



STOP WASTE

Annual Budget Fiscal Year 2026



BOARD MEMBER ROSTER

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City of Berkeley	Mark Humbert
Castro Valley Sanitary District	Dave Sadoff, Second Vice President
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City of Emeryville	David Mourra
City of Fremont	Yang Shao
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City of Livermore	Ben Barrientos
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City of Oakland	Ken Houston
Oro Loma Sanitary District	Rita Duncan
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City of Pleasanton	Matt Gaidos
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City of Union City	Jeff Wang

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Source Reduction Specialist	Grace Liao, President
ACWMA	Tracy Jensen, First Vice President
ACWMA	Ben Barrientos
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City of Dublin	Jean Josey
City of Emeryville	David Mourra, Interim President
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City of Oakland	Ken Houston
City of Piedmont	Lorrel Plimier
City of Pleasanton	Matt Gaidos
City of San Leandro	Xouhoa Bowen
City of Union City	Jeff Wang

TRANSMITTAL LETTER

Board Members and Partners:

I am honored to present the StopWaste budget for fiscal year 2026, which reflects our strategic stewardship of Agency resources and our enduring commitment to local action, innovation, and leadership that advances environmental sustainability while creating positive ripple effects throughout Alameda County and beyond.

As a local government agency, StopWaste has both the privilege and responsibility to do work that creates meaningful impact at different scales, from providing hands-on assistance to a local restaurant or school to help them reduce waste, improve recycling and composting, and save money, to contributing to statewide policy designed to significantly decrease the volume of plastic packaging entering and littering communities and to serve as a model for other states across the nation. Local action and state-level policy are connected, and we work to leverage that connection to maximize our impact.

Many of our local efforts are designed to not only create real and timely benefits for our member agencies and the communities we serve, but also to plant a seed that can grow into programs and policy at a larger scale. As Henry David Thoreau once said: “Though I do not believe that a plant will spring up where no seed has been, I have great faith in a seed. Convince me that you have a seed there, and I am prepared to expect wonders.”

For nearly 50 years, StopWaste has been intentional about planting such seeds in close collaboration with our member agencies and other partners. You can see it in the results of our work and in how resources are allocated within this budget. For example, our experience and expertise in promoting food scrap and organics recycling, and increasing local capacity to utilize the resulting compost, positioned our Agency to sponsor a state law that better enables locally produced compost to be applied closer to home on urban farms, backyard gardens, and jurisdiction landscapes. Closing this loop through our work at the local and state level creates increased environmental benefits and will save our member agencies money.

We are also planting seeds designed to accelerate the clean energy transition in our county, in the Bay Area, and beyond. On behalf of a regional program called the Bay Area Regional Energy Network, StopWaste leads a Green Labeling Program that helps homeowners understand and invest in opportunities for energy upgrades. After several years of local innovation, lessons learned, and success, that program will now receive additional state funding and blossom statewide in the coming fiscal year.

These are just two examples of the local-to-state momentum this budget is designed to support. This work has never been more important, and is guided, as always, by our Boards, which are made up of an inspiring and thoughtful group of leaders dedicated to serving their communities and accelerating progress toward a more sustainable and equitable economy. And this work is implemented by my colleagues and fellow seed planters at StopWaste, who care deeply about our work and the communities we serve, and who match their passion with expertise and action.



Timothy Burroughs, Executive Director

ACKNOWLEDGMENTS - FY 2026 INTEGRATED BUDGET

SUBMITTED BY:

Timothy Burroughs, Executive Director
Pat Cabrera, Administrative Services Director

FINANCIAL INFORMATION PREPARED BY:

Soudy Abbasi, Accountant
Kyle Bander, Management Analyst
Miya Kitahara, Program Manager
Justin Lehrer, Operations Manager
Jennifer Luong, Financial Services Manager
Jenny O'Brien, Accountant
Nisha Patel, Management Analyst

DOCUMENT PREPARED BY:

Mike Cohen, Senior Technology Officer
Cindy Dzib, Program Manager
Alma Freeman, Communications Manager
Chris Ross, Graphic Designer/Developer



StopWaste staff, April 2025

This budget reflects the hard work of every team member,
and they all deserve recognition and gratitude for their efforts.

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ADOPTED BY:

- Alameda County Waste Management Authority - May 28, 2025
- Energy Council - May 28, 2025
- Source Reduction and Recycling Board - May 8, 2025

I. OVERVIEW

I. OVERVIEW

StopWaste is a public agency committed to advancing environmental sustainability and building healthy, equitable, climate resilient communities in Alameda County. Formed in 1976, StopWaste works on behalf of 17 member agencies, serving the 1.7 million residents of Alameda County. We're governed by the Alameda County Waste Management Authority, the Alameda County Source Reduction and Recycling Board, and the Energy Council.

By partnering with nonprofits, businesses, schools, and local governments in the communities we serve, our efforts are amplified and better tied to community needs in one of the most diverse and dynamic counties in the country.

OUR VISION

An Alameda County in which people thrive and are resilient and empowered to utilize resources and energy in ways that are good for the health of our communities, our local economy, and the planet.

OVERARCHING GOALS

Rooted in our core mission and vision, we use these long-term goals to help shape our strategy and programming. Across each of these goals, we engage partners and community at the local, regional, and state levels to maximize our impact.



Healthy Local Food System

A healthy, equitable food system that minimizes food loss and waste, while prioritizing soil health, local livelihoods, and community access to nutritious food.

Thriving Circular Economy

An equitable, flourishing circular economy that enables easy and affordable access to repair, reuse, and refill services designed to prevent waste, and a recycling and composting system that contributes to material circularity in ways that are good for people and the planet.

Innovative Bay Area Construction Sector

A Bay Area construction sector that advances energy and resource efficiency in the built environment to prevent waste, fight climate change, and improve the health of our communities.

OUR APPROACH

Our commitment to promoting environmental sustainability and responsible resource management continually evolves, adapting to the diverse needs of our communities while elevating our local economy.

This budget embodies the goals and focus areas shaped by our recent strategic planning process. It underscores our commitment to waste prevention, advancing a circular economy, driving innovation and material reuse within the construction sector, and supporting a robust local food system. Through strategic partnerships and thoughtfully designed programs, our Agency prioritizes keeping materials in circulation and champions systems that yield environmental, economic, and community health benefits.

Our approach encourages staff collaboration across focus areas, unified by a common mission and shared goals. Central to all we do is supporting our member agencies to achieve their objectives effectively.

Our programs are rooted in the principle that equity and environmental stewardship are essential for thriving, sustainable communities. This budget showcases our commitment to these values, and is grounded in cultivating environmental stewardship, developing partnerships, and fostering innovation.

Throughout our history, our success has been anchored in the expertise of our staff and the strength of our collaborations with local governments, educational institutions, businesses, nonprofits, and community groups.

Our wide-ranging programs and services stretch across multiple focus areas and include:

 Policy Leadership & Implementation

Grant & Incentive Funding 

 Outreach & Environmental Education

Market Development 

 Waste Prevention Technical Assistance

Community Partnerships 

 Circular Economy Infrastructure & Innovation

OUR FUNDING

Our funding comes from a variety of landfill tonnage-based fees and grants that we receive. Detailed numbers are provided in Section III.

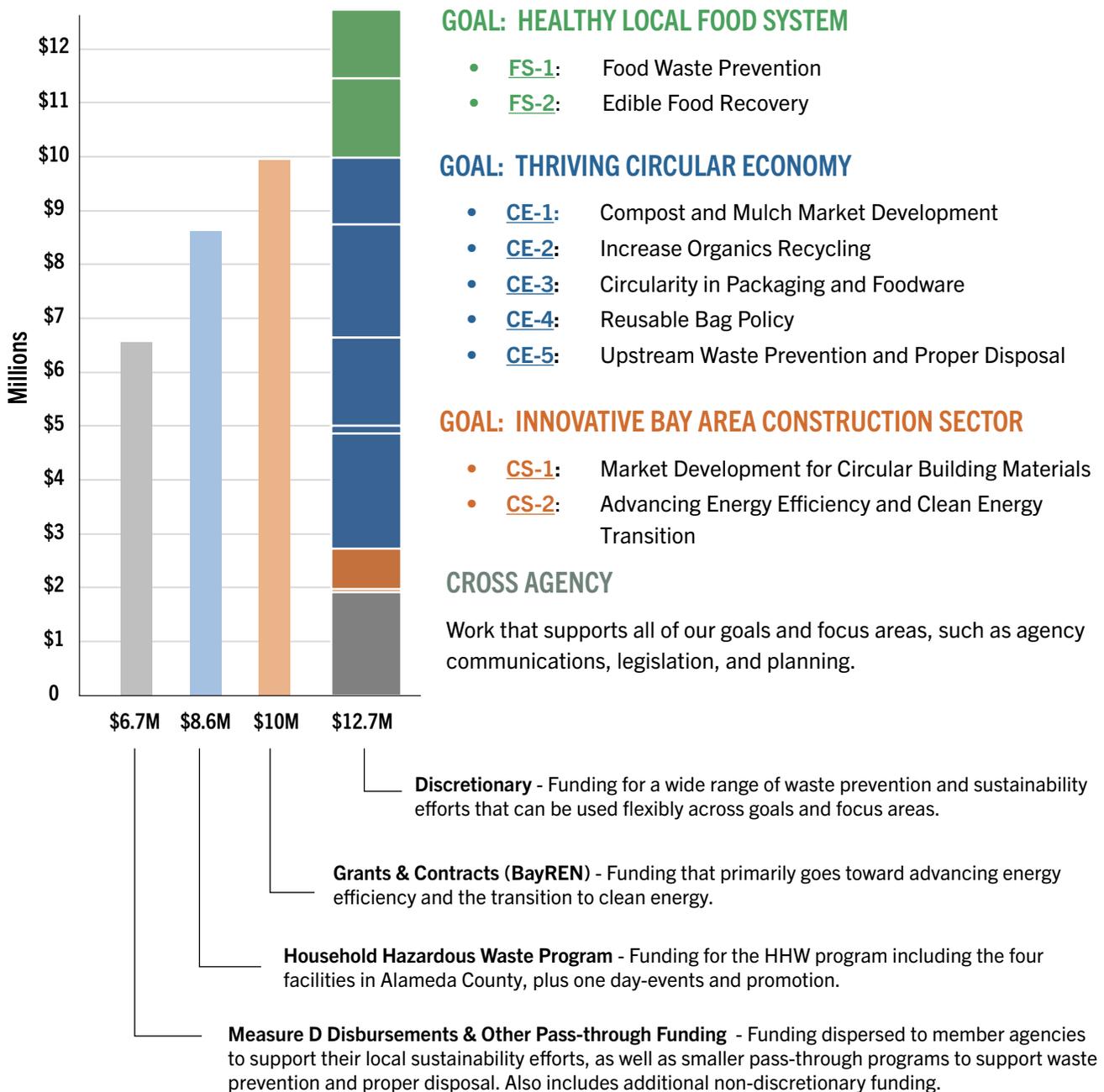
Discretionary Revenue	Grant & Contracts Revenue (Externally Funded)	Household Hazardous Waste Program	Non-Discretionary Revenue (Pass Through)
This funding comes mostly from surcharges on solid waste disposed in Alameda County landfills. Similar to a city's general fund in that our Boards have the most discretion over how these resources are allocated.	These funds, from federal, state, and regional grants, are a primary source of funding for the Agency's energy efficiency and clean energy transition programs.	Funding for HHW facility operation and administration comes from landfill tipping fees and a fee collected via property tax bills.	This category reflects funds that the Agency distributes directly to member agencies to advance waste prevention and recycling programs.
\$10.7 million	\$11.1 million	\$7.5 million	\$5.3 million

Total Annual Revenue (\$34.6 million)

GOALS, FOCUS AREAS, AND INITIATIVES

Our work is guided by three overarching goals and organized around a set of focus areas designed to adjust based on shifts in priorities, budget, and community needs. The chart below shows an estimate of how our expenditures are allocated by goals and focus areas. Project teams (see Project Charters in Section V) work collaboratively across focus areas and are responsible for conducting the initiatives described under “Key Program Activities” next and listed in Section II. The relationships listed between focus areas and projects in Sections II and V are approximations based on overall budget allocations.

FIGURE 1: EXPENDITURES BY GOAL & FOCUS AREA



KEY PROGRAM ACTIVITIES

BUILDING A HEALTHY LOCAL FOOD SYSTEM

A strong local food system minimizes waste while promoting health and access to diverse, nutritious food options within our communities, benefiting both people and the environment.

In this area, we foster partnerships and solutions to address intersectional issues such as climate change, waste prevention, health, and food insecurity. Focus areas include upstream food waste prevention, strengthening food recovery and donation efforts, outreach, and climate education and literacy.

FOOD WASTE PREVENTION

Every year, nearly 40 percent of all food produced in the United States goes uneaten, wasting valuable resources and negatively impacting our environment. StopWaste has long championed efforts to prevent food waste through policy advocacy and community-centered initiatives that promote both sustainability and health.

Through our ongoing Stop Food Waste public awareness campaign, we support communities to get the most out of their food and save money. We provide practical tips on reducing wasted food at home, such as proper storage techniques and creatively transforming leftovers into new, delicious meals, via our Stop Food Waste newsletter, digital and social media, and through printed tools distributed to over 10,000 residents each year by community partner organizations. To achieve broader outreach, we actively partner with community-based organizations and changemakers like local chefs, who help to create and distribute these resources throughout Alameda County. In the coming years, we will continue adapting our resources based on community feedback to ensure they remain culturally sensitive and relevant. Increasingly, we are also sharing these resources with food recovery and distribution partners, to ensure their clients can maximize the food they receive to nourish their families.



Student volunteers prepare Stop Food Waste resources to share with community members to help them get the most out of their food and prevent waste.

Policy advocacy remains a cornerstone of our approach. Recently, California passed AB 660, a transformative law that simplifies confusing date labels like “best by” and “sell by,” which contribute to an estimated 20 percent of consumer food waste. We’re now evaluating how to adapt our outreach to raise consumer awareness around date labeling and to equip grocery stores, food recovery organizations, and consumers with the knowledge and tools to avoid throwing out perfectly good food.

On a broader scale, StopWaste continues to lead regionally through the Pacific Coast Food Waste Commitment (PCFWC), bringing together businesses, governments, and nonprofits to find innovative solutions to prevent wasted food in the commercial sector. Since 2019, PCFWC retailers have reported a decrease of nearly 30 percent in unsold food. The environmental impact of these upstream prevention efforts vastly outweighs that of the downstream impacts: at least 93 percent of emissions from unsold food in the PCFWC region are incurred before it leaves the store. This is why solutions that prevent food from becoming waste in the first place have such a high impact on reducing emissions. Currently, we are expanding on one of these successful efforts, an employee engagement model previously applied in manufacturing, to the hospitality sector, to motivate and incentivize employees to participate in waste prevention processes and systems through West Coast Regional pilots.

Upstream food waste prevention and the connection to climate remains a priority message in our school outreach, curriculum, and student action projects. In classrooms and cafeterias, students and green teams take action to understand the value of food and how they can play a role in reducing its climate impact.

Food share tables have proven effective in preventing waste by providing a dedicated space in cafeterias where students can share unopened and untouched items from their school meals. One school green team counted over 200 items redistributed from their food share table in a single week, while another averaged about 70 items per day. We're looking forward to working with school districts to identify barriers to setting up food share tables, and provide the tools and resources needed to support more district-wide rollouts.

FOOD RECOVERY & DONATION

While preventing food waste at the source is a top priority, the reality is that there is a staggering amount of surplus edible food thrown out every day that could be eaten instead. Findings from our latest waste characterization study show that half of the compostable organics in our waste stream is food, and while much of that is categorized as inedible, there's still a significant amount that could have been eaten but was instead thrown out.

Requirements for State law SB 1383 are well underway, requiring organic materials, including food scraps and inedible food, to be kept out of the landfill. The law also requires that commercial food generators, such as grocery stores, hotels, and schools recover and donate edible food. Helping our member agencies meet SB 1383's food recovery and donation requirements through outreach, technical assistance, and enforcement is an ongoing important focus. This work is essential for the State and StopWaste member



A network of food recovery organizations partner with businesses across Alameda County to donate healthy, surplus edible food to nourish communities. Here, staff and volunteers sort donated food at the San Lorenzo Family Help Center.

agencies to meet climate goals, while helping to nourish people in our communities with surplus edible food that would otherwise go to waste.

We're now issuing citations for non-compliance with edible food recovery requirements under SB 1383. Enforcement is done in close collaboration with the Alameda County Environmental Health Department (ACEHD) which checks for edible food recovery compliance as part of their routine food safety inspections and provides technical assistance at permitted food facilities. StopWaste recently began supporting on-site inspections at places without food permits, such as food distributors and wholesale food vendors, and we've updated our how-to resources to make edible food recovery requirements more visible and accessible to businesses and recovery partners. To date, over 400 food recovery inspections have been conducted, and we've provided technical assistance to over 300 businesses to support them with compost and recycling collection service compliance and edible food recovery requirements.

At the heart of this effort is the Alameda County Food Recovery Network – a coalition of over 55 local organizations dedicated to rescuing and redistributing surplus food. In 2024 alone, this network successfully recovered more than 6,000 tons of edible food, equivalent to approximately 10 million meals. Through regular convenings, the network fosters collaboration, identifies shared challenges, and develops coordinated strategies to enhance food recovery efforts countywide.

Additionally, SB 1383 requires food recovery organizations that collect donated food from commercial edible food generators to report the amount recovered annually. StopWaste assists all Alameda County jurisdictions in collecting and standardizing this data, further supporting compliance and transparency across the County. This and other data we collect helps to continually identify gaps and opportunities within our local food recovery system and allows us to advocate effectively for increased funding, resources, and policy improvements to strengthen the resilience and efficiency of food recovery programs.



Victoria Popejoy, executive director of Hope 4 the Heart in Hayward, is one of many partners essential to strengthening food recovery and distribution efforts in Alameda County.

