit eligible securities posted as collateral with its Agent having a fair value of 105% to 150% of the Agency's cash on deposit. All of the Agency's deposits are either insured by the Federal Depository Insurance Corporation (FDIC) or collateralized with pledged securities held in the trust department of the financial institutions in the Agency's name.

NOTE 3 – LOANS RECEIVABLE

The Agency lends out monies to businesses in order to improve their recycling and waste management programs. The Revolving Loan Fund is designed to encourage businesses to reduce the amount of waste going to Alameda County landfills by providing low interest loans for source reduction, recycling, composting, processing or recycled market development efforts. Loan funds are available to existing and start up businesses with projects that reduce waste disposed in Alameda County landfills. To be eligible, businesses must be located in Alameda or an adjacent county, or be relocating to Alameda County. The fund is administered by the Safe-BidCo. on behalf of the Alameda County Source Reduction and Recycling Board. Loans are available from \$10,000 to \$300,000 with interest rates ranging from Wall Street Journal (WSJ) prime to prime plus 6%. Loan terms do not exceed 5 years. As of June 30, 2014, outstanding loans totaled \$240,786.

NOTE 4 – CAPITAL ASSETS

Capital assets are stated at cost less accumulated depreciation, which is provided on the straight-line basis over the estimated useful lives of the respective assets. The estimated useful lives of the assets and capitalization thresholds are listed below:

Asset Type	Asset Life	Capitalization Thresholds
Building and improvements	25 to 50 years	\$5,000
Vehicles, furniture, and equipment	5 to 10 years	\$5,000

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 4 – CAPITAL ASSETS (Continued)

The Agency's capital assets at June 30, 2014 consist of:

	Balance June 30, 2013	Additions	Balance June 30, 2014
Capital assets not being depreciated:			
Land	\$9,230,922		\$9,230,922
Total	9,230,922		9,230,922
Capital assets being depreciated:			
Buildings and improvements	6,278,660		6,278,660
Furniture and equipment	259,652		259,652
Total	6,538,312		6,538,312
Less accumulated depreciation for:			
Building	(841,188)	(\$130,462)	(971,650)
Furniture and equipment	(152,095)	(31,860)	(183,955)
Total	(993,283)	(162,322)	(1,155,605)
Total capital assets being depreciated, net	5,545,029	(162,322)	5,382,707
Total capital assets, net	\$14,775,951	(\$162,322)	\$14,613,629

NOTE 5 – DUE TO OTHER GOVERNMENTAL AGENCIES

The Agency provides direct funding to member agencies through the mandated allocation of funds to municipalities. Measure D requires the Agency to disburse 50% of Measure D fees on a per capita basis to municipalities for the continuation and expansion of municipal recycling programs. On June 30, 2014, \$1,081,849 represented the last quarter of Measure D fees that had not yet been remitted.

NOTE 6 – LONG-TERM LIABILITIES

A summary of long-term liability activities for the year ended June 30, 2014 is as follows:

	Balance June 30, 2013	Additions	Reductions	Ending June 30, 2014	Due within One Year
Accrued vacation	\$311,887	\$258,118	\$250,706	\$319,299	\$250,706

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
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NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 7 – NET POSITION

A. Net Position

Net Position is the excess of all the Agency's assets and deferred outflows over all its liabilities, and deferred inflows regardless of fund. Net Position are divided into three captions defined below:

Net Investment in Capital Assets describes the portion of Net Position which is represented by the current net book value of the Agency's capital assets, less the outstanding balance of any debt issued to finance these assets and related deferred inflows.

Restricted describes the portion of Net Position which is restricted to use by the terms and conditions of agreements with outside parties, governmental regulations, laws, or other restrictions which the Agency cannot unilaterally alter.

Unrestricted describes the portion of Net Position which is not restricted to use.