Schools also play a vital role in our recovery and donation efforts. We continue to provide outreach, technical assistance, and waste audits to schools across the County to help them connect with food recovery organizations and set up effective food donation systems. We're also piloting innovative approaches to overcome the staffing and resource challenges schools often face with donation efforts. For example, our partners are exploring a model where a nonprofit that operates on school grounds collects the surplus food from the cafeteria and brings it to a "community closet" for pickup by families, alongside other donated food and school supplies, ensuring fresh food reaches families promptly.

Finally, our longstanding grants program remains essential, providing crucial financial support to local food recovery initiatives. Since 1996, StopWaste has provided more than \$10 million in grant funding

to support upstream waste prevention, including to over 60 organizations working on food recovery and donation. This year, we are carefully evaluating the program to further enhance its impact while simplifying administrative processes, ensuring that grantees can focus more fully on their critical work.

ADVANCING A CIRCULAR ECONOMY

A thriving circular economy cuts down on waste and reduces dependence on finite natural resources by redesigning systems to keep materials in circulation for as long as possible.

Our programs in this area focus on improving material circularity and include expanding organics recycling, improving recycling and composting by tackling contamination and hard-to-process materials, supporting robust local markets for compost, advancing reusable foodware systems, promoting circular approaches to packaging and foodware, and engaging in education and outreach.

INCREASING ORGANICS RECYCLING & ADDRESSING CONTAMINATION

Compostable organics such as food and plant debris represent the largest single category of material in our waste stream, and when landfilled, produce methane, a harmful greenhouse gas contributing to climate change. Properly collected and sorted organic material can be processed into compost for agricultural and landscape use. Our work focuses on reducing food scraps and other organics sent to landfills, implementing SB 1383 requirements, school sorting programs, and addressing contamination.

StopWaste has played a key role in partnership with member agencies and haulers to connect businesses with organics collection services across the County. Through collaborative outreach efforts, technical assistance, and enforcement, nearly 95 percent of required commercial and multifamily accounts are in compliance with the collection service requirements, up from only 52 percent in 2022. StopWaste also plays a key role in supporting member agencies with SB 1383's rigorous reporting requirements, collecting data on member agency procurement of compost and mulch, edible food recovery, collection systems, waivers, and monitoring and enforcement.

With a strong solid waste collection service infrastructure in place, we're focusing efforts on studying the most effective approaches to reduce contamination (i.e., plastic in the organics stream or organic waste in the landfill stream) across all three bins. For example, we're examining how to prevent problematic materials like plastic film and non-recyclable



StopWaste provides technical assistance and resources to help businesses keep organics out of the landfill and sort successfully to reduce contamination.

food packaging from entering organic or recycling streams. We're also seeking to better understand and mitigate barriers to proper sorting, such as the "ick" factor and complex sorting instructions. We are planning to collaborate with member agencies and haulers to examine real time feedback with account holders and residents, via tactics like "oops" tags on curbside carts that let people know how to correct improper sorting and why it's important to prevent waste. We'll also study the potential that technology such as depackaging equipment and AI can have on reducing contamination in the bins and during processing.

Partnering with schools to increase organics collection and proper sorting continues to be a priority. We offer technical assistance to help schools comply with SB 1383, including waste audits, training for custodial and nutrition services staff, and launching three-stream collection and sorting systems (landfill, recycling, compost). These initiatives are already showing success: before and after waste audits at schools demonstrate potential for 90 percent landfill diversion through sorting and educational programs. This year, we're working more closely with hauler partners to scale up their capabilities to train custodians, nutrition services staff, and students on best practices for recycling bin setup, sorting, and monitoring. Modeled after our long-running free indoor food scraps bin program for commercial businesses, we're exploring ways to leverage that program in schools to make sorting easier and more accessible. These efforts are bolstered by ongoing K-12 in-classroom lessons and student-led action projects on proper sorting.



Student green teams help sort waste during lunch. StopWaste partners with schools to help them set up three-bin collection systems in cafeterias, and provides trainings on how to sort correctly.

StopWaste also continues to participate in the Bay Area Recycling Outreach Coalition (BayROC) media campaign, which is focused this year on improving compost quality by addressing contamination in the organics cart. The campaign reaches residents in Spanish and English through radio and digital ads as well as social media influencers, serving over 6.5 million impressions throughout the Bay Area.

EXPANDING COMPOST MARKETS

Our vision for a thriving circular economy and healthy local food system depends on strong markets for recycled content products, including those made from recovered organic materials such as food scraps and yard trimmings that can be made into compost, crucial for healthy agricultural and urban soils.

To achieve SB 1383's targets, an estimated 27 million tons of organic waste must be kept out of landfills annually by 2025. The law also requires local jurisdictions to use or give away a specified amount of recycled organic products, with compost and mulch being the primary options in Alameda County. The procurement targets are very high; for example, a city of 100,000 people would have to apply compost to 250 sports fields every year to meet the target.

StopWaste has taken a comprehensive approach to supporting jurisdictions in meeting the law’s steep procurement requirements while advancing broader sustainability goals. Our efforts include advocating for policies that bolster compost markets, increasing local capacity to apply and distribute compost and mulch, and providing education and technical assistance to equip farmers and community food growers, landscape professionals, and the public with the tools and knowledge to make and use high-quality compost effectively.

Jurisdictions like Alameda County that already have robust organics collection programs often also have existing mature markets for compost and mulch, resulting in little compost and mulch available to satisfy the demand created by procurement targets. In addition, many jurisdictions lack appropriate local space needed to use compost and mulch in the quantities mandated.

AB 2346 (Lee) is a game-changing new law in this space. Sponsored by StopWaste and passed in 2024, the law makes critical adjustments to SB 1383, adding flexibility and more options for local governments to meet procurement requirements, such as allowing additional products and investments in composting, Compost Hubs, and compost spreading equipment to be counted toward targets.



Cities are exploring new approaches to meet SB 1383 procurement requirements and improve soil health, such as spreading compost on public parks, pictured here.

Importantly, the law allows jurisdictions to use local waste characterization data to determine procurement targets, which for a county like ours with robust organics collection, cuts that requirement by two-thirds – from 133,000 tons to 45,000 tons – potentially saving our member agencies millions in annual costs. We’ll prioritize implementing this law over the coming years, in close partnership with member agencies, composters, policymakers, and community partners.

As part of this work, we’re looking at innovative ways to help cities and counties apply compost locally to meet their targets, and to expand smaller scale, on-site community composting capabilities. For example, in partnership with the Alameda County Resource Conservation District and the County of Alameda, we completed a pilot program to expand compost application on farms, vineyards, and ranches, while helping the County of Alameda comply with procurement targets. After a successful pilot, the program launched in spring 2025 and is now open to all member agencies that would like to participate.

Spring also saw our first spreading equipment workshop and demonstration in partnership with City of Pleasanton, Zone 7 Water Agency, and the Association of Compost Producers. Member agency staff learned how compost can help improve their parks and sports fields and had the opportunity to see the compost spreading equipment in action. Over the coming year, we’ll continue to convene a diverse

stakeholder group with representatives from agriculture, ranches, urban farms, cities, and parks to provide procurement trainings, and collaborate and share ideas on innovative ways to make, use, and apply compost.

We're also looking to expand composting options for difficult-to-manage organics, such as horse manure or food processing residuals, to keep this material from being landfilled or posing water quality issues when spread on land improperly.

At the heart of our work are the communities we serve. Achieving our environmental goals is only possible when our efforts equitably benefit and connect with communities. Urban farms and community organizations play a critical role in this mission – providing access to fresh, healthy produce, cultivating vibrant green spaces, and educating the public in often under-resourced areas while fostering connections to food and soil health through compost.

StopWaste actively supports a community of over 40 urban farms and community gardens across Alameda County by providing on-site composting technical assistance and educational workshops on making and using compost. With the 2024 cohort of the StopWaste Environmental Educator Training (SWEET) program, we are providing in-depth support to 14 farms to establish composting systems that process organic waste on-site, integrate compost use into their soil health management practices, and build their capacity to engage their communities with compost education.

In addition to urban farms, we partner with other community organizations such as faith-based organizations, food pantries, and local parks to help them better manage organic waste on-site, save money on disposal costs, and integrate compost use into their soil health practices. For example, we are beginning a new partnership with the Dominican Sisters Motherhouse in Fremont to establish a new on-site composting system, which will process nearly 40 cubic yards of green waste per month into high-quality compost that directly supports their extensive gardens and orchards across their 24-acre campus.

StopWaste continues to support member agencies with Compost Hubs, places where home and community gardeners can get free compost while helping their city meet SB 1383 procurement targets. City investments in developing Compost Hubs now count toward SB 1383 procurement targets, thanks to AB 2346. So far, the cities of Alameda, Albany, Berkeley, Livermore, Piedmont, Pleasanton, and Union City have established eight hubs across the County, with more in development. Together these hubs distribute about 428 cubic yards of free compost each month to home and community gardeners across the County. Aligned with our efforts to reduce contamination, this year, we're rolling out new educational signage and outreach at the hubs to help residents draw the connection between sorting correctly into the organics cart and improving the quality of locally produced compost.



Through the SWEET program, StopWaste trains urban farm educators to establish composting systems and share sustainable practices with their communities.

CIRCULARITY IN PACKAGING & FOODWARE

Single-use packaging and foodware items, such as plastic and paper cups, plates, and utensils, are used for a short time but leave behind long-lasting negative impacts on human health and the environment. Most foodware is neither readily recyclable nor compostable, frequently contaminating both recycling and composting streams.

CalRecycle estimates that in 2023, over 2.9 million tons of plastic were generated from single-use packaging and foodware in California alone, totaling approximately 171.4 billion plastic items. According to our waste characterization study, 20 percent of Alameda County's landfill waste stream is comprised of single-use packaging and foodware.

Addressing these challenges requires a transition to sustainable alternatives and systems designed to incentivize reuse, support true recyclability and compostability, eliminate problematic materials, and restore public trust through greater transparency in the recycling system and in how companies label their products for recyclability.

Rulemaking is currently underway for SB 54, the nation's most comprehensive legislation to reduce dependence on single-use plastic packaging and foodware, while shifting the cost burden of collecting, transporting, recycling, and composting these materials from local jurisdictions and consumers to producers. The implications of SB 54 will be far-reaching and have the potential to transform the industry's approach to packaging and how we manage materials in the state. The law requires producers to pay for and implement programs to reduce the volume of plastic single-use packaging entering our communities, ensure those materials are recycled through responsible end markets, and that all forms of single-use packaging and foodware sold in California be recyclable or compostable by 2032. It will also raise \$5 billion from the plastics industry over 10 years to help mitigate the impacts of plastic pollution.



Policy momentum is underway in the state and region to reduce the glut of plastic packaging and foodware in our communities and waste stream. Incentivizing systems that advance reusables over single-use is essential to a circular economy and community health.

StopWaste holds a leadership role in SB 54's implementation, with our executive director chairing the statewide Packaging Producer Responsibility Advisory Board, advocating for local jurisdictions' interests, and ensuring equitable and effective regulations. StopWaste relies on our member agency Technical Advisory Committee (TAC) as an essential partner in this effort, providing regular feedback on draft regulations and other elements of the law. As this process moves forward, StopWaste will double down on our efforts to ensure local government needs and voices are heard.

SB 54 is the first packaging law in the nation to also mandate a reduction of single-use plastic packaging and foodware entering our communities – a 25 percent reduction must be achieved by 2032. At least 4 percent of this reduction of plastic must come from transitioning to refillable or reusable packaging and foodware. Achieving these source reduction goals requires robust, accessible reuse and refill systems infrastructure, built in a way that is convenient, inclusive, and affordable to ensure participation.

As part of this effort, StopWaste supports Alameda County cities in developing reusable foodware ordinances, providing model policies and guidance that have influenced local action in Oakland, Berkeley, Albany, and beyond.

To maximize the positive impact of any foodware policy, there must be cost-effective and equitable access to foster “norming” of reusable foodware systems for businesses and consumers. With technical assistance and grant funding, we help businesses, schools, and nonprofits such as community feeding sites, to make the switch from single-use to reusable foodware.

Schools are significant contributors to single-use waste, generating over half a million tons annually statewide, and present a large opportunity in this area. This year, StopWaste is emphasizing scaling successful reusable foodware programs in Alameda County schools, transitioning cafeterias from disposable trays and utensils to reusable stainless-steel alternatives. These initiatives significantly reduce waste, minimize contamination in compost streams, and decrease student exposure to harmful chemicals found in disposables. Currently, 26 Alameda County schools have successfully implemented reusable foodware, with additional schools in the pipeline.

In recognition of this progress, the U.S. Department of Energy awarded StopWaste with a \$150,000 Re-X Before Recycling Prize to expand capacity to support reusable systems in schools countywide. In partnership with the Center for Environmental Health, StopWaste will leverage this funding to test the most effective reusable systems, with the goal of providing the groundwork to scale this effort across Alameda County, the region, and nationally.

We’re also working on solutions to reduce waste in the transport packaging sector. Transport packaging such as pallet wrap, boxes, and pallets are essential for securely moving goods and products across the supply chain. However, these materials are typically discarded after just one use, generating significant packaging waste.



StopWaste and partners have helped 26 Alameda County schools transition from disposable to reusable stainless steel foodware, eliminating 3 million single-use items from the waste stream, while reducing exposure to harmful chemicals.

Plastic film, commonly used for pallet wrap, has become particularly problematic in our waste stream and in our communities. According to waste characterization data, plastic film is the largest type of plastic in our waste stream and makes up roughly half the weight of all plastics disposed of by businesses in Alameda County. Film plastic is also a top contaminant in our recycling and organics collection bins, creating additional processing and health issues for compost facilities and our communities. And although cardboard, also frequently used to transport goods, is widely recycled, it still comprises over 20 percent of materials sent to our landfills where it contributes to climate change. While SB 54 doesn't set mandates for cardboard reduction, the opportunity for switching to reusable alternatives in this space is ripe.



Through a six-year partnership with the Agricultural Institute of Marin, StopWaste has helped over 40 BIPOC farmers switch from single-use boxes to reusable totes to transport produce to local farmers' markets in Alameda County.

Transitioning to reusable transport packaging offers businesses a clear path to meet source reduction requirements while often having the added benefits of cutting costs over time and improving ergonomics and worker safety. Through StopWaste's long-standing reusable transport packaging grants and technical assistance program, we provide approximately \$50,000 in reusable equipment to a half dozen sites annually. In the coming year, we aim to expand that reach by leveraging the new momentum for reuse systems that is being catalyzed by SB 54. We are exploring more accessible funding and equipment distribution models and plan to engage with SB 54 producer partners to explore pilot systems that can scale throughout the State. We will continue to provide targeted grants and technical assistance to businesses, nonprofits, institutions, and school districts to help facilitate transitions to reusable packaging solutions, including durable alternatives for pallet wraps, pallets, and boxes, ultimately offering long-term waste reduction, cost savings, and benefits to workers.

ACCELERATING REUSABLE BAGS POLICY

Over the past decade, Alameda County and the State of California have progressively strengthened regulations on plastic bags. These measures have significantly reduced plastic bag consumption, positively impacting our environment. However, recently there has been a noticeable increase in plastic bag distribution alongside a decline in customers bringing their own reusable bags.

To address this issue, state lawmakers approved legislation to amend California's current plastic bag law, SB 270, to eliminate the option for stores covered by state law to distribute any type of film plastic checkout bags, including thicker varieties.

To minimize confusion and support local enforcement of the updated statewide policy, StopWaste is also planning amendments to its ordinance. These amendments will align local rules with the stricter state-level ban, entirely prohibiting plastic bags at checkout for businesses regulated by state law. StopWaste

will lead outreach efforts to approximately 14,000 affected businesses, as well as restaurants and retail establishments covered under our countywide ordinance. Throughout the year, we will coordinate closely with member agencies, providing them with outreach materials and technical assistance to effectively communicate these changes and support businesses and residents in adopting sustainable practices.

UPSTREAM WASTE PREVENTION & PROPER DISPOSAL

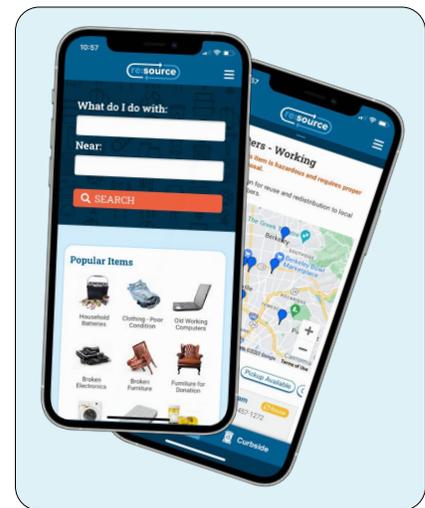
Providing education and tools that enable people to participate in a circular economy and upstream behaviors such as reuse and repair has long been a priority for StopWaste. We are continually adapting our tools and resources to give residents and businesses easy access to prevent waste, consume less, and sort and dispose of materials properly to reduce contamination in the waste stream.

One of our flagship resources, the RE:Source guide, helps our communities navigate the complexities of proper disposal, promoting reuse, repair, and recycling. In the last year, RE:Source helped over 45,000 users figure out what to do with thousands of items. Every year, we enhance this tool to improve access and usability. The guide features 2,100 vendors across the County, and this year, we're adding more vendors specializing in repair, reuse, and refill, further connecting residents with sustainable options.

Understanding the diverse needs of our communities is essential to our mission. We're continually expanding translation services and applying an equity lens to ensure that our programs resonate across different cultures and communities. In the coming months, we'll dive deeper into understanding the barriers faced by certain communities in accessing reuse and repair services, aiming to adapt the RE:Source guide to better serve everyone. Additionally, we're revamping StopWaste's website, which will reflect these priorities, emphasizing accessibility and clear, community-centered messaging.

Many household products we rely on, such as leftover paints, pesticides, batteries, and e-waste, pose significant hazards if mishandled or improperly disposed of. Through the Alameda County Household Hazardous Waste (HHW) program, we provide residents with safe, convenient, and free solutions for disposal at county HHW facilities and one-day events. Our outreach efforts are comprehensive and intentionally inclusive, reaching a diverse audience through multilingual campaigns and innovative approaches, like our recent SMS campaign through a local Spanish-language media outlet to bolster registrations for one-day events in Oakland and visits to the facility.

This coming year, we are exploring upstream solutions to minimize hazardous waste generation and the environmental and health burdens of disposal. By collaborating with environmental health organizations and policymakers, we're advocating for extended producer responsibility, pushing manufacturers



StopWaste's RE:Source guide provides quick answers to "what goes where?" including reuse and repair options.

toward safer product design and reducing disposal burdens on communities. Working alongside statewide coalitions such as the National Stewardship Action Council and the California Product Stewardship Council, we're helping shape policies that hold producers accountable and encourage safer, more sustainable products. Additionally, we're leveraging our grants program to pilot innovative, circular solutions for challenging materials like e-waste.

To foster reuse and repair, five years ago, StopWaste launched the Bay Area Reuse and Repair Network to develop a pathway for businesses and nonprofits involved in reuse, repair, and redistribution to connect, share resources and ideas, create partnerships, and foster the expansion of the industry and strengthen the upstream movement. This year in partnership with this community, we'll be taking lessons learned to determine the greatest needs in this area and how we can be most strategic in our investments to impact change and support these organizations.

We've long engaged our school partners to activate youth and school leaders to drive waste reduction and climate action projects in their homes, schools, and communities, fostering both local and system-wide change.

One of our largest programs is the long-running transfer station field trips that help raise awareness among youth about upstream waste prevention and climate action. We welcome thousands of student and teacher champions each year to participate and continue to refine our curriculum and services to align with our goals.

We'll continue to support districts to align with a new state law that requires K-12 educators to embed climate action into their curriculum and to advance climate literacy through climate action planning, supporting resolutions, and outreach.



The Bay Area Reuse and Repair Network, convened by StopWaste, connects businesses and nonprofits to share resources and strengthen the upstream movement.

INNOVATIVE BAY AREA CONSTRUCTION SECTOR

Advances in material and resource efficiency can transform the Bay Area construction sector from a major source of carbon emissions to an engine for climate action, economic resilience and housing access.

The construction sector contributes nearly 40 percent of total global energy-related carbon emissions. We address both operational carbon that comes from the energy consumed within buildings, as well as embodied carbon – the total emissions generated throughout the entire lifecycle of building materials and construction, sourcing, manufacturing, and disposal.

MARKET DEVELOPMENT FOR SUSTAINABLE BUILDING MATERIALS

Unlike ordinary consumer goods, buildings are meant to last decades if not generations. Upfront decisions about project design, materials and construction methods affect not only the amount of job site waste generated but also determine a building’s long-term maintenance requirements and its end-of-life options. StopWaste is proactively developing a regional circular building materials market by engaging industry professionals to bolster demand for sustainable materials, enhancing reuse infrastructure, and supporting local agencies.

StopWaste recently sponsored the launch of Build It Green’s Small Development Incubator (SDI), which is a learning community of emerging developers and local jurisdictions that seek to foster sustainable infill housing development in places like vacant or underutilized urban lots. The initiative aims to create a sustainable materials showcase and decision-making tools that can be used by DIY owners and small builders to understand the carbon footprint of materials they select for new construction or renovation projects. The initiative focuses on small-scale (1-10 units) residential development, which is a growing market segment due to the state and local prioritization of infill housing production.

StopWaste is also developing educational resources for dissemination through more established networks of design and construction professionals, such as the U.S. Green Building Council California chapter and the American Institute of Architects East Bay chapter. For example, we will share research conducted by global engineering firm ARUP about regionally available bio-based building products made from renewable feedstocks such as wood from wildfire prevention forest thinning, as well as straw, hemp, and bamboo.



oWow, a winner of StopWaste’s Environmental Leadership Award for Excellence in Construction Innovation, recently constructed the largest mass-timber building on the west coast, located in downtown Oakland.

Through partnerships in the Bay Area Construction Innovation Cluster, for which we received seed funding from the U.S. Economic Development Agency's Build Back Better Regional Challenge, StopWaste promotes the incorporation of regionally available waste materials in product manufacturing. This collaboration leverages the Bay Area's position as a hub for start-up firms that are applying manufacturing principles to the construction process, which commonly involves offsite construction and prefabricated elements. These industrialized construction methods have the potential to minimize waste, reduce the quantity of materials used, and enable disassembly and reuse.



Salvaging wood from deconstructed buildings supports a growing movement to reuse valuable materials, reduce construction waste, and cut carbon emissions.

Although California has long required mandatory construction and demolition debris diversion, our recent waste characterization study indicates that at least 20 percent of the landfill stream is still comprised of typical construction materials. As a result, we are embarking on further studies and field research to better understand the flow of construction materials and to pinpoint those with the highest reuse and remanufacturing potential. This includes a study to analyze self-haul practices and data from construction and demolition (C&D) facilities and a deep dive into wood products. Wood has emerged as a focal area because of its widespread use in buildings and lack of viable reuse markets.

Reuse of building materials significantly reduces waste generation, conserves valuable resources, and dramatically lowers carbon emissions. However, the deconstruction for reuse of buildings can be complex and costly. And without sufficient industry demand, salvaged materials still often end up as waste. In collaboration with the City of San Francisco, we are helping to expand the regional infrastructure for building reuse. This includes educating contractors on best practices in deconstruction, standardizing salvage assessment surveys, and addressing code barriers to the reuse of building materials.

California's updated building codes encourage the use of reused and low-carbon materials, but the current embodied carbon regulations primarily address large commercial and institutional buildings, leaving significant gaps in smaller and residential projects. Additionally, implementation and documentation of carbon reduction strategies is relatively new territory for design teams and the market has yet to adopt them as mainstream practice. In response, StopWaste recently launched a dedicated technical assistance program designed specifically to help local governments and developers integrate circular and low embodied carbon materials into municipal and multifamily construction projects. The program is currently supporting a community center in Berkeley, and two affordable housing projects in Berkeley and Emeryville and will continue to enroll additional projects throughout the county. Project case studies will illustrate feasibility and effectiveness to drive wider adoption across the county and state.

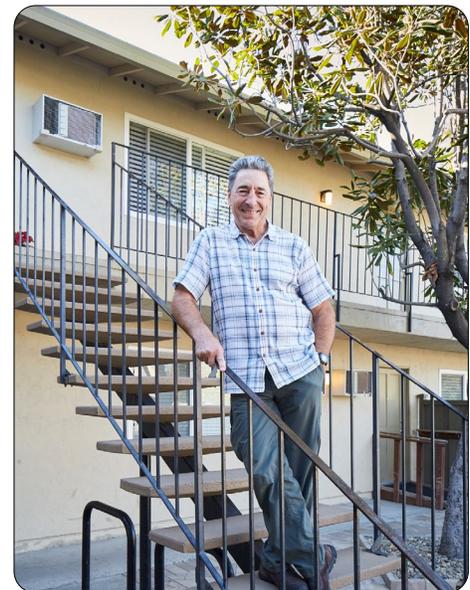
ENERGY EFFICIENCY & CLEAN ENERGY TRANSITION

California has set ambitious targets to reduce greenhouse gas emissions and combat climate change. In addition to the emissions created from construction, our buildings account for a significant portion of energy use and emissions. Reducing their reliance on fossil fuels through efficiency and electrification is essential to meeting these goals. Our efforts focus on making this transition equitable, ensuring that historically under-resourced communities benefit from cleaner, more resilient buildings.

To date, the negative environmental and health impacts from emissions have disproportionately impacted marginalized communities living in areas with higher pollution rates and inefficient homes and rental properties. As such, we are continually rethinking how our services and programs can both advance our climate goals while improving the quality of life for residents. We are engaging directly with multifamily building occupants to help inform future program design.

Most of our work in this area is through the Bay Area Regional Energy Network (BayREN), a coalition of the region's nine counties and the Association of Bay Area Governments (ABAG), that promotes energy and water efficiency, greenhouse gas reduction, and electrification. Established in 2013, BayREN gives local governments access to utility ratepayer funding while maintaining operational independence, allowing tailored energy programs that meet regional needs.

StopWaste represents Alameda County jurisdictions within BayREN, leading two key initiatives: the BayREN Multifamily and Green Labeling programs. StopWaste also supports outreach for eight other programs covering public buildings, business assistance, and workforce training. The BayREN Multifamily program, California's longest-running multifamily energy efficiency initiative, provides technical assistance and rebates for energy upgrades that enhance safety and comfort while cutting emissions. Since 2013, it has served nearly 700 properties and more than 45,000 units across the Bay Area. To expand access and address equity gaps, we recently redesigned the rebate structure of the program, prioritizing in-unit upgrades that improve resident health, safety, and comfort while lowering utility bills. With a greater focus on equity, 84 percent of our 2024 projects prioritized deed-restricted and unsubsidized affordable housing in disadvantaged communities. Additionally, 89 percent included electrification measures, helping phase out fossil fuels. This equity-driven approach earned the multifamily program recognition as an Equity-Centered Innovation Pathway winner by the U.S. Department of Energy's Buildings Upgrade Prize.



To address equity gaps and expand access, the BayREN Multifamily program works with landlords to offer rebates and services in affordable housing units, including rental properties, to help lower utility bills and improve tenant health.

BayREN is also shifting its approach to its single-family offerings, phasing out the Home+ Program, which since 2019 has provided energy efficiency resources to single-family homeowners. In 2025, BayREN will launch the Efficiency and Sustainable Energy (EASE) Home Program, offering moderate-income customers low-cost upgrades and expert guidance to improve home health and comfort. StopWaste will continue to play a key role in supporting our member agencies with outreach on the new program to its communities.

BayREN's Green Labeling program, led by StopWaste, advances home energy transparency through Home Energy Scores, helping homeowners understand and improve energy use. Since its inception, over 27,000 Home Energy Scores have been completed across the region, including 9,600 in Alameda County, with \$1.66 million in rebates distributed. The program also provides real estate professionals with energy efficiency trainings.

The Home Energy Score offering of the Green Labeling program will expand statewide in January 2026, becoming the first non-Investor-Owned Utility ratepayer-funded program to operate at the state level. This milestone builds on years of local innovation, beginning with Berkeley's Building Emissions Savings Ordinance (BESO) and evolving into a Bay Area-wide initiative.

As California continues its shift to renewable energy, StopWaste is exploring ways to address energy supply issues – ensuring clean energy is generated where it is needed most. We will continue to work closely with our Energy Council Technical Advisory Group (TAG), made up of member agency staff, to ensure that BayREN's regional programs and services align with local priorities, and to promote participation in these programs throughout Alameda County.

II. GOALS, FOCUS AREAS & INITIATIVES

HEALTHY LOCAL FOOD SYSTEM

FS-1: FOOD WASTE PREVENTION

FS-1.1: Residential Food Waste Prevention Outreach and Education

1. Evaluate and refine Stop Food Waste Campaign strategy with a focus on date labeling.
2. Leverage opportunities with local community organizations to incorporate food waste prevention messages and resources directly into their outreach activities.
3. Create clear and effective food waste reduction messaging and tools for regional dissemination.
4. Participate as a partner organization in Food Waste Prevention Week and identify opportunities to participate in related regional and national efforts.
5. Engage with regional coalitions to share resources and research to influence consumer behaviors around food waste reduction.

FS-1.2: Business Food Waste Prevention Assistance

1. Identify and connect food waste prevention technical assistance providers to food generating businesses; continue researching innovative food waste prevention approaches.
2. Leverage regional partnerships, including the Pacific Coast Food Waste Commitment (PCFWC), to engage more businesses through targeted outreach efforts and pilot programs, including the hospitality industry.
3. Participate in strategic planning with PCFWC to support and expand food waste reduction efforts along the West Coast.
4. Regularly update and create tools and resources that help businesses prevent surplus food effectively.

FS-1.3: Food Waste Prevention at Schools

1. Implement food waste prevention programs in school cafeterias, including assessing school readiness to increase food share table participation.
2. Support schools with SB 1383 compliance technical assistance, such as waste audits, staff training, and bin sorting setup.
3. Conduct K-12 classroom curriculum and student-led action projects to promote food waste prevention, including the 4Rs Climate Action Project and StopWaste Ambassador Program activities.
4. Continue supporting schools with tools, resources, and new solutions to reduce surplus edible food.

Related Projects:

- [1220 – Food Waste Reduction](#)
- [3580 – Schools Engagement](#)

HEALTHY LOCAL FOOD SYSTEM

FS-2: EDIBLE FOOD RECOVERY

FS-2.1: Policy Support to Strengthen Local Food Systems

1. Collaborate with food recovery organization partners to assess the true costs of food recovery and address issues like donation dumping.
2. Help advance policies and systems that promote stable funding models for edible food recovery organizations and a regional food system approach, including leadership on regional and state-wide coalitions.
3. Provide leadership on SB 1383 legislative fixes for edible food recovery.

FS-2.2: Strengthening Food Recovery Network Capacity

1. Convene monthly Alameda County Food Recovery Network (ACFRN) meetings to build stronger partnerships and better coordination among food recovery organizations.
2. Research and map Alameda County's food system to identify key partners and new opportunities for food procurement, recovery, and redistribution.

FS-2.3: Streamlining Grants Program with Focus on Edible Food Recovery Grants

1. Oversee Food Waste Prevention & Recovery and Surplus Food Donation Equipment Grants.
2. Explore two-year grant cycles for food recovery organizations and biannual Surplus Food Donation Equipment Grants.
3. Develop and launch interactive grant impact dashboard.
4. Automate and streamline agency grant management administrative tasks to reduce administrative burden and increase efficiency.
5. Leverage external funding and academic partnerships to conduct food recovery research.
6. Conduct cross project coordination on Agency grant funding approach, management, and evaluation.

FS-2.4: SB 1383 Edible Food Recovery TA & Enforcement

1. Issue enforcement letters, in collaboration with Alameda County Environmental Health (ACEHD), and ensure compliance with edible food recovery requirements.
2. Conduct inspections of non-permitted Commercial Edible Food Generators.
3. Provide technical assistance to businesses to understand and meet food recovery requirements.
4. Track food recovery activities and reporting to monitor compliance; manage related data systems.
5. Manage the SB 1383 ordinance helpline and online inquiry form, responding to questions and requests.
6. Send SB 1383 notices to schools and work with member agencies to track and support compliance.

Related Projects:

- [1220 - Food Waste Reduction](#)
- [1229 - Food Waste Reduction \(GNP\)](#)
- [2140 - SB 1383 Implementation](#)
- [3530 - Legislation](#)

THRIVING CIRCULAR ECONOMY

CE-1: COMPOST AND MULCH MARKET DEVELOPMENT

CE-1.1: Increase Compost Use in Alameda County

1. Build capacity of Alameda County Resource Conservation District (ACRCD) to expand Alameda County Compost for Agriculture Program (ACCAP) participation by co-developing educational resources, providing technical assistance on specifying and using compost and workshops for agricultural producers.
2. Connect urban farm partners to ACRCD/NRCS Conservation Partnership technical assistance, ACCAP, and external funding and resources.
3. Increase residential and community access to compost through developing Compost Hubs with member agencies, and prioritize urban farms as host sites.
4. Engage residents and home gardeners in educational workshops centering compost and organics recycling, co-hosted with Compost Hubs and urban farm partners.
5. Provide continued education and technical assistance on using and specifying compost to landscape professionals, public agencies, water agencies, and member agencies.

CE-1.2: Compost Procurement Support

1. Engage in AB 2346 implementation and rulemaking with CalRecycle.
2. Provide procurement trainings, technical assistance, and resources for member agencies.
3. Coordinate carbon farming research projects at Altamont and Dublin/Pleasanton, share research outcomes with compost market stakeholders, and develop educational resources for member agencies.
4. Coordinate with TAC and subgroup meetings and offline engagement in support of 1383/2346 implementation.
5. Continue to identify and leverage new opportunities to increase compost use in Alameda County jurisdictions.

CE-1.3: Support On-Site Composting Operations

1. Expand local composting capacity by providing on-site composting education and technical assistance for target organics generators.
2. Facilitate SWEET (StopWaste Environmental Educator Training) for urban farmers to establish on-site composting systems and build community partnerships for public education on making and using compost.
3. Convene urban farm network to build relationships across community-based organizations, share composting best practices, and leverage opportunities to expand local composting capacity.
4. Collaborate with ACRCD and UCCE (University of California Cooperative Extension) to co-promote on-site composting support and related resources.
5. Explore alternative compliance pathways for organics generators through on-site and community composting.

Related Projects:

- [1260 - Compost & Mulch](#)
- [3530 - Legislation](#)

THRIVING CIRCULAR ECONOMY

CE-2: INCREASE ORGANICS RECYCLING

CE-2.1: SB 1383 Implementation Support

1. Enforcement of collection service and accessibility requirements, issuing NOVs, citation letters, waivers, and certification of service.
2. Provide technical assistance for downstream compliance (setting up composting, recycling, and submitting waivers/proof of service).
3. Provide free indoor food scrap containers and stickers through the Free Bin Program.
4. Oversee “Ordinance Helpline” and web form; manage data collection and record keeping maintenance compliance.
5. Provide support and coordination with member agencies and hauler representatives on regulations and communications.

CE-2.2: Improve Sorting at Schools

1. Support schools in rolling out three-stream sorting systems (landfill, recycling, compost) with technical assistance, waste audits, infrastructure, and staff training, aligned with SB 1383 requirements.
2. Deliver K–12 curriculum and student-led projects that teach proper sorting through programs like the 4Rs Climate Action Project and StopWaste Ambassador Projects.
3. Develop proper sorting resources, curriculum, and best practices and guide dissemination (via StopWaste Advisory Group in Education), leveraging AB 285 environmental education requirements.
4. Connect schools with waste haulers for additional support and training on three-stream sorting.
5. Provide free indoor food scraps bins and labeling stickers to help schools sort waste correctly.