NOTE 8 - PENSION PLAN AND OTHER POST EMPLOYMENT BENEFITS

A. CALPERS Miscellaneous Employees Plan

Plan Description - All qualified permanent and probationary Agency employees are eligible to participate in pension plans offered by California Public Employees Retirement System (CALPERS), an agent multiple-employer defined benefit pension plan which acts as a common investment and administrative agent for its participating member employers. CALPERS provides retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees and beneficiaries. The Agency's employees participate in the Miscellaneous Employee Plan. Benefit provisions under the Plan are established by State statute. Benefits are based on years of credited service, equal to one year of full time employment. Funding contributions for the Plan are determined annually on an actuarial basis as of June 30 by CALPERS; the Agency must contribute these amounts. The Plan's provisions and benefits in effect at June 30, 2014, are summarized as follows:

Hire Date	Prior to 1/1/13	After 1/1/13
Benefit vesting schedule	5 years service	5 years service
Benefit payments	monthly for life	monthly for life
Retirement age	55	62
Monthly benefit factors, as a % of annual salary	2.5%	2%
Required employee contribution rates	8%	6.25%
Required employer contribution rates	14.660%	6.25%

Active plan members in the Agency's defined benefit pension plan prior to January 1, 2013 and after January 1, 2013 are required to contribute 8% and 6.25%, respectively, of their annual covered salary. The Agency is required to contribute the actuarially determined remaining amount necessary to fund the benefits for its members.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
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NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 8 - PENSION PLAN AND OTHER POST EMPLOYMENT BENEFITS (Continued)

Annual Pension Cost - CALPERS determines contribution requirements using a modification of the Entry Age Normal Method. Under this method, the Agency's total normal benefit cost for each employee from date of hire to date of retirement is expressed as a level percentage of the related total payroll cost. Normal benefit cost under this method is the level amount the Agency must pay annually to fund an employee's projected retirement benefit. This level percentage of payroll method is used to amortize any unfunded actuarial liabilities. The actuarial assumptions used to compute contribution requirements are also used to compute the actuarial accrued liability. The Agency uses the actuarially determined percentages of payroll to calculate and pay contributions to CALPERS. This results in no net pension obligations or unpaid contributions. Annual Pension Costs, representing the payment of all contributions required by CALPERS for the last three fiscal years were as follows:

Fiscal Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
June 30, 2012	\$524,142	100%	-
June 30, 2013	696,738	100%	-
June 30, 2014	636,132	100%	-

Funding Status - CALPERS uses the market related value method of valuing the Plan's assets. An investment rate of return of 7.5% is assumed, including inflation at 2.75%. Annual salary increases are assumed to vary by duration of service. Changes in liability due to plan amendments, changes in actuarial assumptions, or changes in actuarial methods are amortized as a level percentage of payroll on a closed basis over nineteen years. Investment gains and losses are accumulated as they are realized and amortized over a rolling thirty-year period.

The Plan's actuarial value (which differs from market value) and funding progress within the most recently available past three years is set forth below at their actuarial valuation date of June 30:

Valuation Date	Entry Age Accrued Liability	Value of Assets	Unfunded (Overfunded) Liability	Funded Ratio	Annual Covered Payroll	Unfunded (Overfunded) Liability as % of Payroll
6/30/2010	\$3,309,064,934	\$2,946,408,106	\$362,656,828	89.0%	\$748,401,352	48.5%
6/30/2011	3,619,835,876	3,203,214,899	416,620,977	88.5%	759,263,518	54.9%
6/30/2012	4,175,139,166	3,686,598,343	488,540,823	88.3%	757,045,663	64.5%

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
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NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 8 - PENSION PLAN AND OTHER POST EMPLOYMENT BENEFITS (Continued)

Net Pension Asset – As required by State law, effective July 1, 2005, the Agency's Miscellaneous Employee Plan was terminated, and the employees in the Plan were required by CALPERS to join a new State-wide pool. One of the conditions of entry to this pool was that the Agency true-up any unfunded liability in the former Plan, either by paying cash or by increasing its future contribution rates through a Side Fund offered by CALPERS. The Agency satisfied its side Plan's unfunded liability by making a lump sum contribution of \$1,028,633 in July 2011. This resulted in a net pension asset. The net pension asset will be amortized over a 10-year period. Amortization for the year ended June 30, 2014 totaled \$93,511 and is recorded in statement of revenues, expenses and changes in net position. Net pension asset as of June 30, 2014 is \$748,097

B. Post Employment Health Care Benefits

Description

The Agency participates in the CALPERS sponsored health care plan for its employees and long-service retirees and/or their dependents. In addition, the Agency sponsors and administers dental and vision coverage for its employees and/or their dependents.

The Agency provides post-retirement health care benefits to eligible retirees. Prior to January 1, 2007, eligible employees retiring at or after age 50 with a minimum of 5 years of service credit, may opt to continue health care coverage, including spouse and dependents, with a monthly premium paid by the Agency. Vesting requirements have been implemented for employees hired after January 1, 2007.