CE-2.3: Clean Streams Research & Interventions

1. Convene a Clean Streams working group, including a potential TAC subgroup, to identify and evaluate effective strategies for reducing contamination. Coordinate with member agency staff doing similar work.
2. Identify research gaps in existing studies and literature.
3. Conduct studies and share results to evaluate how specific interventions reduce landfill-bound recoverable materials and contamination in compost and recycling streams.

Related Projects:

- [2140 - SB 1383 Implementation](#)
- [3410 - General Planning](#)
- [3580 - Schools Engagement](#)

THRIVING CIRCULAR ECONOMY

CE-3: CIRCULARITY IN PACKAGING AND FOODWARE

CE-3.1: Reusable Foodware in Schools

1. Partner with the Center for Environmental Health (CEH) to provide support and outreach to advance and roll-out reusable systems in schools, including implementation of activities funded by the Re-X Before Recycling Prize.
2. Develop and distribute fact sheets outlining three implementation models: in-house, third-party, and hybrid; Re-X Prize funding to help scale and share these resources nationally.
3. Use schools' program and outreach efforts to identify and recruit schools interested in switching to reusable foodware.
4. Provide grant funding for implementation and equipment needs; explore additional external funding opportunities to expand the program.

CE-3.2: Reusable Foodware Support for Businesses

1. Provide on-site technical assistance and incentives to businesses to switch to reusable foodware.
2. Explore and support opportunities to implement reusable foodware systems in large venues, with a focus on cities with reusable foodware ordinances.
3. Respond to emerging opportunities spearheaded by member agencies or regional partners.

CE-3.3: Explore State and Local Policy Options for Reusables

1. Evaluate implementation and enforcement effectiveness and impact of reusable foodware ordinances in cities like Berkeley, Oakland, and Albany.
2. Identify what kind of assistance jurisdictions may need from StopWaste if considering similar ordinances.
3. Explore opportunities to participate in shaping new policies at both the state and local levels.

CE-3.4: SB 54 Implementation Support for Member Agencies

1. Participate in SB 54 implementation through Advisory Board Chair role, convening stakeholder working groups, and commenting on regulations and Producer Responsibility Organization (PRO) plan.
2. Identify gaps in regulations to inform local government input.
3. Conduct quarterly Recycling Market Network meetings and engage with TAC on SB 54 implications.
4. Identify producer funding parameters to inform Alameda County activities and influence direction of funding generated by SB 54.

CE-3.5: Promote Reusable Pallet Wraps Through Reusable Transport Packaging (RTP)

1. Leverage grants program to advance RTP; explore opportunities for more accessible funding and equipment distribution models.
2. Gather feedback from businesses and SB 54 producer partners on barriers to reusable pallet wrap adoption and explore pilot systems that can scale throughout the state.
3. Develop case studies to highlight businesses that have successfully transitioned to reusable wraps.

Related Projects:

- [3590 - Packaging and Foodware](#)
- [3283 - Reusable Re-X DOE Prize](#)

THRIVING CIRCULAR ECONOMY

CE-4: REUSABLE BAG POLICY

CE-4.1: Update Reusable Bag Ordinance and Outreach to Align with State Law (SB 270/SB 1053)

1. Continue parking lot surveys and review bag sales data to understand the impact of recent amendments to SB 270.
2. Implement amended countywide ordinance.
3. Conduct outreach to 14,000 affected stores to advise affected entities of bag law requirements.
4. Respond to complaints utilizing our technical assistance staff with the goal of compliance.
5. Enforce requirements for regulated stores as a follow up to technical assistance.
6. Monitor SB 1046 (plastic produce bag law) and evolving regulations on compostable bags.

Related Projects:

- [3280 - Reusable Bags](#)
- [3510 - Agency Communications](#)

THRIVING CIRCULAR ECONOMY

CE-5: UPSTREAM WASTE PREVENTION AND PROPER DISPOSAL

CE-5.1: Outreach and Communications Tools and Resources

1. Develop and distribute waste prevention and proper disposal resources and information countywide via newsletters, website, social media, and RE:Source guide.
2. Promote RE:Source guide to expand users in Alameda County; explore upstream opportunities in reuse and repair.
3. Revamp website and refresh agency communications collateral and channels.
4. Recognize innovations in sustainability through annual awards program; evaluate program to maximize impact and resources.

CE-5.2: Evaluate Reuse and Repair Ecosystem

1. Convene Reuse and Repair Network to understand the repair and reuse landscape in the County and inform Agency's future role; coordinate with Reuse Alliance Sonoma for regional presence.
2. Develop greater understanding of viable business models for repair and reuse.
3. Maintain and update repair and reuse facilities in RE:Source guide.
4. Evaluate Reuse and Repair grants approach to identify priority material and funding focus.

CE-5.3: Household Hazardous Waste Management

1. Continue HHW facility participation and one-day event outreach.
2. Explore opportunities for upstream HHW solutions including consumer behavior and extended producer responsibility policy.
3. Apply equity lens to HHW promotion and support County to address access issues to disposal.
4. Identify and implement opportunities to promote RE:Source guide in coordination with HHW facilities, events, and collection sites.
5. Determine priority HHW material for upstream grant funding.
6. Implement CalRecycle HHW solar panel recycling and reuse grant.
7. Promote used oil and filter recycling on behalf of member agencies.

CE-5.4: Educational Tours at Transfer Stations

1. Host 4th grade, middle school, high school, and community field trips to the Davis Street and Fremont Recycling & Transfer Stations to promote waste prevention and sustainability.

Related Projects:

- [2312 - HHW Facilities](#)
- [3580 - Schools Engagement](#)
- [2310 - HHW Initiative - Upstream Grants](#)
- [2311 - Used Oil Recycling Grant](#)
- [2313 - Cal-Recycle Solar Panel Prize](#)
- [3510 - Agency Communications](#)
- [3519 - Agency Communication \(GNP\)](#)
- [3700 - Project Development & Evaluation Resources](#)

INNOVATIVE BAY AREA CONSTRUCTION SECTOR

CS-1: MARKET DEVELOPMENT FOR CIRCULAR BUILDING MATERIALS

CS-1.1: Increase Demand for Circular Building Materials

1. Promote a circular “Materials Palette” and examples of low-embodied carbon buildings through established networks of design and construction professionals.
2. Sponsor education through Build It Green’s Small Development Incubator to build awareness and help small projects with material selection.
3. Promote the use of regionally-available waste materials in product manufacturing and develop tools to evaluate the supply chain impacts of construction.
4. Maintain partnerships in the Bay Area Construction Innovation Cluster (BACIC) and seek external funding to build a regional hub for circular building innovation.
5. Engage with state agencies to align with and inform their climate, economic development, and housing priorities.

CS-1.2: Regional Building Materials Reuse Infrastructure

1. Conduct studies and field research to better understand how building materials (e.g., appliances) are handled in self-haul and C&D (construction and demolition) facilities and identify opportunities based on findings.
2. Assess strategic opportunities for the reuse and remanufacturing of wood and address code barriers to the reuse of structural lumber.
3. Expand the regional infrastructure for building reuse in partnership with the City of San Francisco.
4. Provide educational resources on deconstruction and building reuse to contractors and cities.

CS-1.3: Advance Implementation of Low-Embodied Carbon Policies

1. Provide design assistance to municipal and multifamily projects to accelerate adoption of the low-embodied carbon requirements in California’s building code.
2. Develop construction material purchasing specifications for municipal projects that prioritize circular and reused materials.
3. Support member agencies in using Measure D disbursements to fund circular building materials in municipal projects, with a focus on material reuse.
4. Offer scholarships to help member agencies engage in initiatives like the Small Development Incubator, aimed at removing barriers such as permitting challenges.
5. Engage member agency staff across departments through the Technical Advisory Group (TAG) and topical subgroups to help align local economic development, housing, and sustainability goals.
6. Support and engage in state policy efforts that use low-embodied carbon goals to drive waste reduction and material reuse.

Related Projects:

- [1160 - Circular Economy in Building Materials](#)
- [1210 - Recycled Product Purchase Preference](#)
- [3230 - Member Agency Advisory Groups](#)
- [3410 - General Planning](#)

INNOVATIVE BAY AREA CONSTRUCTION SECTOR

CS-2: ADVANCING ENERGY EFFICIENCY AND CLEAN ENERGY TRANSITION

CS-2.1: Align BayREN and Agency Priorities

1. Contribute to the BayREN Coordinating Committee and Strategic Plan update to help shape the revised BayREN portfolio and clarify StopWaste's outreach role.
2. Collaborate with community-based organizations in Alameda County to promote the EASE (Energy Assistance through Supportive Engagement) program.
3. Track developments in distributed energy resources (DERs), utility rate reform, and engage in relevant regulatory discussions beyond BayREN (e.g., through Local Government Sustainable Energy Coalition).

CS-2.2: Evolve Multifamily Building Program

1. Strengthen program to deliver greater cost-effectiveness and community benefits, aligned with the Agency's strategic goals.
2. Offer technical assistance and financial incentives to multifamily property owners to promote energy efficiency and health.
3. Gather feedback from renters and property owners and offer post-installation training to ensure systems are used effectively.
4. Test new approaches, such as panel upgrades, to support electrification and energy efficiency.

CS-2.3: Transition Home Energy Score to Statewide

1. Provide oversight for the regional HES program, including assessor training, quality assurance, and issuing rebates in line with U.S. Department of Energy (DOE) guidelines.
2. Support the shift to statewide administration by serving in an advisory capacity and participating in policy and working groups.
3. Provide energy efficient and electrification trainings to real estate professionals throughout the Bay Area.

CS-2.4: Member Agency Participation in BayREN Programs

1. Encourage and support member agencies to take part in trainings and technical assistance offered through BayREN's Codes and Public Programs.

CS-2.5: Contractor Engagement and Workforce Development

1. Refine the Agency's role in contractor engagement in collaboration with community-based organizations.
2. Expand the Climate Careers program by scaling externships and launching a pilot to support local workforce development.

Related Projects:

- [1347 - BayREN](#)
- [1349 - Energy Council Incubator](#)
- [3230 - Member Agency Advisory Groups](#)

III. FINANCIAL INFORMATION

III. FINANCIAL INFORMATION

Agency expenditures for all projects in fiscal year 2026 total \$37,990,841. This includes:

- **Discretionary projects:** Funded primarily by fees on solid waste disposed in landfills, these are projects over which the Boards have significant discretion (see p. III-7). In previous budgets, this revenue category was frequently referred to as “Core.”
- **Additional investments:** Strategic activities from available fund balances.
- **Household Hazardous Waste (HHW) Program:** Implemented through Memoranda of Understanding with the County of Alameda and the City of Fremont and funded by a fee on solid waste disposed at landfills as well as a fee collected on household property taxes.
- **Projects funded by external grants and contracts:** The bulk of these expenditures are for implementation of energy efficiency and electrification programs in partnership with the Bay Area Regional Energy Network (BayREN).
- **Pass through projects:** Includes mandated Measure D disbursements to member agencies, and the Recycling Board Recycled Product Purchase Preference Program (RPPP), which provides technical expertise and resources on recycled content and Environmentally Preferable Purchasing (EPP) to member agencies.

This appropriation of funds presents a balanced budget for FY 26.

On March 13, 2025, staff presented the annual fiscal forecast to the Programs and Administration Committee and the Recycling Board. The presentation reflected updates to forecasting models prepared by Crowe consulting firm in 2022 as part of a comprehensive fund balance and reserves analysis. The results of the analysis continue to be timely and important in determining an adequate level of fund balance and reserves that the Agency should maintain to support advancing our mission today, while also providing the means to plan for the future.

The Agency’s fiscal forecast model presents several scenarios, ranging from best to worst case based on a revenue perspective (see Table 4). Of these scenarios the Agency continues to track closely with the “Economic Cycle” (Scenario C) which is based on modest tonnage declines. This scenario served as the basis for the FY 26 discretionary budget, which at \$12.7 million is approximately the same as the FY 25 budget. However, due to projected declining revenues the budget will require a drawdown of \$2 million from the fund balance in order for the Agency to continue advancing its goals and priorities. As indicated in the fiscal forecast, the remaining funding contingency provides a sufficient fiscal buffer even in the worst-case scenario. In fact, based on the analysis, the Agency has accumulated sufficient contingency under all the most likely scenarios to cover at least three years of expenditure deficits before operational changes would be needed, such as fee increases, securing additional sources of revenue, and/or program reductions.

As such, the Agency has the flexibility in this budget to continue its investment in Board priorities while still maintaining adequate fund balances for the future. For example, StopWaste is continuing investment in helping member agencies meet SB 1383 food recovery and donation requirements, driving local markets for compost, and advancing environmental education and reusable foodware in schools. As supported by the fund balance and reserve analysis, we are strategically using accumulated fund balances to supplement planned expenditures and are in a solid financial position for FY 26.

Maintaining discretionary expenditures in FY 26 as in FY 25 is attributable to the Agency’s ongoing efforts to be prudent with costs, including strategically managing labor and hard costs while continuing to maximize the Agency’s impact.

TABLE 1: AGENCY BUDGET BY CATEGORY

Category	Cost
Discretionary Funding	\$12,728,623
External Funding - Energy Council	\$9,978,425
External Funding - Household Hazardous Waste Program	\$8,607,430
External Funding - WMA	\$1,095,425
Pass-Through Funding	\$5,580,939
Total	\$37,990,841

Projects over which the Boards have significant flexibility are captured under the category “discretionary.” These funds are similar to a city’s general fund. Discretionary funds include fees placed on solid waste disposed at landfills as well as interest and property related revenue. Table 3 provides a list of discretionary projects (see p. III-7). Projects over which we have little or no spending flexibility are Measure D Disbursements, the Recycled Product Purchase Preference Program (RPPP), about \$11.1 million of grant or other external funding that we expect to receive, and the HHW program.

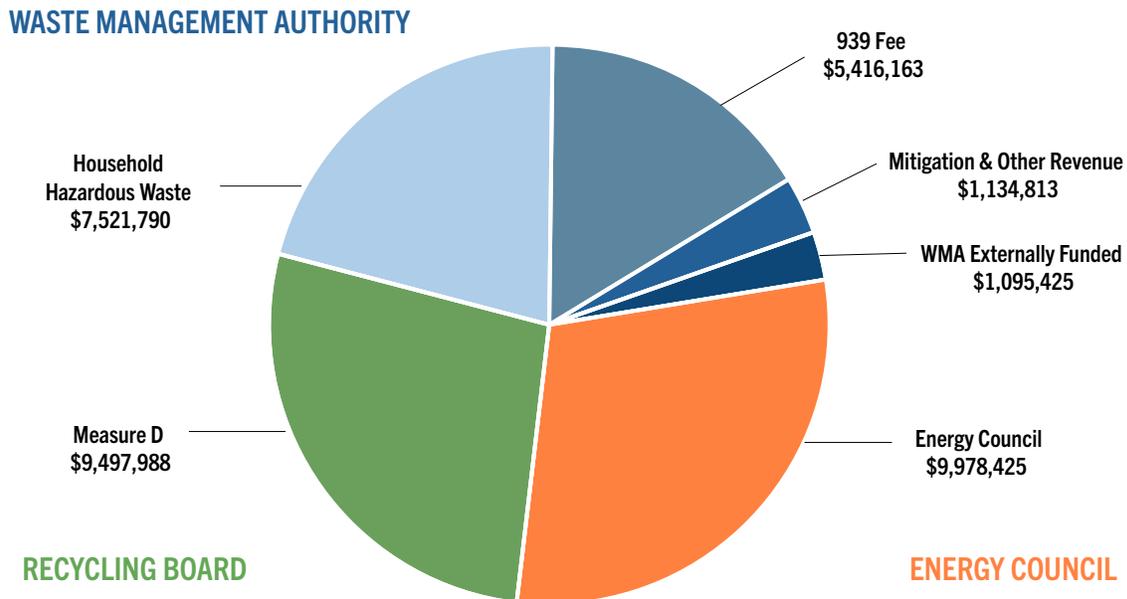
REVENUE

REVENUE ESTIMATES

Estimated revenue from all sources totals \$34,644,604. Revenues by source are shown in Figure 2. Discretionary revenues are estimated to total approximately \$10.7 million which includes a transfer of \$50,000 to the Energy Council. This annual transfer to the Energy Council is used to offset administrative costs (including applying for new grants and contracts) not covered by the grants themselves. Based on the current projections described above, we do not anticipate the need for a fee increase in the immediate future, although this may change in the next 3-5 years as rising costs combined with slowly declining revenues continue to put pressure on the Agency fund balance and reserves. Therefore, staff are currently overseeing an analysis of potential other funding mechanisms and will present these findings in the summer or early fall of 2025. This will ensure that the Agency continues to advance progress toward its mission and adapt our programming to a diverse and changing county.

Disposal or tonnage-based revenue comprises approximately 89 percent of the Agency’s discretionary revenue. Based on current revenue trends, we have factored modest tonnage declines in our revenue estimates. As always, we continue to monitor disposal trends carefully and will apprise the Board accordingly.

FIGURE 2. REVENUE BY FUNDING SOURCE



The Agency continues to supplement discretionary revenues by securing external funding, which is estimated to total \$11.1 million in FY 26. Of this amount, approximately \$10 million is Energy Council funding to advance energy efficiency and electrification, which includes interest earnings and the transfer from discretionary funding as previously mentioned. The remaining \$1.1 million of grants, reimbursements, or pass-through funds to the Authority include approximately \$44,000 from U.C. Berkeley for development of climate action planning tools, \$70,000 from the City of Oakland for additional waste prevention technical assistance, \$58,000 for the Cal-Recycle Solar Panel Reuse and Recycling Grant, \$85,000 for the Re-X Before Recycling prize to advance reusable foodware in schools from the Department of Energy, \$83,000 for the Used Oil Recycling campaign, \$23,000 for applications by solid waste management facility operators for Agency review and incorporation into the Countywide Integrated Waste Management Plan (CoIWMP), approximately \$58,000 for conservation easement maintenance at the Agency's Altamont property, \$375,000 from the retiree health trust, and \$300,000 for miscellaneous grants. This amount for miscellaneous grants and pass-through funding is a "placeholder" appropriation and an estimate of what these smaller grants might total in FY 26. External sources of revenue are tied to specific spending. While they may be tied to multiple year projects, they are not considered part of the discretionary budget.

FEES

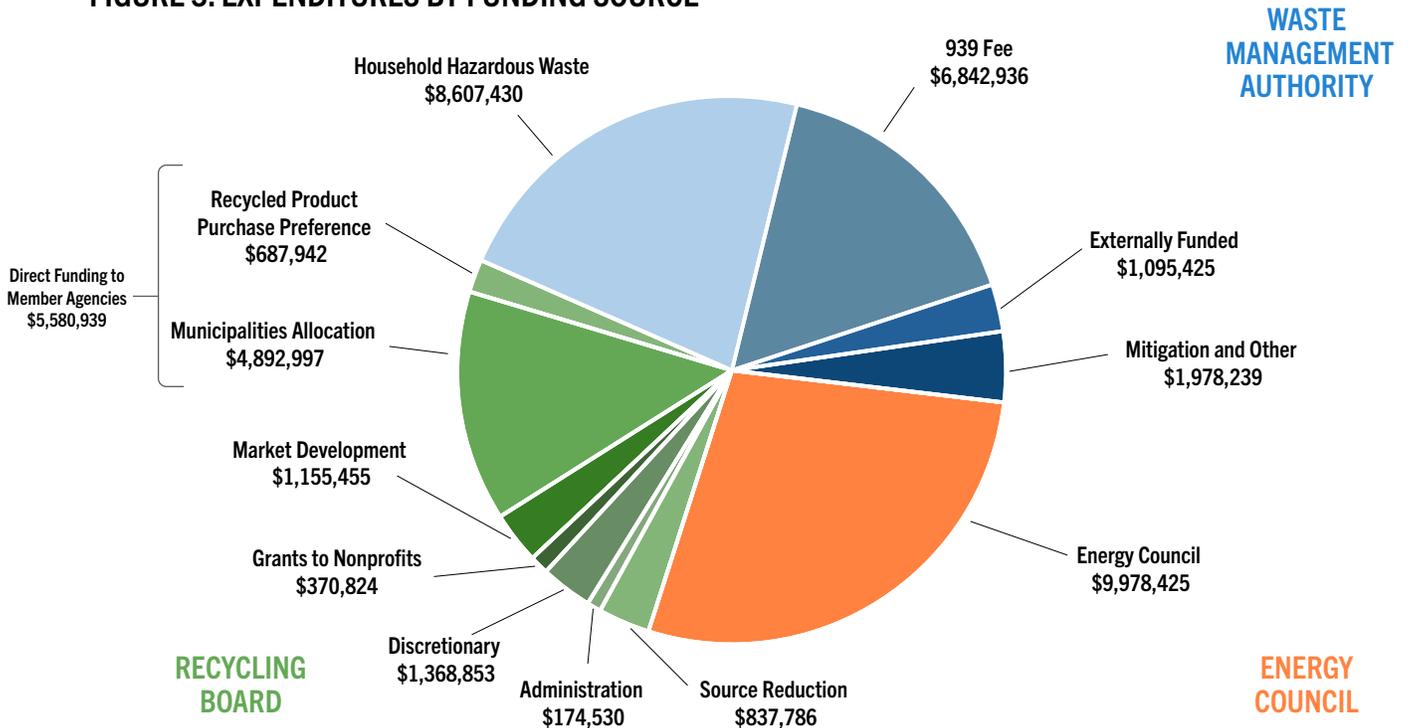
StopWaste levies various fees that help fund compliance with state and local waste reduction mandates. These fees (with the exception of the HHW fees) fund approximately 90 percent of the discretionary budget for FY 26 and are as follows:

- **AB 939 Facility Fee** - \$4.34 per ton disposed. Levied on all Alameda County solid waste landfilled within California and all waste landfilled in Alameda County, pursuant to AB 939, the State law adopted in 1989 to reduce landfilled tonnages by 50 percent, later updated to 75 percent. Funds countywide recycling, waste prevention, and planning efforts.
- **HHW Fee** - \$2.15 per ton disposed. Levied, pursuant to AB 939, on waste disposed in Alameda County and all waste generated in Alameda County transferred through an in-county solid waste facility for out-of-county disposal. Additionally, in 2014 the Authority Board adopted a separate HHW annual fee which was later amended in 2019 and 2024, and is now set at \$7.80 through June 30, 2029, paid via property taxes to fund program continuation.
- **Measure D Landfill Surcharge** - \$8.23 per ton is collected on waste disposed of at the Vasco Road and Altamont Landfills. About 55 percent is allocated to participating Alameda County municipalities for waste reduction efforts and about 45 percent for specified countywide waste reduction programs including grants to nonprofit organizations, administered by StopWaste.
- **Import Mitigation Fee** - \$4.53 per ton is collected on all waste landfilled in Alameda County that originates out-of-county. This fee has been in place since 1994.

EXPENDITURES

Total expenditures for all projects in FY 26 are \$37,990,841 (WMA portion \$18,524,030; RB portion \$9,488,387; EC portion \$9,978,425). Discretionary expenditures total \$12,728,623, approximately the same as in FY 25.

FIGURE 3. EXPENDITURES BY FUNDING SOURCE



A listing of projects by funding source is also shown in the Financial Attachments section of the budget (pages IV-1 – IV-5). In addition, projects funded by discretionary revenue are shown in Table 3 (page III-7). A breakdown of hard costs and staff (labor and overhead) is shown in the individual project charters in Section V.

WORKFORCE RELATED

Consistent with the salary adjustment plan adopted by the Board in 2018, salary ranges have been adjusted by the most current Consumer Price Index (CPI) of 2.7 percent. The cost of this increase totals approximately \$213,000. While the salary adjustment plan allows for a comprehensive compensation study at least every three years, it is not mandated and does not appear necessary now.

The Executive Director has the authority to make position assignments within the approved classification structure provided that positions do not exceed what has been authorized that fiscal year and that funding is within the authorized appropriation. This budget does not include any additional positions funded by discretionary revenue.

Furthermore, AB 2561 requires public sector agencies to list the number of vacancies each year. Given the flexibility the Agency has in filling vacancies at various levels within the classification structure we list vacancies as full-time equivalent positions (FTEs) instead of a specific classification (e.g., Program Services Specialist). As such, vacancies for FY 26 total four FTEs. However, there are no plans at this time to fill these FTEs in the upcoming fiscal year.

NON-PROJECT COSTS (OVERHEAD)

We allocate overhead across all projects in proportion to labor costs. This year’s calculation of non-project costs is summarized in the following table. These costs are spread onto the labor costs (salary and benefits) as shown in project charters (pages V-1 – V-30). Therefore, each charter separates hard costs from costs associated with labor plus overhead.

TABLE 2: NON-PROJECT COSTS

Non-Project Category	Cost
General Overhead (includes IT, HR, Accounting and Finance, contract administration, general legal assistance, insurance, facility management, etc.)	\$4,057,748
Recycling Board Administration	\$125,603
Waste Management Authority Administration	\$221,248
Leave	\$1,482,712
Total	\$5,887,311

TABLE 3: DISCRETIONARY BUDGET

Project Name	Hard Costs	Labor & Overhead	Total
1160 Circular Economy in Building Materials	\$88,100	\$595,063	\$683,163
1220 Food Waste Reduction	\$285,000	\$1,221,225	\$1,506,225
1229 Food Waste Reduction (GNP)	\$100,500	\$162,324	\$262,824
1260 Compost & Mulch	\$159,100	\$1,073,236	\$1,232,336
2140 SB 1383 Implementation	\$380,300	\$1,524,323	\$1,904,623
2310 HHW Initiative - Upstream Grants	\$50,000	\$21,482	\$71,482
3210 Property Management	\$68,500	\$139,888	\$208,388
3230 Member Agency Advisory Groups	\$17,500	\$341,944	\$359,444
3240 Fee Enforcement	\$15,100	\$163,315	\$178,415
3280 Reusable Bags	\$12,000	\$105,532	\$117,532
3410 General Planning	\$34,500	\$265,944	\$300,444
3510 Agency Communications	\$241,800	\$1,492,909	\$1,734,709
3519 Agency Communication (GNP)	\$58,000	\$0	\$58,000
3530 Legislation	\$59,800	\$164,872	\$224,672
3539 Legislation (GNP)	\$50,000	\$0	\$50,000
3580 Schools Engagement	\$260,850	\$1,461,051	\$1,721,901
3590 Packaging and Foodware	\$597,500	\$974,202	\$1,571,702
3700 Project Development & Evaluation Resources	\$97,000	\$445,764	\$542,764
Total	\$2,575,550	\$10,153,073	\$12,728,623

FUND BALANCES & RESERVES

The Agency’s available resources consist of both fund balances and reserves. Discretionary fund balances are generally flexible and can be used to help balance the budget or for one-time expenditures. Reserves are funds that are set aside for specific purposes, although they can also be used to fund projects if those projects have a nexus to a particular reserve. At the end of FY 26 (labeled as 2026 in table below), we estimate that discretionary fund balances and reserves will be approximately \$21.4 million. This is consistent with scenarios A through C in the table below.

TABLE 4: PROJECTED SCENARIOS FOR FUND BALANCE & RESERVES (IN MILLIONS)

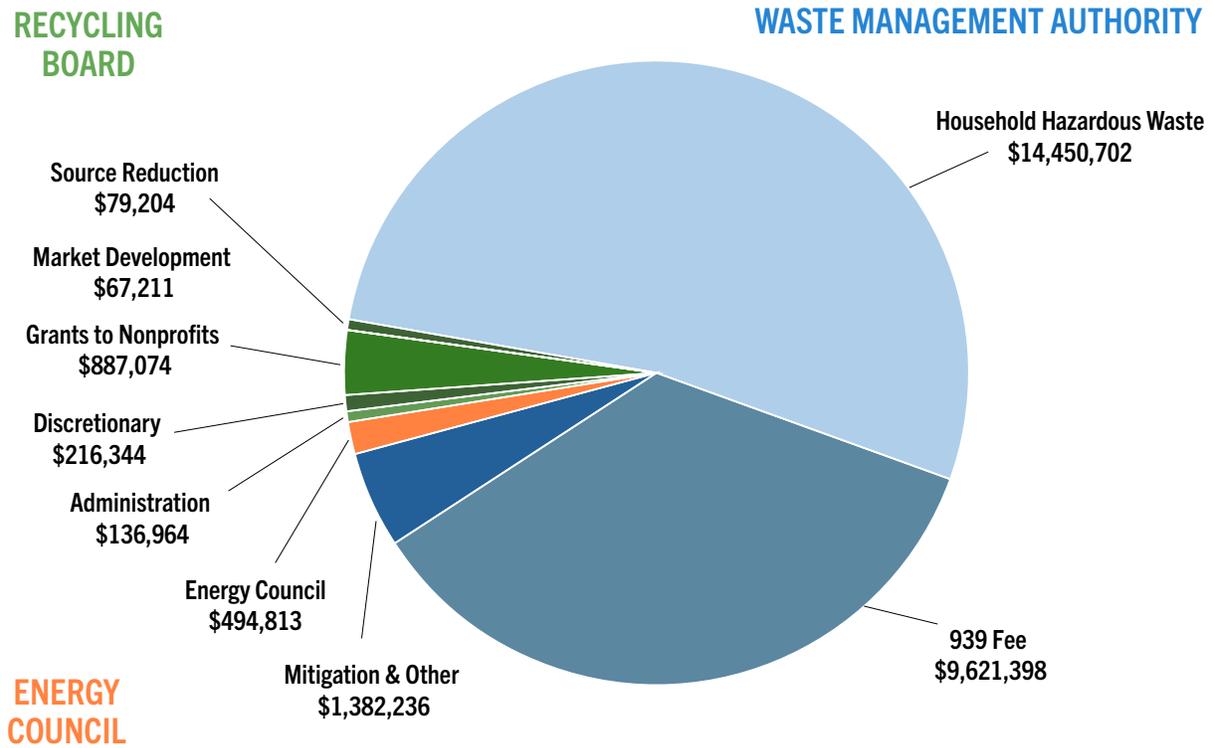
Scenario	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
A. Status Quo with Growth	\$23.80	\$23.70	\$21.60	\$19.20	\$16.50	\$12.40	\$8.80	\$5.00	\$0.60	(\$4.40)
B. Status Quo	\$23.80	\$23.40	\$21.50	\$18.90	\$16.00	\$11.70	\$7.80	\$3.60	(\$1.10)	(\$6.20)
C. Economic Cycle	\$23.80	\$23.40	\$21.40	\$18.10	\$14.40	\$9.10	\$4.10	(\$1.40)	(\$7.60)	(\$14.40)
C1. Economic Cycle - Static Hard Cost	\$23.80	\$23.40	\$21.00	\$17.30	\$13.10	\$7.00	\$1.40	(\$4.50)	(\$11.00)	(\$17.90)
D. Organics ¹	\$23.80	\$23.40	\$20.60	\$17.00	\$12.70	\$6.60	\$0.90	(\$5.30)	(\$12.20)	(\$19.50)
E. Organics and Recyclables ²	\$23.80	\$23.40	\$20.60	\$16.50	\$11.10	\$3.40	(\$4.80)	(\$14.40)	(\$25.80)	(\$38.60)
F. Recession	\$23.80	\$23.40	\$18.90	\$11.60	\$1.60	(\$12.30)	(\$30.30)	(\$50.40)	(\$73.00)	(\$97.90)
G. Recycling Plan ³	\$ 24.5	\$ 22.1	\$ 17.1	\$ 9.4	\$ (1.4)	\$ (16.1)	\$ (33.1)	\$ (52.4)	\$ (74.1)	\$ (98.1)

FUND BALANCES

The Agency’s total fund balances available at the end of FY 26, including discretionary and non-discretionary funds, are projected to total \$27,335,947. Of this amount, the Authority fund balance is projected to total \$25,454,337 (of which \$14,450,702 are HHW fund balances), the Recycling Board fund balance is projected to total \$1,386,797 and the Energy Council fund balance is projected to total \$494,813. Discretionary fund balances are estimated to total \$12,390,431. This funding – along with the Agency reserves totaling \$9.1 million discussed in the following section – provides an adequate contingency, which allows the Agency to fund discretionary operations as we continue to address both our programmatic and long-term fiscal goals.

-
- 1 Achieve 75% reduction in landfill organics by 2025, then tonnages stay flat
 - 2 Achieve 75% reduction in organics by 2025 then 75% reduction in recyclables by 2030
 - 3 Achieve recycling plan goal of 100% diversion by 2045

FIGURE 4: FUND BALANCES AS OF JUNE 30, 2026



We use the term “available fund balance” to refer to the funding available for Agency operations. Our term differs from the technical accounting term, in that we do not include encumbrances (which we view as spent) or the unfunded liability figure (which is considered a long-term liability, since we make, at a minimum, the required annual payment and which is included in the budget). Fund balances are comprised of the accumulated difference between revenue and expenditures, i.e., revenues which exceed expenditures add to the fund balance and vice versa. Closed contracts – funds that have been encumbered but not needed and “released” – also add to the fund balance.

RESERVES

Agency reserves will total approximately \$9.1 million at the end of FY 26. While the total amount of the reserves remains the same, based on recent analyses the reserve categories and funding allocated to each reserve are recommended below.

TABLE 5: PROPOSED RESERVES FY 26

Reserves	Balance
Contingency/One-Time Expenditures	\$1,985,974
Five Year Audit/Other Studies	\$1,340,000
Building Maintenance	\$1,420,000
Fiscal	\$2,600,706
Pension	\$1,434,511
Disaster Recovery	\$300,000
Total	\$9,081,191

CONTINGENCY/ONE-TIME EXPENDITURE RESERVE

This reserve fund replaces the former Organics Processing Development (OPD) Reserve, which was established in 1998 for the development or advancement of in-county organics processing capacity or facilities. Multiple organics facilities have gone through the ColWMP amendment and conformance finding process and are in various stages of development, with no need for Agency financing. Given that, staff propose that this reserve be renamed Contingency/One-Time Expenditure Reserve and used to fund one-time projects aligned with Agency priorities or to provide matching funds for grants or various external funding opportunities as needed. Upon budget adoption, this reserve would total \$1,985,974 in FY 26.

FIVE-YEAR AUDIT/OTHER STUDIES RESERVE

This reserve was established to pay for the periodic Recycling Board five-year audit and other studies such as the Waste Characterization Study that may be required on an intermittent basis. Staff recommend transferring \$1,230,000 from the former OPD reserve to augment this reserve to \$1,340,000. This amount would be sufficient to approximately fund another five-year audit and another Waste Characterization Study.

BUILDING MAINTENANCE RESERVE

This reserve was established to pay for any capital costs related to the Agency's building. The Agency budgets for repairs and other costs related to the building in the annual operating budget. However,

given that the building is now more than 18 years old, it is fiscally prudent to maintain a reserve for larger capital repairs. Fortunately, the Agency was able to use prior-year encumbrances and operating funds in FY 24 to fund a new HVAC system. However, as operating budgets become more constrained, there will be more reliance on this reserve to address future capital costs. In addition, the Agency is responsible for the maintenance and repairs of the modular building used for school tours at the Davis Street Transfer Station. This building is over 20 years old and has also required numerous repairs throughout the years.

Based on the results of a recent building reserve study of both of these facilities, staff recommend a transfer of \$1,220,000 from the former OPD reserve to augment this reserve to \$1,420,000. The reserve would then be 100 percent funded. However, given inflationary adjustments and industry best practices, this reserve should be evaluated at least every two years to ensure that it remains at least 80 percent funded.