The Agency has elected to set up a trust fund with the California Employers' Retiree Benefit Trust (CERBT) to fund their plan. The Agency does not have a stand-alone financial statement to their plan. Financial activity of the plan will be included as part of the CERBT's financial statements available through their executive office.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 8 - PENSION PLAN AND OTHER POST EMPLOYMENT BENEFITS (Continued)

The Plan provisions and benefits in effect at June 30, 2014 are summarized as follows:

	HIRED BEFORE 1/1/2007	HIRED ON OR AFTER 1/1/2007
Full Retirement Benefit		
Eligibility Age	50	50 (52 if hired after 2012)
Service Required	5 years	20 years
Benefit Amount	Payment of any PERS premium for retiree and eligible dependents.	Payment of PERS premium for retiree and eligible dependents to limits under Section 22893. In 2014, caps are \$642 for 1-party, \$1,218 for 2-party, and \$1,559 for family.
Benefits End	Paid for life	Paid for life
Partial Retirement Benefit		
Eligibility Age		50 (52 if hired after 2012)
Service Required		10-19 years
Benefit Amount	Not Applicable	Full benefit times vested percentage of 50% to 95%
Benefits End		Paid for life
PERS Minimum Benefit		
Eligibility Age		50 (52 if hired after 2012)
Service Required		5 years in PERS
Benefit Amount	Not Applicable	\$115 in 2013, \$119 in 2014, and indexed to the medical component of the Consumer Price Index thereafter.
Benefits End		Paid for life
Post-Retirement Death Benefit	Payment of premium for eligible dependents for life of spouse or, while eligible, for children.	Payment of premium for eligible dependents for life of spouse or, while eligible, for children.
Pre-Retirement Death Benefit	PERS minimum to surviving spouse only if that spouse receives continuation of PERS pension as form of annuity.	PERS minimum to surviving spouse only if that spouse receives continuation of PERS pension as form of annuity.
Disability Benefit	Same as Full Retirement Benefit shown above, at any age, as long as service requirement is met.	Same as Full Retirement Benefit shown above, at any age, as long as service requirement is met.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 8 - PENSION PLAN AND OTHER POST EMPLOYMENT BENEFITS (Continued)

Funding Policy and Actuarial Assumptions

The Agency has elected to fully fund the annual required contribution (ARC) which is determined by an actuary. The contribution requirements of the Agency are established and may be amended by the Board of Directors.

The current year ARC was determined as part of a July 1, 2013 actuarial valuation using the projected unit credit method, which takes into account those benefits that are expected to be earned in the future as well as those already accrued. The actuarial assumptions included (a) 7.50% investment rate of return, (b) 3% payroll growth rate, (c) 2.75% general inflation rate, and (d) health care cost trend rates assumed to increase 5% per year for medical benefits.

Generally accepted accounting principles permit assets to be treated as OPEB assets and deducted from the Actuarial Accrued Liability when such contributions are placed in an irrevocable trust or equivalent arrangement. For the fiscal year ended June 30, 2014, the Agency annual cost for the healthcare plan was \$105,009. The Agency's OPEB asset amortization and the net OPEB asset for the year ended June 30, 2014 were as follows:

Annual required contribution	\$120,200
Interest on net OPEB asset	(164,826)
Amortization of net OPEB asset	149,635
Annual OPEB cost (expense)	105,009
Contribution made	120,200
Increase in net OPEB asset	15,191
Net OPEB asset, beginning of year	2,197,686
Net OPEB asset, end of year	\$2,212,877

The Plan's annual required contributions and actual contributions for the last three years ended June 30 are set forth below:

Fiscal Year	Annual OPEB Cost	Actual Contribution	% of OPEB Cost Contributed	Net OPEB Asset
6/30/2012	\$290,000	\$2,642,486	911%	\$2,352,486
6/30/2013	154,800	(A)	100%	2,197,686
6/30/2014	105,009	120,200	114%	2,212,877

(A) Contribution was fully funded in prior year

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
NOTES TO BASIC FINANCIAL STATEMENTS
For The Year Ended June 30, 2014**

NOTE 8 - PENSION PLAN AND OTHER POST EMPLOYMENT BENEFITS (Continued)