FISCAL RESERVE

The Fiscal Reserve was established to offset any decline in revenue that could occur during the year. This reserve is currently \$2.1 million. However, staff recommend transferring funds from the former OPD reserve to augment this reserve by \$500,706 to \$2,600,706. This change is based on comparing revenue scenarios based on the forecasting model to ensure that sufficient funding is available in the event that revenues drop more than was projected.

PENSION RESERVE

The Pension Reserve was established in 2015 to partially offset the Agency's unfunded pension liability. In addition, the WMA established a policy to maintain a funded status of at least 95 percent. Shifting \$224,029 from the former OPD reserve to the pension reserve for a total of \$1,434,511 ensures sufficient funding is available to achieve the 95 percent funded goal as of the latest actuarial calculation. This amount will fluctuate depending on market conditions and staff will review and recommend changes if needed as part of the annual budget process.

DISASTER RECOVERY RESERVE

Staff recommend establishing a disaster recovery reserve totaling \$300,000 (from the former OPD reserve), to be used in the event of a cybersecurity attack or a natural disaster. This would cover costs related to data recovery, restoring systems after a cyber-attack, and implementing enhanced security measures. It would also cover replacement costs of essential equipment or systems impacted by a natural disaster as well as temporary relocation of staff and operations. This fund would be evaluated annually given inflationary adjustments and the evolving nature of cyber threats and natural disasters.

Estimated fund balances available and schedules of reserves are shown on pages IV-4 – IV-5.

IV. FINANCIAL ATTACHMENTS

EXPENDITURES BY FUNDING SOURCE FY 26

	Waste Management Authority				Energy Council	Recycling Board						TOTAL	
	21 - 939 Fee	22 - External	24 - Mitigation	28 - HHW		40 - Energy Council	27 - Municipal	30 - Administration	31 - Discretionary	32 - Grants to Non-Profits	33 - Source Reduction		34 - Market Development
Discretionary													
1160 Circular Economy in Building Materials	137	-	-	-	-	-	102	-	-	-	444	-	\$ 683,163
1220 Food Waste Reduction	753	-	527	-	-	-	75	-	-	151	-	-	\$ 1,506,225
1229 Food Waste Reduction (GNP)	-	-	-	-	-	-	-	-	263	-	-	-	\$ 262,824
1260 Compost & Mulch	616	-	-	-	-	-	-	-	-	-	616	-	\$ 1,232,336
2140 SB 1383 Implementation	1,333	-	457	-	-	-	-	19	-	-	95	-	\$ 1,904,623
2310 HHW Initiative - Upstream Grants	71	-	-	-	-	-	-	-	-	-	-	-	\$ 71,482
3210 Property Management	-	-	208	-	-	-	-	-	-	-	-	-	\$ 208,388
3230 Member Agency Advisory Groups	359	-	-	-	-	-	-	-	-	-	-	-	\$ 359,444
3240 Fee Enforcement	-	-	178	-	-	-	-	-	-	-	-	-	\$ 178,415
3280 Reusable Bags	29	-	-	-	-	-	47	-	-	41	-	-	\$ 117,532
3410 General Planning	300	-	-	-	-	-	-	-	-	-	-	-	\$ 300,444
3510 Agency Communications	607	-	607	-	-	-	434	-	-	17	-	-	\$ 1,734,709
3519 Agency Communication (GNP)	-	-	-	-	-	-	-	-	58	-	-	-	\$ 58,000
3530 Legislation	225	-	-	-	-	-	-	-	-	-	-	-	\$ 224,672
3539 Legislation (GNP)	-	-	-	-	-	-	-	-	50	-	-	-	\$ 50,000
3580 Schools Engagement	1,240	-	-	-	-	-	396	-	-	-	-	-	\$ 1,721,901
3590 Packaging and Foodware	629	-	-	-	-	-	314	-	-	629	-	-	\$ 1,571,702
3700 Project Development & Evaluation Resources	543	-	-	-	-	-	-	-	-	-	-	-	\$ 542,764
Total Discretionary	6,843	-	1,978	-	-	175	1,369	371	838	1,155	-	-	\$ 12,728,623

EXPENDITURES BY FUNDING SOURCE FY 26

Energy Council External												
1310 Multifamily DOE Buildings Upgrade Prize	-	-	-	-	-	-	-	-	-	\$ 100,000		
1341 Panel Upgrade Pilot	-	-	-	-	-	-	-	-	-	\$ 223,611		
1347 BayREN	-	-	-	-	-	-	-	-	-	\$ 9,374,212		
1349 Energy Council Incubator	-	-	-	-	-	-	-	-	-	\$ 280,601		
Total Energy Council External	-	-	-	-	-	-	-	-	-	\$ 9,978,425		
HHW												
2312 HHW Facilities	-	-	-	-	8,607	-	-	-	-	\$ 8,607,430		
Total HHW	-	-	-	-	8,607	-	-	-	-	\$ 8,607,430		
Passthrough												
1210 Recycled Product Purchase Preference	-	-	-	-	-	-	-	-	688	\$ 687,942		
2220 Measure D Disbursement	-	-	-	-	-	4,893	-	-	-	\$ 4,892,997		
Total Passthrough	-	-	-	-	-	4,893	-	-	688	\$ 5,580,939		
WMA External												
1313 UCB Climate Action Planning Tool	-	44	-	-	-	-	-	-	-	\$ 44,023		
2142 Additional Oakland TA - ORRO	-	70	-	-	-	-	-	-	-	\$ 70,000		
2311 Used Oil Recycling Grant	-	83	-	-	-	-	-	-	-	\$ 82,500		
2313 HD43 Cal-Recycle Solar Panel Grant	-	58	-	-	-	-	-	-	-	\$ 58,337		
3021 Misc Grants	-	300	-	-	-	-	-	-	-	\$ 300,000		
3031 Retiree Health Payment	-	375	-	-	-	-	-	-	-	\$ 375,000		
3211 Conservation Easement	-	58	-	-	-	-	-	-	-	\$ 58,054		
3283 Reusable REX DOE Prize	-	85	-	-	-	-	-	-	-	\$ 85,011		
3416 ColWMP Amendments	-	23	-	-	-	-	-	-	-	\$ 22,500		
Total WMA External	-	1,095	-	-	-	-	-	-	-	\$ 1,095,425		
Total Annual	6,843	1,095	1,978	8,607	9,978	4,893	175	1,369	838	1,155	688	\$ 37,990,841
Total Expenditures	\$6,842,936	\$1,095,425	\$1,978,239	\$8,607,430	\$9,978,425	\$4,892,997	\$174,530	\$1,368,853	\$370,824	\$837,786	\$1,155,455	\$687,942
Total Revenues	\$5,416,163	\$1,095,425	\$1,134,813	\$7,521,790	\$9,978,425	\$4,892,997	\$289,760	\$1,185,534	\$894,199	\$894,199	\$894,199	\$447,100
Revenues Minus Expenditures	(\$ 1,426,772)	\$0	(\$ 843,426)	(\$ 1,085,641)	\$0	-	\$115,230	(\$ 183,319)	\$523,376	\$56,413	(\$ 261,256)	(\$ 3,346,237)

Numbers within the tables are rounded to the nearest 1,000

REVENUE BY FUNDING SOURCE FY 26

	Waste Management Authority				Energy Council	Recycling Board						TOTAL				
	21 - 939 Fee	22 - External	24 - Mitigation	28 - HHW		40 - Energy Council	27 - Municipal	30 - Administration	31 - Discretionary	32 - Grants to Non-Profits	33 - Source Reduction		34 - Market Development	35 - Recycled Product		
Revenues																
Citation Revenue	-	-	150	-	-	-	-	-	-	-	-	-	-	-	-	\$150,000
Grant Revenue	-	640	-	-	9,887	-	-	-	-	-	-	-	-	-	-	\$10,527,296
HHW Property Tax Revenue	-	-	-	4,812	-	-	-	-	-	-	-	-	-	-	-	\$4,811,789
Interest Revenue	201	-	143	374	41	22	22	112	-	-	-	-	-	-	-	\$914,828
Other External Revenue	-	398	-	-	-	-	-	-	-	-	-	-	-	-	-	\$397,500
Property Revenue	-	58	534	-	50	-	-	-	-	-	-	-	-	-	-	\$641,697
Tonnage Revenue	5,215	-	308	2,336	-	4,871	268	1,073	894	894	894	894	894	447	-	\$17,201,495
Total Revenues	5,416	1,095	1,135	7,522	9,978	4,893	290	1,186	894	894	894	894	894	447		\$34,644,604
Expenditures																
Total Expenditures	6,843	1,095	1,978	8,607	9,978	4,893	175	1,369	371	838	1,155	688				\$37,990,841
Revenues Minus Expenditures	(\$ 1,426,772)	\$0	(\$ 843,426)	(\$ 1,085,641)	\$0	-	\$115,230	(\$ 183,319)	\$523,376	\$56,413	(\$ 261,256)	(\$ 240,843)				(\$ 3,346,237)

Numbers within this table are rounded to the nearest 1,000.

AVAILABLE FUND BALANCES REPORT FY 26

	Waste Management Authority				Energy Council	Recycling Board						TOTAL
	21 - 939 Fee	22 - External	24 - Mitigation	28 - HHW	40 - Energy Council	27 - Municipal	30 - Administration	31 - Discretionary	32 - Grants to Non-Profits	33 - Source Reduction	34 - Market Development	
Audited 06/30/2024	10,523	(21)	2,512	16,397	518	6	(53)	263	407	254	849	241
Net Revenue/Expense 2025	(278)		(355)	(860)	(23)		22	70	(119)	(263)	(583)	
2025 Adjustments	803	21	69			(6)	53	67	76	32	62	
Projected Fund Balance 7/1/2025	\$11,048,171	-	\$2,225,662	\$15,536,343	\$494,813	-	\$21,734	\$399,663	\$363,698	\$22,791	\$328,467	\$240,843
Revenues	5,416	1,095	1,135	7,522	9,978	4,893	290	1,186	894	894	894	447
Expenses	(6,843)	(1,095)	(1,978)	(8,607)	(9,978)	(4,893)	(175)	(1,369)	(371)	(838)	(1,155)	(688)
Projected Fund Balance 6/30/2026	\$9,621,398	\$0	\$1,382,236	\$14,450,702	\$494,813	-	\$136,964	\$216,344	\$887,074	\$79,204	\$67,211	(\$0)

Fund Category	Discretionary	All
Waste Management Authority	11,003,634	25,454,337
Energy Council	-	494,813
Recycling Board	1,386,797	1,386,797
Total	\$12,390,431	\$27,335,947

Numbers within the tables are rounded to the nearest 1,000

RESERVES SCHEDULE REPORT FY 26

	Waste Management Authority		Recycling Board				TOTAL
	21 - 939 Fee	24 - Mitigation	26 - RB Pre-1994	30 - Administration	31 - Discretionary	32 - Grants to Non-Profits	
Organics Processing Development							
Projected Balance 07/01/2025	-	5,461	-	-	-	-	\$ 5,460,709
Transfers In	-	-	-	-	-	-	-
Transfers Out	-	(5,461)	-	-	-	-	(\$5,460,709)
BALANCE 6/30/2026	-	-	-	-	-	-	-
Five Year Audit/Study							
Projected Balance 07/01/2025	-	20	-	20	-	70	\$ 110,000
Transfers In	-	1,230	-	-	-	-	\$ 1,230,000
Transfers Out	-	-	-	-	-	-	-
BALANCE 6/30/2026	-	1,250	-	20	-	70	\$ 1,340,000
Building Maintenance							
Projected Balance 07/01/2025	-	70	-	80	50	-	\$ 200,000
Transfers In	-	1,220	-	-	-	-	\$ 1,220,000
Transfers Out	-	-	-	-	-	-	-
BALANCE 6/30/2026	-	1,290	-	80	50	-	\$ 1,420,000
Fiscal							
Projected Balance 07/01/2025	1,405	-	695	-	-	-	\$ 2,100,000
Transfers In	-	501	-	-	-	-	\$ 500,706
Transfers Out	-	-	-	-	-	-	-
BALANCE 6/30/2026	1,405	501	695	-	-	-	\$ 2,600,706
Pension							
Projected Balance 07/01/2025	-	1,210	-	-	-	-	\$ 1,210,482
Transfers In	-	224	-	-	-	-	\$ 224,029
Transfers Out	-	-	-	-	-	-	-
BALANCE 6/30/2026	-	1,435	-	-	-	-	\$ 1,434,511
Disaster Recovery							
Projected Balance 07/01/2025	-	-	-	-	-	-	-
Transfers In	-	300	-	-	-	-	\$ 300,000
Transfers Out	-	-	-	-	-	-	-
BALANCE 6/30/2026	-	300	-	-	-	-	\$ 300,000
Contingency - One Time							
Projected Balance 07/01/2025	-	-	-	-	-	-	-
Transfers In	-	1,986	-	-	-	-	\$ 1,985,974
Transfers Out	-	-	-	-	-	-	-
BALANCE 6/30/2026	-	1,986	-	-	-	-	\$ 1,985,974
GRAND TOTAL	\$1,405,019	\$6,761,191	\$694,981	\$100,000	\$50,000	\$70,000	\$ 9,081,191

Numbers within tables are rounded to the Nearest 1,000

V. PROJECT CHARTERS

DESCRIPTION

Advances Agency’s goals and mission through outreach, technical assistance, tools, and resources. Supports internal communications and coordinates resources across projects to ensure Agency messages and priorities are aligned and inclusive. Supports member agencies and stakeholders with effective messaging and outreach strategies.

FY 25 ACCOMPLISHMENTS

- Educated residents, businesses, and schools with waste prevention resources via website, phone, email, social media, and RE:Source guide.
- Engaged nearly 300,000 people on Agency website and helped over 45,000 users via RE:Source guide to find answers for over 120,000 item searches.
- Optimized RE:Source guide by expanding new audiences, embedding usability recommendations, and integrating upstream activities in alignment with new Agency priorities, and collaborating with HHW on promotion strategies.
- Hosted annual StopWaste Environmental Leadership Awards, recognizing organizations for advancing environmental sustainability, waste prevention, and contributions to building healthy, climate resilient communities in Alameda County.
- Conducted two Reuse & Repair Network events, developed countywide repair calendar, and created a new regional approach for upstream activities in coordination with the Reuse Alliance of Sonoma.
- Improved marketing operations with implementation of Agency-wide platform to track analytics for links and QR codes used in promotional materials.
- Developed inclusive language glossary and principles to foster consistency, clarity, and relevancy in our internal and external communications.

PRIMARY FOCUS AREAS

- [CE-4: Reusable Bag Policy](#)
- [CE-5: Upstream Waste Prevention and Proper Disposal](#)
- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3510	3.29	\$241,800	\$1,492,909	\$1,734,709
3519*		\$58,000		\$58,000
Total	3.29	\$299,800	\$1,492,909	\$1,792,709

* Related subproject holding one-time expenses or specific funding requirements

Project Manager: Heather Larson

Funding Category: Discretionary

DESCRIPTION

Advances a circular economy in the construction sector through industry networks, market development, and policy assistance. Increases demand for building materials that are reused, bio-based, or produced with waste feedstock through education and awareness. Promotes material-efficient practices such as deconstruction and industrialized construction. Supports member agencies through technical assistance for municipal projects, educational opportunities, and implementation resources.

FY 25 ACCOMPLISHMENTS

- Released supplement to white paper on bio-based construction material, identifying specific manufacturers and suppliers of products made from these materials, assessing market readiness of related products, and evaluating trade-offs between the embodied carbon, health, and economic benefits.
- Launched technical assistance to municipal and multifamily design teams that seek to incorporate circular, material-efficient, low-embodied carbon building materials or practices in projects.
- Developed scope of assistance to four initial projects including two mixed-use multifamily housing projects, one municipal project, and portfolio level assistance to Alameda County General Services Agency to develop low-embodied carbon purchasing specifications.
- Launched the Small Developer Incubator in partnership with Build It Green and the Incremental Development Alliance.

PRIMARY FOCUS AREAS

- [CS-1: Market Development for Circular Building Materials](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1160	1.10	\$88,100	\$595,063	\$683,163

DESCRIPTION

Supports organics recycling and circularity by increasing the availability, access to, and quality of local, recycled compost and mulch. Provides education on compost use to landscape professionals, public agencies, land managers, farms, vineyards, and ranches; supports expansion of on-site composting for difficult-to-manage organics; builds innovation in organics processing and compost use; and advances policies that increase the availability and use of quality compost and mulch. Supports member agencies to meet compost procurement and organics processing requirements mandated by SB 1383.

FY 25 ACCOMPLISHMENTS

- Successfully advocated for immediate rollout of AB 2346 to support member agencies with SB 1383 procurement requirements, reducing procurement targets by 66 percent for member agencies.
- Created tools, resources, and trainings to support AB 2346 implementation, including a workshop on local compost use and demonstration of spreading equipment in partnership with the City of Pleasanton and the Association of Compost Producers.
- Continued research on the effects of compost application on soil carbon sequestration in the built landscape, in partnership with U.C. Merced and Cities of Dublin and Pleasanton.
- In partnership with the Alameda County Resource Conservation District and County of Alameda, completed Alameda County Compost for Agriculture Pilot Program, designed to expand compost application on farms and rangeland.
- Through the StopWaste Environmental Educator Training (SWEET) course, trained 21 urban farmers representing 14 community organizations on compost to improve their on-site composting operations, improve soil productivity, and build capacity for co-organized public education workshops.
- Provided on-site composting technical assistance to staff and volunteers for eight community-based organizations and urban farms growing produce for local donation to food recovery organizations, with eight more groups expected to participate in 2025.
- Continued assistance for member agencies with Compost Hubs, provided up to 428 cubic yards/month of free compost to residential home and community gardeners across the County. Helped the City of Livermore open their 2nd hub with Eden Garden at Crosswinds Church.
- Rolled out new on-site educational signage for using compost and reducing contaminated compost through organics sorting.
- Taught eight public workshops on sustainable gardening and composting, supported six community events and presentations, and promoted 34 events and workshops held by community-based organizations.
- Produced two new compost awareness videos on how to backyard and vermicompost.