The Schedule of Funding Progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Trend data from the actuarial study is presented below:

Actuarial Valuation Date	Actuarial Valuation of Assets (A)	Entry Age Actuarial Accrued Liability (B)	Overfunded (Underfunded) Actuarial Accrued Liability (A-B)	Funded Ratio (A/B)	Covered Payroll (C)	Overfunded (Underfunded) Actuarial Liability as Percentage of Covered Payroll [(A-B)/C]
7/1/2011	\$546,600	\$2,911,800	(\$2,365,200)	19%	\$3,189,700	(74.2%)
7/1/2013	3,303,800	2,896,300	\$407,500	114%	4,056,500	10.05%

NOTE 9 – RISK MANAGEMENT

The Agency carries commercial insurance coverage for its general liability, property damage, and workers' compensation insurance. The Agency also carries public officials and employee liability insurance, as well as employee dishonesty and forgery/alteration insurance, for those employees who have check signing authority, as well as those employees who handle funds in any manner.

The following types of loss risks are covered through commercial insurance policies as follows:

Type of Coverage (Deductible)	Coverage Limits
General Liability (\$1,000)	\$2,000,000
Property (\$1,000)	\$350,000,000
Boiler and Machinery (\$2,500)	\$25,000,000
Workers' Compensation (\$1,000)	Statutory Limit

NOTE 10 – COMMITMENTS AND CONTINGENCIES

The Agency's Federal and State grant programs are subject to the provisions of the Federal Single Audit Act as amended and applicable State requirements. In addition, these programs are still subject to further examinations by the grantors and the amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time. The Agency expects such amounts, if any, to be immaterial.

The Agency is subject to litigation arising in the normal course of business. In the opinion of the Agency attorney's there are no pending litigation which is likely to have a material adverse effect on the financial position of the Agency.

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
SUPPLEMENTARY SCHEDULE OF NET POSITION - WASTE MANAGEMENT
JUNE 30, 2014

	Solid Waste	Mitigation Fees	Benchmark Fees	Total
ASSETS				
CURRENT ASSETS:				
Cash and cash equivalents	\$3,802,970	\$13,603,092	\$345,526	\$17,751,588
Accounts receivable	970,421	216,819	292,374	1,479,614
Interest receivable	4,297	6,749		11,046
Grants receivable	347,716			347,716
Total current assets	5,125,404	13,826,660	637,900	19,589,964
NON-CURRENT ASSETS:				
Capital assets, net of accumulated depreciation	282,138	14,331,491		14,613,629
Net pension asset	748,097			748,097
Net OPEB asset	2,212,877			2,212,877
Due from other funds	4,295,095	19,759	48,473	4,363,327
Total Noncurrent Assets	7,538,207	14,351,250	48,473	21,937,930
TOTAL ASSETS	12,663,611	28,177,910	686,373	41,527,894
LIABILITIES				
CURRENT LIABILITIES:				
Accounts payable	560,214	326,037	26,337	912,588
Accrued expenses	151,324			151,324
Accrued vacation	250,706			250,706
Due to other funds	1,266,358		529,059	1,795,417
Total current liabilities	2,228,602	326,037	555,396	3,110,035
LONG-TERM LIABILITIES				
Accrued vacation	68,593			68,593
Total long-term liabilities	68,593			68,593
TOTAL LIABILITIES	2,297,195	326,037	555,396	3,178,628
NET POSITION				
Net investment in capital assets	282,138	14,331,491		14,613,629
Unrestricted	10,084,278	13,520,382	130,977	23,735,637
TOTAL NET POSITION	\$10,366,416	\$27,851,873	\$130,977	\$38,349,266

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
SUPPLEMENTARY SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION - WASTE MANAGEMENT
FOR THE YEAR ENDING JUNE 30, 2014

	Solid Waste	Mitigation Fees	Benchmark Fees	Total
OPERATING REVENUES				
Fees	\$5,159,537	\$2,490,680		\$7,650,217
Benchmark fees			\$950,002	950,002
Other	607,297	386,602		993,899
Total operating revenues	5,766,834	2,877,282	950,002	9,594,118
OPERATING EXPENSES				
Salaries and benefits	2,559,508	795,749	291,115	3,646,372
Program expenses	3,147,205	1,538,584	527,910	5,213,699
Legal and accounting	151,970	21,003		172,973
Board expenses	46,750			46,750
Administrative and other	37,128			37,128
Depreciation	23,569	138,753		162,322
Total operating expenses	5,966,130	2,494,089	819,025	9,279,244
OPERATING INCOME (LOSS)	(199,296)	383,193	130,977	314,874
NONOPERATING REVENUES				
Grants	455,608			455,608
Interest income	10,954	27,940		38,894
Total nonoperating revenues	466,562	27,940		494,502
NET INCOME BEFORE TRANSFERS	267,266	411,133	130,977	809,376
Transfers in		736,965		736,965
NET POSITION, BEGINNING OF YEAR	10,099,150	26,703,775		36,802,925
NET POSITION, END OF YEAR	\$10,366,416	\$27,851,873	\$130,977	\$38,349,266

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
SUPPLEMENTARY SCHEDULE OF NET POSITION - RECYCLING BOARD
JUNE 30, 2014

	Municipality Allocation	Revolving Loan Fund	Pre-March 1995	Discretionary	Grants to Non-Profits	Source Reduction	Market Development	Recycled Product Price	Total
ASSETS									
CURRENT ASSETS:									
Cash and cash equivalents	\$632,369	\$1,904,671	\$564,906	\$2,053,926	\$2,044,544	\$1,068,574	\$1,034,699	\$422,793	\$9,726,482
Accounts receivable	449,480	3,094		134,844	89,896	89,896	89,896	44,948	902,054
Interest receivable	587	1,486		5,465					7,538
Loans receivable - current		27,517							27,517
Due from other funds		11,085	130,075						141,160
Total current assets	1,082,436	1,947,853	694,981	2,194,235	2,134,440	1,158,470	1,124,595	467,741	10,804,751
NON-CURRENT ASSETS:									
Loans receivable - non current		213,269							213,269
TOTAL ASSETS	1,082,436	2,161,122	694,981	2,194,235	2,134,440	1,158,470	1,124,595	467,741	11,018,020
LIABILITIES									
CURRENT LIABILITIES:									
Accounts payable		1,153		44,227	37,607	42,027	88,827	91,433	305,274
Due to other funds		52,249		708,179	246,976	410,502	294,435	153,232	1,865,573
Due to other governments	1,081,849								1,081,849
Total current liabilities	1,081,849	53,402		752,406	284,583	452,529	383,262	244,665	3,252,696
TOTAL LIABILITIES	1,081,849	53,402		752,406	284,583	452,529	383,262	244,665	3,252,696
NET POSITION									
Unrestricted	587	2,107,720	694,981	1,441,829	1,849,857	705,941	741,333	223,076	7,765,324
TOTAL NET POSITION	\$587	\$2,107,720	\$694,981	\$1,441,829	\$1,849,857	\$705,941	\$741,333	\$223,076	\$7,765,324

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
SUPPLEMENTARY SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
- RECYCLING BOARD
FOR THE YEAR ENDING JUNE 30, 2014

	Municipality Allocation	Revolving Loan Fund	Pre-March 1995	Discretionary	Grants to Non-Profits	Source Reduction	Market Development	Recycled Product Price	Total
OPERATING REVENUES									
Fees	\$4,223,536	\$30,830		\$1,267,061	\$844,708	\$844,708	\$844,708	\$422,356	\$8,447,077
Other									30,830
Total operating revenues	4,223,536	30,830		1,267,061	844,708	844,708	844,708	422,356	8,477,907
OPERATING EXPENSES									
Salaries and benefits		57,003		629,819	209,745	588,264	239,901	23,894	1,748,626
Program expenses	4,228,882	53,448		341,141	375,406	318,737	560,315	367,028	6,244,957
Legal and accounting				8,486	2,085	2,036	2,005		14,612
Board expenses				243					243
Total operating expenses	4,228,882	110,451		979,689	587,236	909,037	802,221	390,922	8,008,438
OPERATING INCOME (LOSS)	(5,346)	(79,621)		287,372	257,472	(64,329)	42,487	31,434	469,469
NONOPERATING REVENUES									
Interest income	1,774	4,560		18,400					24,734
Total nonoperating revenues	1,774	4,560		18,400					24,734
NET INCOME (LOSS) BEFORE TRANSFERS	(3,572)	(75,061)		305,772	257,472	(64,329)	42,487	31,434	494,203
Transfers in			130,075						130,075
Transfers (out)		(16,800)		(435,280)	(92,120)	(145,680)	(160,360)	(16,800)	(867,040)
Total transfers in (out)		(16,800)	130,075	(435,280)	(92,120)	(145,680)	(160,360)	(16,800)	(736,965)
NET INCOME (LOSS) AFTER TRANSFERS	(3,572)	(91,861)	130,075	(129,508)	165,352	(210,009)	(117,873)	14,634	(242,762)
NET POSITION, BEGINNING OF YEAR	4,159	2,199,581	\$564,906	1,571,337	1,684,505	915,950	859,206	208,442	8,008,086
NET POSITION, END OF YEAR	\$587	\$2,107,720	\$694,981	\$1,441,829	\$1,849,857	\$705,941	\$741,333	\$223,076	\$7,765,324

ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
AND ENERGY COUNCIL
SUPPLEMENTARY SCHEDULE OF NET POSITION - ENERGY COUNCIL
JUNE 30, 2014

ASSETS

CURRENT ASSETS:

Cash and cash equivalents	\$805,210
Interest receivable	520
Grants receivable	1,224,786
Due from other funds	<u>90,000</u>

TOTAL ASSETS	<u>2,120,516</u>
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LIABILITIES

CURRENT LIABILITIES:

Accounts payable	854,762
Due to other funds	933,497
Unearned revenue	<u>331,180</u>

TOTAL LIABILITIES	<u>2,119,439</u>
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NET POSITION

Unrestricted	<u>1,077</u>
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TOTAL NET POSITION	<u><u>\$1,077</u></u>
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ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY SOURCE REDUCTION AND RECYCLING BOARD
SUPPLEMENTARY SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION -
ENERGY COUNCIL
FOR THE YEAR ENDING JUNE 30, 2014

OPERATING EXPENSES	
Salaries and benefits	\$595,721
Program expenses	3,056,180
Legal and accounting	<u>3,692</u>
Total operating expenses	<u>3,655,593</u>
NON-OPERATING REVENUES	
Grants	3,655,592
Interest income	<u>1,078</u>
Total non-operating revenues	<u>3,656,670</u>
NET INCOME	<u>1,077</u>
NET POSITION, BEGINNING OF YEAR	<u> </u>
NET POSITION, END OF YEAR	<u><u>\$1,077</u></u>

**INDEPENDENT AUDITOR'S REPORT ON
INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE
WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Directors
Alameda County Waste Management Authority,
Alameda County Source Reduction and Recycling Board and Energy Council
Oakland, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the basic financial statements of the Alameda County Waste Management Authority, Alameda County Source Reduction and Recycling Board and Energy Council (Agency), as of and for the year ended June 30, 2014, and the related notes to the financial statements, and have issued our report thereon dated January 12, 2015.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Agency's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Agency's internal control. Accordingly, we do not express an opinion on the effectiveness of Agency's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Agency's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

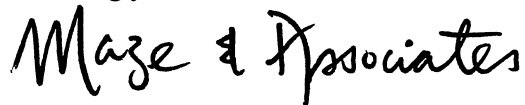
Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Agency's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the Agency's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Agency's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Maze & Associates". The script is cursive and fluid, with the ampersand being a simple loop.

Pleasant Hill, California
January 12, 2015

**ALAMEDA COUNTY WASTE
MANAGEMENT AUTHORITY,
ALAMEDA COUNTY RESOURCE REDUCTION
AND RECYCLING BOARD
AND ENERGY COUNCIL
MEMORANDUM ON INTERNAL CONTROL
AND
REQUIRED COMMUNICATIONS
FOR THE YEAR ENDED JUNE 30, 2014**

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**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY RESOURCE REDCUTION AND RECYCLING BOARD
AND ENERGY COUNCIL
MEMORANDUM ON INTERNAL CONTROL
AND
REQUIRED COMMUNICATIONS**

For The Year Ended June 30, 2014

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MEMORANDUM ON INTERNAL CONTROL

To the Board of Director of
Alameda County Waste Management Authority,
Alameda County Source Reduction and Recycling Board
and Energy Council
Oakland, California

In planning and performing our audit of the basic financial statements of Alameda County Waste Management Authority, Alameda County Source Reduction and Recycling Board and Energy Council (Agency), in accordance with auditing standards generally accepted in the United States of America, we considered the Agency's internal control over financial reporting (internal control) as a basis for designing our auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control. Accordingly, we do not express an opinion on the effectiveness of the Agency's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Agency's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all such deficiencies have been identified. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Included in the Schedule of Other Matters are recommendations not meeting the above definitions that we believe to be of potential benefit to the Agency.