PRIMARY FOCUS AREAS

- [CE-1: Compost and Mulch Market Development](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1260	2.62	\$159,100	\$1,073,236	\$1,232,336

FEE ENFORCEMENT

3240

Project Manager: Elsee Lebsack

Funding Category: Discretionary

DESCRIPTION

Enforces ordinances to promote fairness and impartiality by requiring all haulers that dispose of Alameda County-sourced solid waste anywhere in the state or dispose of any solid waste at landfills within Alameda County to pay Alameda County Waste Management Authority (WMA) fees. Implements Alameda County Waste Management Authority (WMA) Ordinance 2009-01 (939/Facility Fee) and other fee-related WMA ordinances.

FY 25 ACCOMPLISHMENTS

- Processed reports and payments from haulers reporting tonnage from Alameda County that was disposed of in non-Alameda County facilities.
- Regular payments are about \$10,000 per month higher than previous years.
- Conducted an analysis of data management and fee collection to identify challenges and opportunities to improve the efficiency of the fee enforcement process.

PRIMARY FOCUS AREAS

- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3240	0.35	\$15,100	\$163,315	\$178,415

DESCRIPTION

Helps build a healthy local food system by reducing food loss and waste in Alameda County, by engaging in regional food waste prevention projects and partnerships, supporting food recovery efforts, advocating for supportive policies at the state level, and conducting food waste prevention outreach. This project supports member agencies, food recovery organizations, residents and food generating businesses to minimize food waste in Alameda County.

FY 25 ACCOMPLISHMENTS

- Hosted 10 Alameda County Food Recovery Network meetings, including one in-person gathering, fostering collaboration among over 50 food recovery organizations (FROs) to strengthen food recovery efforts in Alameda County.
- Initiated in-depth evaluation of StopFoodWaste campaign to assess impacts and leverage results to evolve campaign approach and outreach strategy to be further aligned with Agency priorities and initiatives.
- Created new StopFoodWaste date label resource in English and Spanish, began development of new campaign focused on date label messaging, and engaged with community partners to collect feedback.
- Conducted a pilot with Careit platform to increase the capacity of FROs to acquire new donors and donations of edible food while supporting Tier 2 Commercial Edible Food Generators to meet SB 1383 food donation requirements.
- Developed a food recovery organization food waste audit toolkit providing guidance to the edible food recovery process on how organizations can categorize, and measure waste generated from donations.

PRIMARY FOCUS AREAS

- [FS-1: Food Waste Prevention](#)
- [FS-2: Edible Food Recovery](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1220	2.73	\$285,000	\$1,221,225	\$1,506,225
1229*	0.38	\$100,500	\$162,324	\$262,824
Total	3.11	\$385,500	\$1,383,549	\$1,769,049

* Related subproject holding one-time expenses or specific funding requirements

Project Manager: Emily Alvarez

Funding Category: Discretionary

DESCRIPTION

Leads research and strategic planning initiatives that advance Agency’s goals, including aspiration to achieve landfill obsolescence as established in the Countywide Integrated Waste Management Plan (CoIWMP) and Recycling Plan. Furthers the work of the strategic planning process and waste characterization study to help identify a materials management hierarchy to prioritize actions. Assists member agencies with climate plans and houses the update and maintenance of the CoIWMP. Improves the data literacy of the Agency through cross-project data activities, brown bags, and trainings.

FY 25 ACCOMPLISHMENTS

- Completed 2023-2024 Waste Characterization Study.
- Began studies to identify impacts of waste in Alameda County, such as GHG emissions, and to better understand self-haul and construction and demolition material streams.
- Initiated evaluation of which materials both pose a challenge in the processing or circularity of materials and for which the Agency has a unique opportunity or role to successfully intervene.

PRIMARY FOCUS AREAS

- [CE-2: Increase Organics Recycling](#)
- [CS-1: Market Development for Circular Building Materials](#)
- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3410	0.56	\$34,500	\$265,944	\$300,444

Project Manager: Nisha Patel

Funding Category: Discretionary

DESCRIPTION

New project to focus grant funding on upstream management of HHW materials.

PRIMARY FOCUS AREAS

- [CE-5: Upstream Waste Prevention and Proper Disposal](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
2310	0.05	\$50,000	\$21,482	\$71,482

Project Manager: Jennifer West

Funding Category: Discretionary

DESCRIPTION

Advances Agency goals and priorities at the state level through partnerships, legislative advocacy, and relationship building.

FY 25 ACCOMPLISHMENTS

- Passed AB 2346, an Agency-sponsored bill to support member agencies to meet SB 1383 procurement requirements.
- Supported approximately 30 bills addressing Agency priorities during 2024 legislation session.
- Coordinated efforts with multiple partners including California Product Stewardship Council, Californians Against Waste, National Stewardship Action Council, League of California Cities, Building Decarbonization Coalition, Local Government Sustainable Energy Coalition, ReScape, Container Recycling Institute, and others.
- Engaged member agency staff and provided input on the implementation of SB 1383 and SB 54.

PRIMARY FOCUS AREAS

- [FS-2: Edible Food Recovery](#)
- [CE-1: Compost and Mulch Market Development](#)
- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3530	0.32	\$59,800	\$164,872	\$224,672
3539*		\$50,000		\$50,000
Total	0.32	\$109,800	\$164,872	\$274,672

* Related subproject holding one-time expenses or specific funding requirements

Project Manager: Jennifer West

Funding Category: Discretionary

DESCRIPTION

Coordinates Agency-wide support and networking for member agencies via the Technical Advisory Committee (TAC) and Technical Advisory Group (TAG) to exchange best practices and resources and to provide input on countywide issues and opportunities. Facilitates the Alameda County Recycling Markets Network to convene recycling entities serving Alameda County with their public agency partners to discuss recycling markets, how to increase recovery and decrease contamination, and strengthen the economics of recycling.

FY 25 ACCOMPLISHMENTS

- Held monthly TAC and TAG meetings and convened regular meetings of sub-groups to work on priority issues such as SB 1383 implementation.
- Convened quarterly meetings of the Alameda County Recycling Markets Network to collaborate and discuss shift in the recycling landscape, including related legislation and regulations such as SB 54.
- Closed out our first full round of jurisdictional site visits with six member agency visits to build member agency and staff relationships, project understanding, and cross-departmental connections.

PRIMARY FOCUS AREAS

- [CS-1: Market Development for Circular Building Materials](#)
- [CS-2: Advancing Energy Efficiency and Clean Energy Transition](#)
- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3230	0.67	\$17,500	\$341,944	\$359,444

DESCRIPTION

Helps reduce single-use plastic packaging and foodware through SB 54 engagement and leadership, advancing and promoting reuse and refill systems, including reusable foodware and transport packaging, and engaging stakeholders to ensure local government priorities and cost reimbursements are addressed.

FY 25 ACCOMPLISHMENTS

- Maintained active participation in SB 54 rulemaking process, and continued 2nd year serving on statewide 16-member SB 54 Advisory Board.
- Participated in stakeholder working groups to provide expertise and input on reuse, local government impacts, and compostable materials.
- Presented at approximately 13 online and in-person events to local, statewide, and national audiences.
- Secured a \$150,000 Re-X Prize award from the U.S. Department of Energy to help school districts transition from disposable to reusable foodware.
- Processed and managed 13 grant agreements from FY 24, distributing \$130,000 to support the adoption of reusable foodware and \$68,500 for reusable transport packaging.
- Plan to award approximately 10 reusable transport packaging grant awards in 2025 totaling \$75,000 to expand the use of reusable transport packaging.
- Expected to award approximately four reusable foodware cafeteria grants in 2025 totaling \$135,000 to transition school districts to reusable foodware.
- Facilitated the transition to reusable foodware at 15 food businesses for onsite dining through a technical assistance and incentive program.
- Agency’s model ordinance for food service packaging, reduction, and reuse adopted by the City of Albany, making it the third city in the county to implement reusable foodware policies.

PRIMARY FOCUS AREAS

- [CE-3: Circularity in Packaging and Foodware](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3590	1.84	\$597,500	\$974,202	\$1,571,702

Project Manager: Miya Kitahara

Funding Category: Discretionary

DESCRIPTION

Supports project teams to evaluate and communicate their impact and align their work with the Agency’s strategic goals and outcomes.

FY 25 ACCOMPLISHMENTS

- Supported grant writing for the U.S. Department of Energy’s Re-X prize for reusable foodware in schools initiative which was selected as one of 10 prize winners.
- Developed evaluation reflection worksheet for simultaneously examining direct and systemic impacts.
- Supported budget process to align with Agency strategic goals.
- Supported projects by holding regular office hours of the Equity and Empowerment team, conducting a retrospection activity to examine progress on equity, and engaging with staff to develop inclusive evaluation processes.

PRIMARY FOCUS AREAS

- [CE-5: Upstream Waste Prevention and Proper Disposal](#)
- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3700	0.91	\$97,000	\$445,764	\$542,764

PROPERTY MANAGEMENT

3210

Project Manager: Kelly Schoonmaker

Funding Category: Discretionary

DESCRIPTION

Manages the Agency's Altamont Property consistent with the goals of the Countywide Integrated Waste Management Plan for reserve landfill capacity, passive revenue generation, and as a demonstration site to model regenerative and innovative management practices.

FY 25 ACCOMPLISHMENTS

- Amended leasing ordinance to allow the use of simplified bid procedure for monthly rents.
- Completed perimeter fence replacement at parcel 6.
- Completed corral replacement and repair.
- Entered into new lease agreement for access and utilities in support of a telecommunications project on a neighboring property.
- Began work on new leases for utility trench, telecommunications, and grazing.

PRIMARY FOCUS AREAS

- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3210	0.26	\$68,500	\$139,888	\$208,388
3211*	0.01	\$50,000	\$8,054	\$58,054
Total	0.27	\$118,500	\$147,942	\$266,442

* Related subproject funded by Conservation Easement Agreement

DESCRIPTION

Reduces bag waste and promotes reusables through implementation, technical assistance, and enforcement of countywide reusable bag ordinance. Coordinates alignment with state bag laws and supports with outreach to businesses.

FY 25 ACCOMPLISHMENTS

- Amended the current WMA 2016-2 ordinance to incorporate new state law requirements, banning plastic bags at point of sale at grocery, liquor, convenience and drug stores.
- Conducted surveys and collected bag purchasing data to assess the reusable bag ordinance efficacy.
- Updated affected store set list of approximately 14,000 stores.
- Developing and distributing new outreach materials to affected stores, as well as restaurants and retail stores not affected by state law.

PRIMARY FOCUS AREAS

- [CE-4: Reusable Bag Policy](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3280	0.27	\$12,000	\$105,532	\$117,532

DESCRIPTION

Improves organics and recycling systems and food recovery and donation through SB 1383 implementation support to member agencies, including providing enforcement, technical assistance to generators, outreach and education, and collateral development.

FY 25 ACCOMPLISHMENTS

- Reached over 94 percent compliance of the service requirements at commercial and multifamily accounts through continued implementation of enforcement to non-compliant accounts on behalf of member agencies.
- Conducted over 350 inspections for compliance with the edible food recovery requirements through a partnership with Alameda County Environmental Health Department (ACEHD). Highlights of the partnership include data sharing, processing compliance documentation, and issuing citations to non-compliant commercial edible food generators.
- Updated educational resources and website content, provided outreach and technical assistance to over 300 businesses to support compliance with collection service and edible food recovery requirements, and trained over 30 ACEHD inspectors.
- Supported member agencies with data collection for SB 1383 recordkeeping and reporting requirements with updates to the Member Agency Data Portal and assistance with CalRecycle compliance evaluations.

PRIMARY FOCUS AREAS

- [FS-2: Edible Food Recovery](#)
- [CE-2: Increase Organics Recycling](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
2140	3.83	\$380,300	\$1,524,323	\$1,904,623

DESCRIPTION

Cultivates environmental stewards by providing waste prevention and climate action-based environmental educational programming for students and technical assistance for school stakeholders to support SB 1383 compliance. Building upon regional partnerships, this project aims to promote upstream solutions to prevent and reduce waste and to support sustainable school models and solutions for systemic change.

FY 25 ACCOMPLISHMENTS

- Served over 15,000 youth and school leaders with education programming and/or infrastructure support for upstream waste prevention efforts through transfer station tours, climate action projects, StopWaste Ambassador program, assemblies, technical assistance, and partnership trainings.
- Conducted waste audits, demonstrating 90 percent landfill diversion through sorting programs and up to 80 percent edible food recovered as a result of food share programs.
- Supported school districts with technical assistance for SB 1383 via distribution of educational materials, implementation of three-stream sorting and food sharing, custodial trainings, and sustainability site assessments.
- Sent SB 1383 notification letters for school food recovery compliance to all 18 school districts within the county.
- Facilitated monthly network meetings for 30 school faculty and staff representing 17 school districts.
- Supported school districts to align with AB 285, which requires K-12 science curriculum to embed waste reduction and climate education.

PRIMARY FOCUS AREAS

- [FS-1: Food Waste Prevention](#)
- [CE-2: Increase Organics Recycling](#)
- [CE-5: Upstream Waste Prevention and Proper Disposal](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3580	4.95	\$260,850	\$1,461,051	\$1,721,901

Project Manager: Emily Alvarez

Funding Category: Energy Council

DESCRIPTION

Designs, implements, and promotes programs on behalf of the Bay Area Regional Energy Network (BayREN) to advance energy efficiency and electrification in the Bay Area to help achieve local government climate and energy goals.

FY 25 ACCOMPLISHMENTS

- Conducted outreach to multifamily property owners and provided incentives to 360 multifamily units in Alameda County and 1,323 in the Bay Area.
- Delivered 24 real estate education courses regionally reaching 229 unique attendees.
- Approved 4,855 Home Energy Scores in the Bay Area, with 1,673 in Alameda County.
- Conducted single-family outreach throughout Alameda County until the sunset of the Home+ program; participated in the redesign of and drafted the outreach strategy for the new single-family program.
- Offered three heat pump water heater trainings for building department staff and engaged 229 contractors, resulting in 14 heat pump water heater units installed in Alameda County and 367 regionally in 2024.
- Promoted quarterly regional forums on green building and energy policy and served on the East Bay Chapter Board of the International Code Council.

PRIMARY FOCUS AREAS

- [CS-2: Advancing Energy Efficiency and Clean Energy Transition](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1347	3.34	\$8,351,046	\$1,023,166	\$9,374,212

Project Manager: Karen Kho

Funding Category: Energy Council

DESCRIPTION

Supports strategic planning, proposal development, and pilot projects for Energy Council program areas. Key program areas include construction innovation, building efficiency, building electrification, energy supply issues, member agency services and zero net carbon.

FY 25 ACCOMPLISHMENTS

- Monitored energy supply issues and electricity rates as they affect current and future Energy Council programming.
- Awarded \$1,010,000 in grant funding from the U.S. Department of Energy to support the adoption of Building Performance Standards in the Bay Area.

PRIMARY FOCUS AREAS

- [CS-2: Advancing Energy Efficiency and Clean Energy Transition](#)
- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1349	0.25	\$143,000	\$137,601	\$280,601

MULTIFAMILY DOE BUILDINGS UPGRADE PRIZE

1310

Project Manager: Ben Cooper

Funding Category: Energy Council

DESCRIPTION

Provides funding and consulting to equitably advance building and transportation electrification in existing multifamily buildings to make them healthier and more comfortable while significantly reducing carbon emissions.

FY 25 ACCOMPLISHMENTS

- Produced an open-source, publicly available utility bill analysis tool that will assess bill impacts of electrification projects and various electric rate tariffs to help multifamily building owners and residents avoid utility cost increases.

PRIMARY FOCUS AREAS

- [CS-2: Advancing Energy Efficiency and Clean Energy Transition](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1310		\$100,000		\$100,000

Project Manager: Ben Cooper

Funding Category: Energy Council

DESCRIPTION

Helps overcome barriers to electrification by providing rebates for upgrading outdated and insufficient common area and in-unit electric panels.

FY 25 ACCOMPLISHMENTS

- Upgraded two multifamily properties (55 low-income units and six unsubsidized affordable housing units) with new electric panels to make possible more comprehensive electrification upgrades.
- Disbursed \$50,750 in panel upgrade incentives.

PRIMARY FOCUS AREAS

- [CS-2: Advancing Energy Efficiency and Clean Energy Transition](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1341		\$223,611		\$223,611

Project Manager: Nisha Patel

Funding Category: Household Hazardous Waste

DESCRIPTION

Supports countywide Household Hazardous Waste program to ensure proper and safe disposal of hazardous waste for residents and small businesses. Administers the Memorandum of Understanding (MOU) between the Alameda County Waste Management Authority (WMA) and the Alameda County Department of Environmental Health for the operation of the countywide Household Hazardous Waste (HHW) and Small Quantity Generator Program, which includes drop-off facilities in Oakland, Hayward, and Livermore. Provides promotional and marketing support for the county-run facilities and one-day events. Also administers the MOU between the WMA and the City of Fremont, which provides funding for Fremont’s HHW facility.

FY 25 ACCOMPLISHMENTS

- County facilities served over 45,200 participants in 2024; projected to increase to 54,000 in 2025. Fremont facility served over 18,000 participants in 2024; projected to serve 18,500 in 2025.
- County hosted nine one-day events.
- Tested SMS messaging with Spanish-language media outlet to bolster registrations for one-day event in Oakland and visits to its facility.
- Identifying opportunities to cross-promote Agency programs and services like RE:Source at HHW facilities through signage, postcards, and flyers.