This communication is intended solely for the information and use of management, others within the organization, and agencies and pass-through entities requiring compliance with *Government Auditing Standards*, and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in black ink that reads 'Maze & Associates' in a cursive, stylized font.

Pleasant Hill, California
January 12, 2015

Accountancy Corporation
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ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY RESOURCE REDCUTION AND RECYCLING BOARD
AND ENERGY COUNCIL
MEMORANDUM ON INTERNAL CONTROL

SCHEDULE OF OTHER MATTERS

NEW GASB PRONOUNCEMENTS OR PRONOUNCEMENTS NOT YET EFFECTIVE

The following comment represents new pronouncements taking affect in the next few years. We have cited them here to keep you abreast of developments:

EFFECTIVE FISCAL 2015:

GASB 68 - Accounting and Financial Reporting for Pensions (an amendment of GASB 27)

This Statement will have material impact on the Agency's financial statements. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for pensions.

This Statement establishes standards for measuring and recognizing liabilities, deferred outflows of resources, and deferred inflows of resources, and expense/expenditures. For defined benefit pensions, this Statement identifies the methods and assumptions that should be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service.

In financial statements prepared using the economic resources measurement focus and accrual basis of accounting, a single or agent employer that does not have a special funding situation is required to recognize a liability equal to the net pension liability. The net pension liability is required to be measured as of a date no earlier than the end of the employer's prior fiscal year (the measurement date), consistently applied from period to period.

Note disclosure and required supplementary information requirements about pensions also are addressed. Distinctions are made regarding the particular requirements for employers based on the number of employers whose employees are provided with pensions through the pension plan and whether pension obligations and pension plan assets are shared.

The following are the major impacts:

- This Statement requires the liability of employers and nonemployer contributing entities to employees for defined benefit pensions (**net pension liability**) to be measured as the portion of the present value of projected benefit payments to be provided through the pension plan to current active and inactive employees that is attributed to those employees' past periods of service (**total pension liability**), less the amount of the pension plan's **fiduciary net position**.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY RESOURCE REDCUTION AND RECYCLING BOARD
AND ENERGY COUNCIL
MEMORANDUM ON INTERNAL CONTROL**

SCHEDULE OF OTHER MATTERS

GASB 68 - Accounting and Financial Reporting for Pensions (an amendment of GASB 27)
(Continued)

- Actuarial valuations of the total pension liability are required to be performed at least every two years, with more frequent valuations encouraged. If a valuation is not performed as of the measurement date, the total pension liability is required to be based on update procedures to roll forward amounts from an earlier actuarial valuation (performed as of a date no more than 30 months and 1 day prior to the employer's most recent year-end).
- The actuarial present value of projected benefit payments is required to be attributed to periods of employee service using the entry age actuarial cost method with each period's service cost determined as a level percentage of pay. The actuarial present value is required to be attributed for each employee individually, from the period when the employee first accrues pensions through the period when the employee retires.

GASB 69 - Government Combinations and Disposals of Government Operations

This Statement establishes accounting and financial reporting standards related to government combinations and disposals of government operations. As used in this Statement, the term *government combinations* includes a variety of transactions referred to as mergers, acquisitions, and transfers of operations.

GASB 71 - Pension Transition for Contributions Made Subsequent to the Measurement Date-an amendment of GASB No. 68

The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, *Accounting and Financial Reporting for Pensions*. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

Statement 68 requires a state or local government employer (or nonemployer contributing entity in a special funding situation) to recognize a net pension liability measured as of a date (the measurement date) no earlier than the end of its prior fiscal year. If a state or local government employer or nonemployer contributing entity makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement 68 requires that the government recognize its contribution as a deferred outflow of resources. In addition, Statement 68 requires recognition of deferred outflows of resources and deferred inflows of resources for changes in the net pension liability of a state or local government employer or nonemployer contributing entity that arise from other types of events. At transition to Statement 68, if it is not practical for an employer or nonemployer contributing entity to determine the amounts of *all* deferred outflows of resources and deferred inflows of resources related to pensions, paragraph 137 of Statement 68 required that beginning balances for deferred outflows of resources and deferred inflows of resources not be reported.