PRIMARY FOCUS AREAS

- [CE-5: Upstream Waste Prevention and Proper Disposal](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
2312	0.31	\$8,460,190	\$147,240	\$8,607,430

ADDITIONAL OAKLAND TA - ORRO

2142

Project Manager: Rachel Balsley

Funding Category: Other External

DESCRIPTION

Offers additional technical assistance for the City of Oakland to help with the Organics Reduction and Recycling Ordinance/SB 1383 Implementation, utilizing funds provided by the City of Oakland.

FY 25 ACCOMPLISHMENTS

- Provided additional technical assistance to the City of Oakland for Organics Reduction and Recycling Ordinance/SB 1383 Implementation.

PRIMARY FOCUS AREAS

- [CE-2: Increase Organics Recycling](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
2142		\$70,000		\$70,000

COIWMP AMENDMENTS

3416

Project Manager: Emily Alvarez

Funding Category: Other External

DESCRIPTION

Maintains and amends the Countywide Integrated Waste Management Plan in accordance with state law, including evaluating proposed solid waste facilities within the county for conformance with the Agency's siting criteria.

FY 25 ACCOMPLISHMENTS

- There were no applications for CoIWMP amendments in FY 25.

PRIMARY FOCUS AREAS

- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3416		\$22,500		\$22,500

HD43 CAL-RECYCLE SOLAR PANEL GRANT

2313

Project Manager: Meri Soll/Ben Cooper

Funding Category: Other External

DESCRIPTION

Working in partnership with California Product Stewardship Council, this grant opportunity will allow for the development of a photovoltaic panel (PV) recycling pilot project that will utilize multiple one-day events for solar panel collection for reuse and recycling and to support market development for used building materials.

FY 25 ACCOMPLISHMENTS

- Coordinated grant application activities and submittal with California Product Stewardship Council.
- Partnered to launch promotional outreach events to homeowners with unwanted solar panels, as well as outreach to solar contractors and other solar professionals to better understand best practices for solar panel reuse and recycling, and to inform our outreach strategy.

PRIMARY FOCUS AREAS

- [CE-5: Upstream Waste Prevention and Proper Disposal](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
2313	0.03	\$45,000	\$13,337	\$58,337

MISC GRANTS

3021

Project Manager: Pat Cabrera

Funding Category: Other External

DESCRIPTION

Allows for the expenditure of miscellaneous grants that up to \$100,000. In 2023, the Alameda County Waste Management Authority Board adopted a policy that allows the Executive Director or designee to accept individual grants up to \$100,000 without Board approval. The policy also allows the Executive Director to expend up to the individual grant amount (not to exceed \$100,000), provided that an appropriation to expend miscellaneous grants is budgeted. This appropriation of \$300,000 is an estimate of what these smaller grants may total in the upcoming fiscal year and will be adjusted in subsequent fiscal years as needed.

FY 25 ACCOMPLISHMENTS

- No grants of \$100,000 or less have been received thus far in FY 25.

PRIMARY FOCUS AREAS

- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3021		\$300,000		\$300,000

RETIREE HEALTH PAYMENT

3031

Project Manager: Pat Cabrera

Funding Category: Other External

DESCRIPTION

Allows for the funding of retiree health payments from the Other Post Employee Benefit Retiree Health Trust Fund. Using this source of funds is fiscally sound as the trust is currently overfunded.

PRIMARY FOCUS AREAS

- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3031		\$375,000		\$375,000

Project Manager: Ben Duggan/Meri Soll

Funding Category: Other External

DESCRIPTION

Aims to transition more school districts in Alameda County to reusable foodware and help build stronger infrastructure and efficient systems to scale. In coordination with Center for Environmental Health, the effort will leverage funding to: collect data on three reusable foodware model pilots in school districts in Alameda County; partner with a national lab to conduct analysis comparing the costs and labor impacts of disposable foodware systems; and create a comprehensive toolkit for school districts to scale.

FY 25 ACCOMPLISHMENTS

- One of 10 winners selected nationwide to receive \$150,000 prize.
- Presented overview of reusable foodware program to WMA board and granted approval to accept prize.
- Pending receipt of funds before we can move forward with project activities and contracts.

PRIMARY FOCUS AREAS

- [CE-3: Circularity in Packaging and Foodware](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
3283	0.03	\$67,500	\$17,511	\$85,011

Project Manager: Miya Kitahara

Funding Category: Other External

DESCRIPTION

Supports U.C. Berkeley’s Renewable and Appropriate Energy Laboratory and Cool Climate Network to develop climate action planning tools. This includes conducting greenhouse gas emissions inventories, estimating potential greenhouse reduction impacts from common strategies, and identifying actionable data indicators to measure progress over time. This project is funded through a seed grant from the U.C. Climate Action Initiative. The Agency’s role is overall project management of the technical team and convening of technical advisory committees of local governments and subject matter experts.

FY 25 ACCOMPLISHMENTS

- Continued advisory committee and held four committee meetings.
- Facilitated beta testing of the draft tool and presented at statewide convenings through the State/Local Energy & Climate Collaborative and the California Climate & Energy Collaborative.

PRIMARY FOCUS AREAS

- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1313	0.10		\$44,023	\$44,023

USED OIL RECYCLING GRANT

2311

Project Manager: Robin Plutchok

Funding Category: Other External

DESCRIPTION

Coordinates countywide media campaign to promote recycling and proper disposal of used motor oil and filters. Member agencies contribute a percentage of their CalRecycle Used Oil Payment Program funds toward this countywide outreach effort. By working together, member agencies can provide consistent messaging, avoid duplication, and leverage funding.

FY 25 ACCOMPLISHMENTS

- Coordinated member agency working group to plan and implement media campaign, in compliance with CalRecycle implementation and reporting requirements.
- Conducted countywide media campaign promoting recycling and proper disposal of used motor oil and filters in English, Spanish, and Chinese to car owners, with additional media focus on the boating and marina community. In-person outreach was conducted at events attended by motorcycle riders and classic car enthusiasts.
- In partnership with the City of Oakland, additional efforts included refreshed campaign creative, and geo-targeted outreach based on motor oil and filter recycling kit requests.

PRIMARY FOCUS AREAS

- [CE-5: Upstream Waste Prevention and Proper Disposal](#)

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
2311		\$82,500		\$82,500

MEASURE D DISBURSEMENT

2220

Project Manager: Jennifer West

Funding Category: Pass Through

DESCRIPTION

Provides appropriations from the Recycling Fund to qualifying municipalities. As per County Charter requirements, 50 percent of fund revenues are disbursed quarterly to member agencies based on population. Funds are designated for the continuation and expansion of municipal recycling programs.

FY 25 ACCOMPLISHMENTS

- Disbursed funds in a timely manner.
- Received annual expenditure reports from all member agencies.
- Provided Technical Advisory Committee with updates regarding Measure D distribution budget as well as presentation and technical assistance for yearly reporting requirements/submittals.

PRIMARY FOCUS AREAS

- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
2220		\$4,892,997		\$4,892,997

RECYCLED PRODUCT PURCHASE PREFERENCE

1210

Project Manager: Miya Kitahara

Funding Category: Pass Through

DESCRIPTION

Provides technical expertise and resources on recycled content and Environmentally Preferable Purchasing (EPP) to member agencies and other interested public agencies and provides oversight to the Alameda County General Services Agency (GSA) to implement Measure D-required programs and Memorandum of Understanding.

FY 25 ACCOMPLISHMENTS

- Provided guidance on janitorial services and supplies, SB 1383 paper products, office supplies, and reusable foodware.
- Consultants and GSA developed three sustainable purchasing guides, two compliant product lists, and four contract language templates/examples.
- GSA hosted two green purchasing roundtable events attended by staff from at least eight member agencies.
- GSA responded to nine technical assistance requests from member agencies.
- GSA finalized an MOU with the Alameda County Resource Conservation District to operate the Compost for Agriculture program to help the County and cities who choose to opt-in meet the SB 1383 Recovered Organic Waste Product requirements.

PRIMARY FOCUS AREAS

- [CS-1: Market Development for Circular Building Materials](#)
- Cross Agency

PROJECT COSTS, FY 26

Project #	FTEs	Hard Costs	Labor + Overhead	Total Costs
1210	0.06	\$657,375	\$30,567	\$687,942

APPENDIX A - COIWMP GOALS BY PROJECT

The annual budget implements the goals, objectives, and policies in the CoIWMP Countywide Element. The listing below connects projects to specific CoIWMP goals.

	Disposal Capacity	Infrastructure	Materials Management	Public Engagement	Regional Collaboration	Funding
DISCRETIONARY FUNDING						
Circular Economy in Building Materials	✓	✓	✓		✓	✓
Food Waste Reduction	✓		✓	✓	✓	
Food Waste Reduction (GNP)	✓		✓	✓	✓	
Compost & Mulch	✓	✓	✓	✓	✓	
SB 1383 Implementation	✓	✓	✓	✓	✓	
HHW Initiative - Upstream Grants	✓	✓	✓	✓		✓
Property Management	✓					✓
Member Agency Advisory Groups					✓	
Fee Enforcement						✓
Reusable Bags	✓	✓	✓	✓	✓	
General Planning	✓	✓	✓		✓	
Agency Communications			✓	✓	✓	
Agency Communications (GNP)			✓	✓	✓	
Legislation	✓	✓	✓	✓	✓	
Legislation (GNP)	✓	✓	✓	✓	✓	
Schools Engagement			✓	✓		
Packaging and Foodware	✓	✓	✓	✓	✓	
Project Development & Evaluation Resources			✓			✓

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	Disposal Capacity	Infrastructure	Materials Management	Public Engagement	Regional Collaboration	Funding
EXTERNAL FUNDING						
ENERGY COUNCIL						
Multifamily DOE Buildings Upgrade Prize				✓	✓	✓
Panel Upgrade Pilot					✓	✓
BayREN				✓	✓	✓
Energy Council Incubator					✓	
HOUSEHOLD HAZARDOUS WASTE						
Household Hazardous Waste Facilities	✓	✓	✓	✓	✓	✓
OTHER EXTERNAL						
UCB Climate Action Planning Tool					✓	
Additional Oakland TA - ORRO	✓	✓	✓	✓	✓	
Used Oil Recycling Grant			✓	✓	✓	✓
HD43 Cal-Recycle Solar Panel Grant		✓	✓			✓
Misc Grants						✓
Retiree Health Payments						✓
Conservation Easement	✓					✓
Reusable Re-X DOW Prize	✓	✓	✓			✓
CoIWMP Amendments		✓			✓	
PASS THROUGH FUNDING						
Recycled Product Purchase Preference			✓		✓	
Measure D Disbursement	✓	✓			✓	

APPENDIX B - INDEX BY PROJECT NUMBER

1160 - Circular Economy in Building Materials.	V-2
1210 - Recycled Product Purchase Preference	V-30
1220 - Food Waste Reduction.	V-5
1229 - Food Waste Reduction (GNP)	V-5
1260 - Compost & Mulch	V-3
1310 - Multifamily DOE Buildings Upgrade Prize	V-18
1313 - UCB Climate Action Planning Tool	V-27
1341 - Panel Upgrade Pilot	V-19
1347 - BayREN	V-16
1349 - Energy Council Incubator	V-17
2140 - SB 1383 Implementation	V-14
2142 - Additional Oakland TA - ORRO	V-21
2220 - Measure D Disbursement	V-29
2310 - HHW Initiative - Upstream Grants.	V-7
2311 - Used Oil Recycling Grant	V-28
2312 - HHW Facilities	V-20
2313 - HD43 Cal-Recycle Solar Panel Grant.	V-23
3021 - Misc Grants	V-24
3031 - Retiree Health Payment	V-25
3210 - Property Management.	V-12
3211 - Conservation Easement	V-12
3230 - Member Agency Advisory Groups.	V-9
3240 - Fee Enforcement	V-4
3280 - Reusable Bags	V-13
3283 - Reusable Re-X DOE Prize	V-26
3410 - General Planning	V-6
3416 - CoIWMP Amendments.	V-22
3510 - Agency Communications	V-1
3519 - Agency Communication (GNP)	V-1
3530 - Legislation	V-8
3539 - Legislation (GNP).	V-8
3580 - Schools Engagement.	V-15
3590 - Packaging and Foodware	V-10
3700 - Project Development & Evaluation Resources.	V-11

APPENDIX C - PROJECT STATUS CHANGES

The Project Charters, beginning on page V-1, document funding sources and budget for each StopWaste project. Inevitably, there are year-to-year project adjustments as we adapt our work to be as effective as possible and to align with our goals. This section summarizes changes in project numbers and names from FY 25 to FY 26.

NEW PROJECTS

- HHW Initiative – Upstream Grants (Project 2310) focuses on eliminating HHW materials at the source, preventing hazardous materials from entering the waste stream.
- Packaging and Foodware (Project 3590) brings together and expands existing initiatives to align with SB 54 including advancing the use of reusable foodware and reusable transport packaging.
- Cal-Recycle Solar Panel Prize (Project 2313) implements solar panel reuse and recycling activities in Alameda County.
- Reusable Re-X DOE Prize (Project 3283) collects data on reusable foodware models in Alameda County school districts.

MERGED PROJECTS

- SB 54 Plastic Pollution Prevention (Project 3290) merged into newly created Packaging and Foodware (Project 3590).
- The foodware activities of Reusable Bags & Foodware (Project 3280) were merged into newly created Packaging and Foodware (Project 3590). Project 3280 was renamed to Reusable Bags.
- Community Engagement (Project 3600) was merged into Compost & Mulch (Project 1260) to focus on compost outreach and technical assistance.

DISCONTINUED PROJECTS

- Resources for Upstream Projects (Project 2040) provides funding to entities conducting projects that incorporate reuse, repair, deconstruction, reduction, and redistribution of good and other materials. This work is now integrated into the relevant projects overseeing these categories of work.
- Resources for Upstream Projects (Project 2049) is the child project of 2040 that focuses on grants for For-Profit organizations.
- Climate Pollution Reduction Grant (Project 1316) supports the Bay Area Air Quality Management District to complete a regional Comprehensive Climate Action Plan.
- Heat Pump Water Heaters (Project 1311) supports the residential heat pump water heater market in the Bay Area.
- Recycling Board Five Year-Audit (Project 3460) provides for a five-year financial compliance and programmatic Recycling Board Audit, as per Measure D.
- Recycling Board Five Year-Audit One-Time (Project 3469).

APPENDIX D - SPENDING BY FOCUS AREA & SOURCE

Categorizing project expenditures into our nine focus areas is inherently approximate, given the wide-ranging and interconnected nature of our work. The allocation provided here offers a general overview of how current project-based funding aligns with our newly defined focus areas.

Focus Area	Discretionary	Energy Council	HHW	Pass-Through & Other	Total
Healthy Local Food Systems					
FS-1: Food Waste Prevention	1,267,063				1,267,063
FS-2: Edible Food Recovery	1,470,404				1,470,404
Sub-total	\$2,737,467				
Thriving Circular Economy					
CE-1: Compost and Mulch Market Development	1,253,283				1,253,283
CE-2: Increase Organics Recycling	2,097,246			70,000	2,167,246
CE-3: Circularity in Packaging and Foodware	1,636,150			85,106	1,721,257
CE-4: Reusable Bag Policy	144,795				144,795
CE-5: Upstream Waste Prevention and Proper Disposal	2,135,660		8,607,607	140,945	10,884,212
Sub-total	\$16,170,792				
Innovative Bay Area Construction Sector					
CS-1: Market Development for Circular Building Materials	749,654			257,014	1,006,669
CS-2: Advancing Energy Efficiency and Clean Energy Transition	60,888	9,837,424			9,898,313
Sub-total	\$10,904,982				
Cross-Agency Projects					
Planning, evaluation, communications, etc.	1,913,479	141,000		1,230,124	3,284,603
Measure D Disbursements				4,892,997	4,892,997
Sub-total	\$8,177,600				
Sub-totals	\$12,728,623	\$9,978,424	\$8,607,607	\$6,676,186	
Grand Total	\$37,990,841				

APPENDIX E - BUDGET TO ACTUAL SUMMARY

This summary table provides a year-over-year comparison of StopWaste’s revenues and expenditures, broken down by major funding categories. It includes audited actuals for FY 2024 (the last year for which complete data is available), adopted figures for FY 2025, and proposed amounts for FY 2026. Agency revenue sources are illustrated on p. III-3 of the budget document. Agency discretionary expenditures are informed by multi-scenario fiscal forecasts conducted annually by Agency staff. Fiscal forecasts guide prudent spending and determine an adequate level of fund balances and reserves that the Agency should maintain to support advancing our mission today while also providing the means to plan for the future. See p. III-8 for discussion of Agency fund balances and reserves.

	FY 2024 (Amended Budget)	FY 2024 (Actual Budget)	FY 2025 (Adopted Budget)	FY 2026 (Proposed Budget)
Revenue				
Discretionary	11,177,531	12,450,354	11,110,853	10,708,877
Non-Discretionary				
Pass Through	5,529,688	5,187,387	5,428,701	5,340,097
Externally Funded - Energy Council	10,991,160	8,651,046	10,338,341	9,978,425
Externally Funded - WMA	758,759	254,912	936,771	1,095,425
HHW	6,692,942	7,202,198	7,426,895	7,521,790
Total Revenue¹	\$ 35,150,080	\$ 33,745,897	\$ 35,241,560	\$ 34,644,614

Expenditures				
Discretionary	13,278,695	12,701,246	12,617,177	12,728,623
Non-Discretionary				
Pass Through	5,529,688	5,137,179	5,428,701	5,580,939
Externally Funded - Energy Council	10,991,160	8,610,695	10,361,312	9,978,425
Externally Funded - WMA	758,759	255,889	936,771	1,095,425
HHW	8,309,537	7,786,611	8,287,106	8,607,430
Total Expenditures²	\$ 38,867,839	\$ 34,491,620	\$ 37,631,067	\$ 37,990,842

1 Excludes Non-Operational GASB transactions.

2 Excludes Non-Operational GASB transactions and depreciation.