**ALAMEDA COUNTY WASTE MANAGEMENT AUTHORITY,
ALAMEDA COUNTY RESOURCE REDCUTION AND RECYCLING BOARD
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SCHEDULE OF OTHER MATTERS

Consequently, if it is not practical to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, contributions made after the measurement date of the beginning net pension liability could not have been reported as deferred outflows of resources at transition. This could have resulted in a significant understatement of an employer or nonemployer contributing entity's beginning net position and expense in the initial period of implementation.

This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts.

The provisions of this Statement are required to be applied simultaneously with the provisions of Statement 68.

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REQUIRED COMMUNICATIONS

To the Board of Director of
Alameda County Waste Management Authority,
Alameda County Source Reduction and Recycling Board
and Energy Council
Oakland, California

We have audited the basic financial statements of the Alameda County Waste Management Authority, Alameda County Source Reduction and Recycling Board and Energy Council (Agency) for the year ended June 30, 2014. Professional standards require that we communicate to you the following information related to our audit under generally accepted auditing standards and *Government Auditing Standards*.

Significant Audit Findings

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Agency are described in Note 1 to the financial statements. The following pronouncements became effective, but did not have a material effect on the financial statements:

GASB 65 – Items Previously Reported as Assets and Liabilities

GASB 67 – Financial Reporting for Pension Plans – an Amendment of GASB Statement No.25

GASB 70 – Accounting and Financial Reporting for Nonexchange Financial Guarantees

Unusual Transactions, Controversial, or Emerging Areas

We noted no transactions entered into by the Agency during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate(s) affecting the Agency's financial statements were:

- *Management's estimate of the depreciation:* is based on useful lives determined by management. These lives have been determined by management based on the expected useful life of assets as disclosed in Note 4. We evaluated the key factors and assumptions used to develop the depreciation estimate and determined that it is reasonable in relation to the basic financial statements taken as a whole.
- *Accrued vacation:* are estimated using accumulated unpaid leave hours and hourly pay rates in effect at the end of the fiscal year. We evaluated the key factors and assumptions used to develop the accrued compensated absences and determined that it is reasonable in relation to the basic financial statements taken as a whole.
- *Estimated Fair Value of Investments:* As of June 30, 2014, the Agency held approximately \$28 million of cash and investments, as measured by fair value. Fair value is essentially market pricing in effect as of June 30, 2014. These fair values are not required to be adjusted for changes in general market conditions occurring subsequent to June 30, 2014.

Disclosures

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all/certain such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to each opinion unit's financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in a management representation letter dated January 12, 2015.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Agency's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

Other Information Accompanying the Financial Statements

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

With respect to the required supplementary information accompanying the financial statements, we applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not express an opinion nor provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

This information is intended solely for the use of the Board of Directors and management and is not intended to be, and should not be, used by anyone other than these specified parties.

Maze & Associates

Pleasant Hill, California
January 12, 2015

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DATE: February 2, 2015

TO: Planning & Organization Committee/Recycling Board
Programs & Administration Committee

FROM: Gary Wolff, Executive Director
Wendy Sommer, Deputy Executive Director

BY: Tom Padia, Recycling Director

SUBJECT: Presentations of Key Discards Management Projects

BACKGROUND

As a follow-up to the Agency history/Strategic Planning overview presented to the joint Board meeting on January 28 and as a prelude to the FY 15/16 Budget development and adoption, staff is planning to present highlights of key Agency programs to the P&O/RB and P&A Committees in February, March and April. Key projects from the Discards Management arena will be presented in February, from the Product Decisions portfolio in March and from projects that span both areas in April.

DISCUSSION

Discards Management projects involve the disposition of products, packaging and materials at the end of their useful life. The motto for Discards Management is “Put it here, not there.” The goal is to have less than 10 percent readily recoverable material in loads going to landfill by 2020. Key focus areas include residential food scraps and compostable paper, commercial recyclables and compostables, and construction and demolition debris. Target audiences include single and multi-family residents, commercial/industrial/institutional waste generators, and K-12 students. Project managers from a half dozen key projects and focus areas will present highlights to the Committees.

RECOMMENDATION

This is an information item.